

2014

Town of Wells Annual Report for the Fiscal Year beginning July 1, 2013 and ending June 30, 2014

Wells (Me.). Town Office

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TOWN OF WELLS
ANNUAL REPORT
2014



***For Fiscal Year beginning July 1, 2013
and ending June 30, 2014***

DATES TO REMEMBER

December	1	Dog Licenses Due Hunting/Fishing Licenses Available Boat Registrations Available
February	1	Dogs Not Licensed / Assessed a \$25.00 Late Charge
February/ March		Abatement Appeal Deadline (185 days after commitment - Depending on actual day of Commitment)
April	1	All Property, both Real and Personal, Assessed to Owner of Record, based on completion and condition of Property as of April 1 st .
May	1	Beach Passes on Sale ATV Registrations Available Absentee Ballots Available 30 days prior to an Election Business License Renewals Due
June		Annual Town Meeting 2 nd Tuesday of June Fiscal Year Ends June 30, Municipal Books Close
July	1	Fiscal Year Begins
September/ October		Clam Licenses Available 4 th Tuesday in September Tax Bills Committed and Mailed
October/ November		Interest Begins 46 th day after Commitment Snowmobile Registrations Available Absentee Ballots Available 30 days prior to an Election General Election Day 1 st Tuesday of November

Helpful Hint: When you get your new calendar at the beginning of the year, try writing down the first of the month when you need to license your dog, register your vehicle, and dates to obtain hunting, fishing and clam licenses.

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Cover photo courtesy of Tony Coleman taken 2/23/15 at Wells Harbor Jetty

HOLIDAY AND MEETING SCHEDULE

2015 Holiday Schedule

New Year's Day	Thursday, January 1, 2015
Martin Luther King, Jr. Day	Monday, January 19, 2015
Presidents' Day	Monday, February 16, 2015
Memorial Day	Monday, May 25, 2015
Independence Day (July 4)	Friday, July 3, 2015
Labor Day	Monday, September 7, 2015
Columbus Day	Monday, October 12, 2015
Veterans' Day	Wednesday, November 11, 2015
Thanksgiving Day	Thursday, November 26, 2015
Day after Thanksgiving	Friday, November 27, 2015
Christmas Day	Friday, December 25, 2015

Regularly Scheduled Meetings

All meetings are held in the Littlefield Meeting Room of Town Hall unless otherwise noted.

SELECTMEN 1st & 3rd Tuesday, 7PM

PLANNING BOARD 1st & 3rd Monday, 7PM

ZONING BOARD OF APPEALS 2nd & 4th Monday, 7PM

STAFF REVIEW COMMITTEE 1st & 3rd Tuesday, 9AM

ORDINANCE REVIEW COMMITTEE 2nd & 4th Wednesday, 6PM

RECREATION COMMISSION 2nd Wednesday, 6:30PM
(Meetings at Walter Marsh Recreation Facility)

LIBRARY (Meetings in Library Conference Room)
Board of Directors 2nd Wednesday, 6:00PM
Friends of the Library 2nd Thursday, 10:00AM

WELLS SANITARY DISTRICT TRUSTEES
197 Eldridge Road Last Thursday, 7:00PM

WOCSD SCHOOL COMMITTEE 1st Wednesday, 6:30PM
(Meets at Superintendent's Office, Route 1 campus)

ALL MEETINGS ARE OPEN TO THE PUBLIC

DEDICATION

Russell E. Darling



Russell Darling was born in Old Town, Maine, and moved to Wells after graduating from high school in 1950. Soon after he arrived, he met Marilyn Chadbourne. Marilyn and Russell were married for fifty-seven years and raised their two children, Becki and Tim, in Wells.

Russell worked with his father in the excavation business. The business was small at first but, with the help of family and Marilyn, it grew large enough to employ many local residents. Many people who worked with Russell over the years became life-long friends. He never truly retired and continued to work well into his 80s.

He belonged to many area organizations and supported them by volunteering his time and expertise whenever the need arose. Russell was always ready to help anyone with a problem, and he took great pride in the many improvements to the Town of Wells that he participated in.

He was very protective and proud of his number “1” license plate. Russell would stop into Town Hall from time to time and made an effort to stop by the Town Clerk’s office looking for a piece of candy. He was not a fan of hard candies but was especially fond of the chewy chocolate and caramel kind as well as salt water taffy.

Russell Darling passed away in January of 2014 at the age of 82. He will be missed by many residents of Wells who benefited from his knowledge and caring nature.

Emile (Moe) F. Steele



Moe Steele was “Simply the Best.”

He will always be remembered for his famous saying, “Ta Ta for Now!” (TTFN).

He was kind and generous and would lend a helping hand to anyone in need.

He was bright and kept supplies, budgets, and thousands of little details all in his head... ”It’s all up here.”

He was profusely creative and was continually coming up with new ideas: water taxi, Elvis concerts, Chili-Fest to name a few.

He was compassionate and honored 9/11 victims, returning vets, etc. with ceremonies and set up the 911 Memorial Monuments with a prayer bell at Harbor Park.

He was humorous and loved to tell a good story or joke and loved to make people laugh.

He was mischievous and loved to give reporters his take on event attendance, shark sightings, etc. “Folks are coming in by train, T-shirts are flying out the doors!”

He was fair and protective of his staff. He treated everyone equally and stopped in at the Chamber/Info Center to welcome the staff’s ideas and to assure them that they were ok.

He was a hard worker...his staff gave 110% because he gave so much more.

He knew guerrilla marketing...putting up flyers at the dump, banks, restrooms...anywhere and everywhere where they would be seen by lots of people. Who can forget the Cactus Cowboys that adorned car antennas?

Lastly, Moe was a people person. He was comfortable with Presidents as well as lost souls. He was a master at bringing out the best in people and uniting the various factions in town.

We miss you, Moe...ta ta for now.

FY 2014 Board of Selectmen and Town Manager Report

Summer 2013 (July - September)

This Town Report has traditionally attempted to reflect, for historical purposes, the year's activities by season. The Summer of 2013 started off wet with tremendous weather in August and September saving the tourist industry for Wells and the seacoast. The summer was extremely productive with infrastructure projects and implementation of the FY'14 Budget. Work on the Federal Dredge stepped into high gear with the award of the bid by the Army Corps to an experienced Dredge Company. The FEMA redrafted Flood Maps were introduced to multiple towns and Wells, like others felt that they were not representative of the current flooding activities since the current maps were approved. Flood maps are a big deal for Wells which is the only community in Maine with the largest number of policies. The Board of Selectmen hired a consultant and received donations from generous property owners to begin a process with other consultants hired by other Maine communities to determine the draft Flood Maps validity. Through this work, it became apparent that the modeling used by FEMA came into question. Through similar analysis by Massachusetts communities an appeal of the same mapping model in that State has stayed further processing of Wells' maps until that case is resolved. No further action occurred throughout FY'14.

During the summer, the beginnings of the CSD 18 School District's voter campaign began to launch for the November ballot question to raise approximately \$27 Million to rehabilitate and construct new sections unto the 1975 High School building. This was on top of an additional Bond approved and released to rehabilitate the CSD Athletic Fields in the amount of approximately \$850,000 in June, 2013. That work began in July and continued throughout the FY'14 year which included the refurbishment of the Track.

The Town negotiated the purchase of the Harbor Restaurant Building as the result of the Lessee determining they would not open for their last year of the lease. The Lessee owned the building with the Town owning the land. The sale of the building was for \$75,000. The Board of Selectmen voted to develop a Request for Proposals to seek a new lessee of the building and land.

The Town closed on the 14.5 acres of land at Meetinghouse and Route 109 for a future combined Fire Substation approved by the June Town Meeting.

Fall (October – December 2013)

The Fall was tremendous with vibrant colors and tourism remained strong throughout the season with the eventual slow down around the holidays. Increased shoulder tourism seasons (spring & fall) are also reflective through the Seasonal Cottage usage during the fall / spring season.

Infrastructure Road Projects were completed or put to rest for the year including Tatnic and Bald Hill Roads. A portion of the seawall adjacent to the Harbor Master Office was rebuilt and completed in November. And a large Holiday Tree was donated by the Morse Family for placement by the Corner Fire Station. The harbor mooring infrastructure was removed to make way for the dredge.

The November Town ballot included a number of zoning amendments which passed including the elimination of Seasonal Cottage and Housekeeping Complexes. The Town also voted affirmatively allowing the Board of Selectmen to lease out through a competitive process a section of the Solid Waste Transfer Station to a commercial waste business in hopes to bring the Town facility into improved financial standing. The Wells Ogunquit Community School District's bond ballot question passed easily. The Tax Commitment was set for FY'14 at \$9.12 per thousand and tax bills were sent out. On the State Ballot for November was funding for a new building to be constructed at the York County Community College Campus in Wells, which passed.

In December, the weather began to become stormy as the Federal Channel and Harbor dredge began in late November creating problems with beach nourishment from the dredge. The Annual Christmas Parade was cancelled due to a strong winter storm.

Winter (January – March 2014)

Winter set in with storm after storm including bitter cold that lingered throughout the three months. The Federal dredge was completed in February with it achieving the dredge depth required in the Channel and harbor mooring basin. The dredge spoils used for beach nourishment did not go so smoothly with a poor result. The cold snowy winter resulted in a lot of time spent on preparing and reviewing the FY'15 Budget which was completed in late March.

Proposals were received on the Harbor Restaurant and it was awarded to William Hobbs Jr. The Solid Waste and Recycling Committee was re-constituted and began work on the RFP for the leasing out of a portion of the Solid Waste Transfer Station.

Preliminary planning began for updating the 2005 Comprehensive Plan.

Spring (April – June 2014)

Winter finally began to lift and Town Meeting articles including the budget were placed on the ballot for the June Town Meeting. The Town began to come alive with clean up and summer season preparations. The Town Meeting was successful in June with the Town electing and returning two members to the Board of Selectmen.

The winter storms brought much of the sand deposited onto the beaches by the dredge into the outer Federal Channel creating a dangerous shoal. The Town requested an emergency dredge by the Army Corps which was unable at that time to fund it. Several near boating incidences were recorded and the Town requested its Federal Delegation to assist with the emergency dredge. The harbor infrastructure was re-installed following the dredge with updated mooring and equipment.

The Maine Department of Transportation commenced work on several projects which included improvements at the Mile Road and Route One Intersection including the purchase of the old 7/11 Store from Irving Oil. The Town requested the land from the State for the future construction of a small park. Planning for that park began. The new traffic light project for the intersection of Route 109 at Chapel Road was presented and approved with construction during the summer and fall.

By the end of June, warmer weather had set in making for what hoped to be a great summer season and end to FY'14.

Respectfully submitted,

Jonathan L. Carter
Town Manager

TELEPHONE NUMBERS

EMERGENCY:	FIRE & POLICE	9-1-1
	WELLS POLICE (non-emergency) (Dispatch)	646-9354
	(Business)	646-9354
	(FAX)	646-7800
	AMBULANCE (Business)	641-8099
	FIRE (Business)	646-7912
INFORMATION:		
	Administration (Town Manager)	646-5113
	(Town Hall) (FAX)	646-2935
	Assessor's Office (Tax Assessments)	646-6081
	Automobile Registration (Excise Tax)	646-5113
	Building & Plumbing Permits	646-5187
	Chamber of Commerce	646-2451
	Emergency Management Director	646-7912
	Code Enforcement Officer	646-5188
	Dogs (Animal Control Officer)	646-9354
	Fish & Game Licenses (Town Clerk)	646-2882
	Game Warden (Regional Headquarters)	1-800-295-2435
	Harbor Master	646-3236
	Moody Post Office	646-7125
	Public Library	646-8181
	Public Works (Road Commissioner)	646-3014
	Rachel Carson	646-9226
	Recreation Department (Rt. 9A aka Branch Rd.)	646-5826
	Registry of Motor Vehicles (Kennebunk)	985-4890
	School (Superintendent)	646-8331
	Sewer (Wells Sanitary District)	646-5906
	Social Security Administration (110 Main St, Saco)	1-800-772-1213
	Solid Waste Transfer Station (Willie Hill Rd)	646-8647
	Tax Collector	646-5113
	Vital Statistics (Births, Deaths, Marriages)	646-2882
	Vital Statistics (Augusta)	(207) 287-1919
	Voter Registrations	646-2882
	Wells/Ogunquit Historical Society	646-4775
	Wells Post Office	646-2984

MUNICIPAL LISTING

Town Manager	Jonathan Carter
Tax Collector	Jonathan Carter
General Assistance Administrator	Jonathan Carter
Selectmen's Clerk	Jonathan Carter
Single Assessor	Tanya J. Freeman
Treasurer	Jodie Sanborn
Road Commissioner	Terry Oliver
Town Engineer/Planner	Michael Livingston
Code Enforcement Officer	Jodine Adams
Building Inspector	Jodine Adams
Plumbing Inspector	Jodine Adams
Health Officer	Jodine Adams
Human Resource Director	Susan Soto
Chief of Police	Jo Ann Putnam
Animal Control Officer	Jacqueline C. LaLiberte
Fire Chief	Daniel Moore
Emergency Management Director	Daniel Moore
Fire Inspector	Daniel Moore
E911 Addressing Officer	Keeley-Anne Lambert
Recreation Director	Tina LeBlanc
Harbor Master	Christopher Mayo
Selectmen's Recording Secretary	Cinndi Davidson
Clam Warden	Terry Baron
Library Director	Devin Burritt
Registrar of Voters	Kerri Van Schaack
Town Historian	Hope Shelley
Auditors	RHR Smith & Co.
Town Attorneys	Bergen & Parkinson, LLC
School Superintendent	Ellen H. Schneider

PUBLIC UTILITIES:

Central Maine Power Co. (Customer Service)	1-800-696-1000
K.K. & Wells Water District (Kennebunk)	985-3385
Fair Point Communications (Customer service)	1-866-984-2001
Time Warner (Cable TV)	1-800-833-2253

COUNTY:

Registry of Deeds (Alfred)	324-1576
Registry of Probate (Alfred)	324-1577
County Commissioners	324-1571
Sheriff	1-800-492-0855
York County Health Association (York)	363-7634
Visiting Nurses (York Hospital)	1-800-287-7632

ELECTED OFFICIALS

Terms: 3 years

SELECTMEN

Karl Ekstedt, Chairman	(2015)
Timothy Roche, Vice Chairman	(2014)
Christopher Chase	(2016)
Richard Clark	(2016)
Robert Foley	(2015)

Recording Secretary, Cinndi Davidson

TOWN CLERK

Jessica N. Keyes, CCM,	(2014)
------------------------	--------

TRUSTEES - COMMUNITY SCHOOL DISTRICT COMMITTEE

Terms: 3 years expire June 30

Helena R. Ackerson	(2016)
Cory S. Thyng Resigned (6/20/2014)	(2015)
Marc Saulnier	(2014)

TRUSTEES - WELLS SANITARY DISTRICT

Alphonse Niski	(2016)
Justin R. Batchelder	(2016)
Ronald W. Brown	(2015)
Jason M. Talevi	(2015)
Dean C. Ramsdell, Chairman	(2014)
Dennis Thayer, Superintendent	

TRUSTEE - K.K. & WELLS WATER DISTRICT

Thomas P. Oliver	(2016)
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TRUSTEE - WELLS PUBLIC LIBRARY

Jacqueline Boyko	(2016)
Alice Schleiderer	(2016)
Dawn Steere	(2016)
Walter H. Leffler	(2015)
Larry Hickman	(2015)
Charlotte M. Streeter	(2015)
Susanne M. McIvor	(2014)
Deborah A. Ahlman	(2014)
Amelia E. Anderson, Chairman	(2014)

BOARDS & COMMISSIONS

BOARD OF ASSESSMENT REVIEW

Term: 3 years expire in July

Don Turner	(2016)
John Brett	(2016)
Ronald Collins	(2015)
Robert C. Bohlmann, Chairman	(2014)
Corey DeWitt	(2014)

Alternates

Richard Stellman	(2015)
William Cotter	(2014)

PERSONNEL ADVISORY BOARD

Term: 3 years expire in July

Devin Burritt	(2016)
Linda Collins Resigned (11-22-2013)	(2016)
Joann Beaudoin	(2015)
Susan Goodwin	(2015)
Joan Mooney, Chairman	(2014)
Marilyn (Mitzi) Baron Resigned (11-16-2013)	(2014)
Maryanna Arsenault	(2014)

VOTER REGISTRATION APPEALS BOARD

Term: 3 years expire in June
(Chairman 4 years)

Robert Bohlmann, Chairman	(2014)
Jocelyn Layman, Democrat	(2015)
Robert Zitzow, Republican	(2015)

Alternates

Vincent Christinziano, Republican Resigned (9/17/13)	(2015)
Deborah Herring, Democrat	(2015)
Robert Zitzow, Republican	(2015)

BUDGET COMMITTEE

Term: 3 years expire in April

Bruce E. Bjork	(2016)
Constance Bemis Resigned (1/17/14)	(2016)
Robert Subilia	(2016)
Ronald Schneider Jr.	(2015)
Luke Guerrette, Chairman	(2015)
J. Russell Markgren	(2017)
Ryan Liberty	(2017)
William Perry Resigned (3/26/14)	(2014)

Alternates

Vacant	(2016)
Vacant	(2016)

PLANNING BOARD

Term: 3 years expire in December

Charles Anderson Jr	(2016)
Shawn, Hubbard Resigned (7/31/14)	(2016)
Robert Sullivan	(2015)
Pierce Cole	(2015)
Charles Millian, Chairman	(2014)

Associate

George Raftopoulos	(2016)
Dennis Hardy	(2014)

Recording Secretary, Cinndi Davidson

ZONING BOARD OF APPEALS

Term: 3 years expire in November

John N. Ardini	(2015)
Hiroko Lindsey	(2015)
Wilber Gosbee, Chairman	(2015)
James Genereux Resigned (9/17/2013)	(2015)
Jason Heft	(2014)
Dr. Louis S. Cohen	(2014)
Robert LaVoie	(2016)

Associate Members

John Stevens	Resigned (9/17/2013)	(2015)
Vincent Christinziano	Resigned (9/17/2013)	(2014)

Recording Secretary, Cinndi Davidson

TOWN CONSERVATION COMMISSION

Term: 3 years expire in March

Markus Diebolt	(2017)
Keith Fletcher	(2017)
V. Owen Grumbling, Chairman	
William Spiller	(2015)
Carol Simpson	(2015)

Alternates	
Rocky Furman	(2016)
Emily Stauffer	(2015)
Michele Stivaletta-Noble	(2017)

CLAM CONSERVATION COMMISSION	Term: 3 years expire in March
Susan Pike	(2017)
Maynard Bridges	(2016)
Roland Falconer	(2016)
Douglas Knox, Chairman	(2015)
Everett Leach	(2015)

HISTORICAL PRESERVATION COMMISSION	Term: 3 years expire in March
Vacant	(2016)
Vacant	(2016)
Vacant	(2016)
Vacant	(2015)
Vacant	(2015)
Vacant	(2015)
Vacant	(2014)
Vacant	(2014)
Vacant	(2014)

RECREATION COMMISSION	Term: 3 years expire in April
Kim Bohn	(2017)
Laura Barra	(2017)
Stephanie A. Corey, Chairman	(2016)
Holly Margeson-Gray	(2016)
Linda Dobson	(2015)
Chris Fitch	(2015)
Cheryl Austin	Resigned (01/28/14) (2015)
John C. Kreie	Resigned (11/8/13) (2014)
Chris Marshall	Resigned (02/04/14) (2014)

Alternates	
Vacant	(2014)
Vacant	(2016)

C.A.T.V.REGULATORY COMMISSION
Reginald Bennett
Chris Chase
Town Manager acts as Advisory Member

Term: indefinite

WELLS ECONOMIC DEVELOPMENT COMMITTEE

Term: indefinite

SOLID WASTE & RECYCLING COMMITTEE
Robert Subilia
Sally Morse
Steven Koeninger
David MacKenzie
Shawn Hubbard
Mark Webster
Cynthia Davidson
Ronald Cheney

Term: indefinite

CONDO LODGING COMMITTEE
Robert Lavoie, Chairman
Luke Guerrette
Irene Crocker
Katheryn Kelly
Dave Johnson

Term: indefinite

ORDINANCE REVIEW COMMITTEE
Wilber Gosbee, Chairman
Robert Lavoie
William Spiller
Jacob Wolterbeek
Charles Anderson Jr.
Carol Simpson

Term: indefinite

Alternates
Vacant
Vacant
Vacant

PUBLIC ACCESS ADVISORY COMMITTEE

Term: indefinite

COMPREHENSIVE PLAN IMPLEMENTATION COMMITTEE

CAPITAL IMPROVEMENT COMMITTEE
Board of Selectmen
Budget Committee

HARBOR ADVISORY COMMITTEE

Term: 3 years expire in August

G. William Comeau	2016
Robert Liston, Jr.	2016
Kendall Crocker, Chairman	2015
Frank Parillo	2015
Phil Pickering	2015
Scott Worthing	2014
Kathryn Mooney	2014
James Shaw	2014

ELECTION WORKERS

(R) Jessica Keyes Supervisor of Elections

Term: 2 years expire April 30th 2016

(R) Velma (Polly) Baston
(R) Valerie Brown
(R) Beverly Esson
(R) Ann Godin
(R) Dorothy (Sue) Goodwin (Volunteer)
(R) Susan Jarvis (Volunteer)
(R) Julie Littlefield
(R) June Messier
(R) Joanne Metz
(R) Marion Noble
(R) Katherine Olsson
(R) Vickie Witham
(R) Kathy Wright
(D) Ann Brusgulis
(D) Cynthia Davidson
(D) Doris Fader
(D) Patricia Faucher (Volunteer)
(D) Lottie Fortune
(D) Brenda Layman
(D) Michele Stivaletta Noble
(D) Arline Racine
(D) Ann Stevens
(D) Margaret Stone
(D) Gail Trust
(D) Kerri Van Schaack
(D) Gayle Weymouth
(D) Susan Winslow

STATE LEGISLATIVE DELEGATION

STATE SENATE

(2 year term)

DISTRICT 2

Ronald Collins (Rep)
3 State House Station
Augusta, ME 04333
Tel: 207-287-1505

Term expires January, 2017
Legal Address: 401 Harriseckett Road
Wells, ME 04091
Tel: 207-985-2485
E-mail: rcollins7@maine.rr.com
Fax: 1-207-287-1527
Toll Free: 1-800-423-6900 (Sessions only)

STATE HOUSE REPRESENTATIVES

(2 year term)

Term expires December 7, 2016

Representing: District 4

Representative:	Patricia Hymanson
Address:	34 High Pine Road, York ME 03909
Home Telephone:	(207) 363-8353
E-Mail:	Patricia.Hymanson@legislature.maine.gov
House website:	http://www.maine.gov/legis/house/hsebios/hymapa.htm

Representing: District 7

Representative:	Robert A. Foley
Address:	57 Shady Lane, Wells, Maine 04090
Home Telephone:	(207) 646-2409
Cell Phone:	(207) 590-2144
E-Mail:	Robert.Foley@legislature.maine.gov
House Website:	http://www.maine.gov/legis/house/hsebios/folera.htm

Capitol Address: House of Representatives
2 State House Station
Augusta, ME 04333-0002

State House Telephone: (207) 287-1400 (Voice)
State House Message Phone: 1-800-423-2900
State House TTY Line: (207) 287-4469



Senator Ron Collins
3 State House Station
Augusta, ME 04333-0003
(207) 287-1505

Dear Friends and Neighbors,

It is an honor to represent you in the Maine Senate for a third term, and I am grateful for the trust you have placed in me to work for the betterment of your community and our region of Maine.

Looking back at the results of the past two-year session, I am proud of the work accomplished by lawmakers during an extremely difficult fiscal climate. We increased state funding to local schools, brought solvency to the retiree pension system, created more transparency and accountability at state agencies, and paid back our local hospitals millions of dollars. We worked hard to deliver the changes we promised, and we succeeded. It is imperative that we do not roll back the steps taken during the previous Legislature to set Maine on better financial footing and toward a brighter future.

Maine continues to be hampered by high energy costs and an aging population. It is a priority of mine to find a way to lower energy costs to help preserve the jobs we have in our state and encourage new job growth. Maine has the oldest population in the nation. We must work in Augusta to pass legislation that will help grow our economy so that our youth can find opportunities here at home to work and live. Until we address these issues, Maine will continue to lag behind other states.

During the 127th Legislature, I will serve as Republican Senate Lead on the Joint Standing Committee on Transportation. As the previous Chair and former House member on this committee, I have strongly advocated for our roads and bridges, particularly in York County, to receive sufficient and necessary funding. Having a quality transportation system in place is a key factor in attracting new businesses to Maine.

Again, thank you for entrusting me to represent you in Augusta. Please feel free to contact me if you ever need my help in navigating the state bureaucracy. I would be happy to help in any way that I can. You can contact my aide at annalise.haggerty@legislature.maine.gov or 207-287-4884. I can be reached in Augusta at 287-1505 or by e-mail at rcollins7@maine.rr.com.

Sincerely,

Ron Collins
Maine State Senator



HOUSE OF REPRESENTATIVES

2 STATE HOUSE STATION

AUGUSTA, MAINE 04333-0002

(207) 287-1400

TTY: (207) 287-4469

Patricia Hymanson

34 High Pine Road

York, ME 03909

Phone: (207) 363-8353

patricia.hymanson@legislature.maine.gov

Dear Residents of Wells,

It is my great honor to represent you in Augusta. This year is the long session of the Legislature, when we will meet from January until late June. One of our major jobs this year is to craft a balanced state budget. A critical component of the budget will be maintaining healthy levels of state aid to towns and cities through revenue sharing.

We will also be working on a number of other issues, including education funding, improving the economy, property tax relief and more. One of my own interests is working on ways to improve home energy efficiency so we can lower our heating costs and lessen our dependence on foreign oil.

I have been appointed to serve on the Health and Human Services Committee and the Substance Abuse Commission. Both deal with complex issues that are important for our quality of life here in Maine. As a physician, I feel particularly well-suited to represent you on these issues.

Please contact me if you have any issues with the state, or if there is any legislation you have questions about. You can reach me at patty.hymanson@aol.com or 363-8353.

We are all in this together, so let's figure it out.

Sincerely,

A handwritten signature in cursive script that reads "Patty Hymanson".

Patricia Hymanson
State Representative



HOUSE OF REPRESENTATIVES
2 STATE HOUSE STATION
AUGUSTA, MAINE 04333-0002
(207) 287-1440
TTY: (207) 287-4469

Robert A. Foley

57 Shady Lane
Wells, ME 04090
Residence: (207) 646-2409
Robert.Foley@legislature.maine.gov

Dear Friends & Neighbors:

Thank you for the opportunity to be one of your voices in Augusta. The pleasure of representing you at the capitol is truly an honor, and I hope my service will live up to your expectations.

As you may know, State House leadership has assigned me to the Insurance and Financial Services Committee. My work experience in insurance will serve me well on this panel, as it has jurisdiction over a number of issues, some of which comprise the Bureau of Insurance; credit, automobile, life, property, and casualty insurance; health insurance; health maintenance organizations; mandated health benefits; healthcare reform; as well as banking; financial institutions; credit unions; consumer credit; the Uniform Consumer Credit Code; the Bureau of Financial Institutions; the Bureau of Consumer Protection; mortgage lending; foreclosure prevention; the Office of Securities; stocks, mutual funds, bonds, and other securities; along with the Maine Employers Mutual Insurance Company; workers' compensation insurance; and real estate practices.

With the goal of improving Maine's economy by enacting commonsense policies to grow our workforce and bring good-paying jobs to the State, this session will be focused on lowering energy costs, easing Mainers' tax burden, and putting an end to waste, fraud, and abuse in our welfare system. I look forward to working with my colleagues on both sides of the aisle in crafting legislation that will help more Mainers move from poverty to prosperity.

Since it is always my intent to maintain an open line of communication with constituents, I encourage you to send me your e-mail address, so I can provide you with a copy of my regular e-newsletter. This publication includes topics of interest related to government and other informative announcements.

Again, thank you for the privilege of serving the people of Wells in Augusta. As we delve deeper into the New Year, I hope 2015 is one that brings you and your families good health and good fortune!

Sincerely,

Robert A. Foley
State Representative

MAINE CONGRESSIONAL DELEGATION

UNITED STATES SENATORS

(6 year term)

Susan Collins (Rep)
B-40 Dirksen Senate Office Bldg.
Washington, D.C. 20510-1901
Tel: (202) 224-2523
Fax: (202) 225-2693
E-mail: Senator@collins.senate.gov

Term expires January 2015
District Off: 160 Main St.
Biddeford, Me 04005
Tel: (207) 283-1101
Fax: (207)-283-4054

Angus King Jr. (I)
188 Russell Senate Office Bldg.
Washington, D.C. 20510-1903
Tel: (202) 224-5344
Fax (202)224-1946
E-mail:

Term expires January 2019
Dist Off: 227 Main Street Ste 2
Biddeford, Maine 04005
Tel: (207) 282-4144
Fax: (207) 284-2358

REPRESENTATIVE TO CONGRESS

(2 year term)

Chellie Pingree (Dem)
1037 Longworth House Office Bldg.
Washington, D.C. 20515
Tel: (202) 225-6116
FAX: 202-225-5590
E-mail:

Term expires January 2015
District Off: 2 Portland Fish Pier, Suite 304
Portland, Maine 04101
Tel: (207) 774-5019
FAX: 207-871-0720

SUSAN M. COLLINS
MAINE

413 DIRKSEN SENATE OFFICE BUILDING
WASHINGTON, DC 20510-1904
(202) 224-2523
(202) 224-2693 (FAX)

United States Senate

WASHINGTON, DC 20510-1904

COMMITTEES:
SPECIAL COMMITTEE
ON AGING,
RANKING MEMBER
APPROPRIATIONS
SELECT COMMITTEE
ON INTELLIGENCE

Dear Friends:

In November, the people of Maine entrusted me to serve another term in the United States Senate. I am honored to serve you and will continue to work to bridge the partisan divide and to forge bipartisan solutions to the many challenges our nation faces. With the New Year just beginning, I welcome this opportunity to reflect on some of my work from this past year and to highlight some of my priorities for the year ahead.

The biggest challenge facing our State remains the need for more jobs so that Mainers can stay in our great State to live, work, and raise their families. Since small businesses create the vast majority of jobs, we must help them to start up, grow, and succeed. We must update our tax code to encourage small business investment in equipment and other assets, cut the red tape that is hampering job creators, build the transportation and energy infrastructure to support an expanding economy. We must also foster opportunities for key industries, from agriculture to defense. We must ensure that our workers have the skills they need for the jobs of today and tomorrow. These initiatives will remain my top priorities in the new Congress.

I am pleased to report a number of successes from this past year, including provisions from my “Seven Point Plan for Maine Jobs.” My proposals to streamline job training programs and better match workers’ skills with employers’ needs were enacted as part of a workforce investment act. I helped secure promising manufacturing opportunities for our state—from requiring the military to buy American-made athletic footwear for new recruits, just as it does for other uniform items, to an additional Department of Energy investment in the deepwater, offshore wind power project being developed by the University of Maine, Maine Maritime Academy, and private companies. For Maine agriculture, I succeeded in including the fresh, white potato in a federal nutrition program from which it has been the only vegetable to be excluded.

Also last year, I was pleased to join in the christening of the *USS Zumwalt* at Bath Iron Works, a Navy ship for the 21st Century that will help protect our nation and strengthen one of Maine’s most vital industries. And, for Veterans living in rural areas, I secured a two-year extension of the successful Access Received Closer to Home program, which is improving access to health care for Veterans in northern Maine. Finally, after several years in the making, I am delighted that Congress has approved my legislation to form a commission – at no cost to taxpayers – on the creation of a National Women’s History Museum. A museum recognizing the contributions of American women is long overdue, and this bill is an important first step toward that goal.


In the new Congress, I will serve as Chairman of the Transportation Appropriations Subcommittee. This position will allow me to continue working to ensure investments are made in critical transportation infrastructure, which is essential for our safety and economic growth. To date, Maine has received more than \$90 million for highway, bridge, airport, rail, and port projects through the successful TIGER grant program.

I will also serve at the helm of the Senate Special Committee on Aging in the 114th Congress, a position I sought because Maine has the highest median age in the nation. Working to address pressing issues facing our seniors, from long-term care and retirement security to the vast potential of biomedical research, will be on our agenda. Preventing and effectively treating Alzheimer’s should be an urgent national priority as this devastating disease continues to take such a personal and economic toll on more than five million Americans and their families. The Committee will also continue to focus on the scams and frauds targeting our senior citizens and has a toll-free hotline (1-855-303-9470) where seniors and their loved ones can report suspected fraud.

A Maine value that always guides me is our unsurpassed work ethic. As 2014 ended, I continued my record of never missing a roll-call vote since my Senate service began in 1997; a tally that now stands at more than 5,700 consecutive votes.

I am grateful for the opportunity to serve the great State of Maine and the people of Wells. If ever I can be of assistance to you, please contact my York County Constituent Services Center at (207) 283-1101, or visit my website at www.collins.senate.gov.

Sincerely,

A handwritten signature in dark ink that reads "Susan M. Collins". The signature is fluid and cursive, with the first letters of the first and last names being capitalized and prominent.

Susan M. Collins
United States Senator

ANGUS S. KING, JR.
MAINE

359 DIRKSEN SENATE OFFICE BUILDING
(202) 224-5344
Website: <http://www.King.Senate.gov>

United States Senate
WASHINGTON, DC 20510

COMMITTEES:
ARMED SERVICES
BUDGET
INTELLIGENCE
RULES AND ADMINISTRATION

Town of Wells
208 Sanford Rd, PO Box 147,
Wells, ME 04090-0147

Dear Friends,

It has been a privilege to serve the State of Maine since being sworn into the U.S. Senate in January of 2013. First off, I want to make sure you know how to reach my offices, as I welcome your thoughts, questions, or concerns. You can call our toll-free, in-state line at **1-800-432-1599**. In addition, our local numbers are as follows: Augusta (207) 622-8292, Presque Isle (207) 764-5124, Scarborough (207) 883-1588, and Washington D.C. (202) 224-5344. You can also provide your input on our website at www.king.senate.gov.

Maine is a large state; I know that traveling to our offices can present logistical and financial challenges, which is why our team implemented an outreach program, **Your Government Your Neighborhood**. My staff has been traveling to communities throughout the state for two years now, hosting office hours for local residents. Since we began, we have made over 400 trips and plan to increase that throughout 2015.

If we haven't yet been to your town office, community library, or school, or hosted an information table at a local non-profit, please let us know!

My work in Washington this year has been broad reaching, and I am committed to continue this work in a transparent and nonpartisan manner.

My projects have included:

- Overseeing national security and defense issues from ISIS to cybersecurity
- Continuing efforts to simplify student loans and make higher education more affordable
- Easing the regulatory burdens facing Maine businesses, farms, and schools
- Co-sponsoring budget initiatives for a smarter economic direction
- Supporting vital infrastructure and highway investments
- Tackling climate change mitigation and its long-term impacts
- Ensuring financial transparency in politics through campaign finance reform
- Promoting the growth of rural internet access
- Co-sponsoring legislation to help working families get paid leave to care for loved ones

I am tremendously grateful for the opportunity to serve you and will keep you informed of my activities in Maine and Washington.

Sincerely,



ANGUS S. KING, JR.
UNITED STATES SENATOR

AUGUSTA
4 Gabriel Drive, Suite F1
Augusta, ME 04330
(207) 622-8292

PRESQUE ISLE
169 Academy Street, Suite A
Presque Isle, ME 04769
(207) 764-5124

SCARBOROUGH
383 US Route 1, Suite 1C
Scarborough, ME 04074
(207) 883-1588

In Maine call toll-free 1-800-432-1599
Printed on Recycled Paper



CHELLIE PINGREE
CONGRESS OF THE UNITED STATES
1ST DISTRICT, MAINE

Dear Friends,

I hope this letter finds you and your family well. It's an honor to represent you in Congress. Thank you for the chance to update you on my work there and in Maine.

Like many here at home, I find the current partisan environment in Washington and Congress to be very frustrating. Attempts to take away people's health care, weaken environmental protections, and stoke controversy have been put ahead of more meaningful work to create jobs, help people through tough times, and give our children a better future.

Still, I have tried to find opportunities to work on issues where my colleagues across the aisle and I can find agreement. As a member of the minority party, I'm very proud that these efforts have earned several legislative victories that benefit the people of our state.

One of the most significant was passage of a Farm Bill containing many reforms I introduced to help the kind of small, diversified, family farms that we have here in Maine. These included more funding to help these farms meet the growing demand for healthy local food, as well as better insurance to fit their needs and helping SNAP recipients use benefits at farmers markets.

Another bill I introduced was signed into law, initiating a study of the York River to see if it is a good candidate for the federal Wild and Scenic Rivers program. The classification would help protect this important natural resource while potentially bringing more visitors to the area and an increased amount of federal investment for its conservation. As a member of the House Appropriations Committee, I've worked to secure other investments for the state as well, including \$20 million to replace a crumbling, unhealthy and outdated tribal school in Washington County.

But not all the work I do is from Washington. My offices in Portland and Waterville assist hundreds of constituents every year who have issues with federal agencies and programs—veterans benefits, Social Security, and passports among them. If you have a problem where I might be of assistance, I encourage you to call (207) 774-5019. My staff and I welcome the opportunity to serve you.

Again, it's a pleasure to represent you in Congress. Please keep in touch.

Best wishes,

Chellie Pingree
Member of Congress

Washington
2162 Rayburn HOB
Washington, D.C. 20515
(202) 225-6116

Portland
2 Portland Fish Pier
Portland, ME 04101
(207) 774-5019

Waterville
1 Silver Street
Waterville, ME 04901
(207) 873-5713



York County
149 Jordan Springs Road
Alfred, Maine 04002
(207) 459-2312
Commissioner Gary Sinden
gsinden@co.york.me.us



March, 2015

I begin this report by congratulating our new Sheriff William King of Saco and our new Chief Deputy Thomas Baran of York. I have observed their work at the York County Sheriff's office in other roles and I can state with confidence that we have as fine a leadership team as in any county in the state.

I also take great pleasure in welcoming Arthur Cleaves, our new Director of Emergency Management. Art joins York County following successful assignments as Administrator of FEMA in New England and as head of Maine's emergency management agency (MEMA).

Through Art's leadership and the hard work of the EMA staff, York County was recently named as one of only three Maine counties to receive funds from FEMA to assist in the recovery from storm damage and to reimburse snow removal costs. Each of the 29 York County towns will share in these funds.

With budget time upon us, we Commissioners are united in the goals of keeping spending below the LD1 cap, and to keep the assessment to the towns as close to level as possible. However, these goals may be made more difficult to achieve due to the many tax shifts being proposed this year in Augusta.

Tax shifts by the state to our property taxes have become to go to method of balancing the state budget in recent years by both parties and by both the executive and the legislature. Cuts in revenue sharing and education funding have been a constant problem for the towns. The jail consolidation program in 2008 has proven to be a significant tax shift to the county, primarily due to the failure of the state to live up to its obligations. This program has failed, and the Governor and the legislature are actively working on various plans to undo the damage.

We, the Commissioners, have taken the position that the jails should be returned to the control of the counties, as they were in 2008. In accomplishing this, the state must make the counties whole in terms of all previous revenue streams. We are working closely with the county's legislative delegation, the Maine County Commissioners Association, and the Maine Sheriffs Association to accomplish this goal. This is only way to correct the harm caused by attempting to fix problems that didn't exist, at least in York County.

www.YorkCountyME.com



Paul R. LePage
GOVERNOR

STATE OF MAINE
OFFICE OF THE GOVERNOR
1 STATE HOUSE STATION
AUGUSTA, MAINE
04333-0001

March 30, 2015

Town of Wells
208 Sanford Rd
Wells, ME 04090-5534

Dear Citizens of Wells,

Maine has a long tradition of civil participation in both state and local government, and I thank you for being informed and involved citizens.

My vision for Maine is prosperity, not poverty. For this reason, one of my top priorities is the reduction and eventual elimination of the income tax. Not only does an income tax cut put more money back in your pockets, but it will attract businesses that can offer good paying careers to keep our young people here in Maine. Further, this tax cut maximizes one of our existing resources — tourism — and ensures the millions of visitors who come to Vacationland each year contribute their small part to our economy.

Simply put, this proposal results in an immediate pay raise for all of you hard-working Mainers. It creates stronger and even more vibrant communities as we show people that we are serious about wanting people and businesses to come — and stay — in Maine.

If we are to make Maine prosperous, we must also work hard to reduce our heating and energy costs. I am committed to lowering the cost of energy, not only to attract job creators, but also to allow Maine people to affordably and effectively heat and power their homes.

And finally, it is of utmost importance that we begin to address the growing drug problem in our state. Maine's people are its most precious commodity, and our safety is being threatened by the drugs that are entering our state each and every day. My goal is to face the problem head on by employing more drug agents, prosecutors and judges before the epidemic destroys our communities.

It is a pleasure serving as your Governor. If ever I can be of assistance to you or if you have any questions or suggestions, I encourage you to contact my office by calling 287-3531 or by visiting our website at www.maine.gov/governor.

Sincerely,

Paul R. LePage
Governor

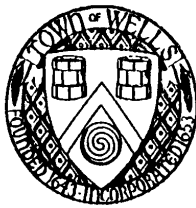


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888-577-6690 (TTY)
www.maine.gov

PHONE: (207) 287-3531 (Voice)

FAX: (207) 287-1034



Assessors Office, Town of Wells

Tanya J. Freeman, CMA - Assessor
Keeley-Anne R. Lambert, CMA – Asst. Assessor
Adriana Lord – Assessing Clerk
Susan J. Winslow – Part-Time Assessing Clerk

REPORT FOR FISCAL YEAR JULY 1, 2013 TO JUNE 30, 2014

The assessments for this year were based on a town-wide revaluation that was a collaborative effort between the Assessing Staff and Vision Government Solutions. The preliminary values were ready during September with tax hearings occurring in early October. The taxes for the 2013-2014 fiscal year were committed and due on November 4, 2013. The tax rate was \$9.12 per thousand dollars of value.

Taxpayers had 185 days from the date of commitment to question or challenge their assessments. Although we had a lot of informal inquiries that were resolved, the list of formal abatement requests included 7 mobile units, 3 vacant land properties, 9 properties with water-influence, 7 residential properties, 1 oceanfront property, 7 condominiums, and 1 business personal property account. Of these appeals, 15 were denied, 18 were resolved favorably, and 2 advanced their appeals to the Board of Assessment Review, where my decisions to deny were upheld.

Our state audit conducted by the Maine Revenue Service for the 2013-2014 tax year showed a 99% Sales Ratio for combined property types and an Assessment Quality Rating of 7. The closer the range is between top and bottom ratios, the lower and better the Assessment Quality Rating. In this instance, a rating of 7 is considered to be very good.

We spent a lot of time this year dealing with revaluation issues. Along with our handling of this major project, we maintained and updated the Homestead, Veteran and Blind Exemption Programs along with the Business Personal Property updates including the Business Equipment Tax Reimbursement (BETR) and Business Equipment Tax Exemption (BETE) programs. With the assistance of the park and campground owners, we updated our rv/park model/mobile home unit ownership information. In mid-March of 2014, we began the process of property review for the next fiscal year. As with any major project such as a revaluation, a period of adjustment always follows during which changes are made to further refine the assessments and keep them equitable.

Please be sure to contact our office if you have any questions or concerns regarding the taxation process. There is information available regarding property valuations, street maps, tax maps, exemptions, and refund programs on the town website at www.wellstown.org under Town Departments, then click on Assessor.

Respectfully submitted,

Tanya J. Freeman, CMA
Assessor, Town of Wells

ASSESSOR'S ANNUAL REPORT

2013-2014 Fiscal Year

Assessments

1. County Tax	<u>\$ 1,544,616.50</u>
2. Municipal Appropriation	<u>\$18,076,757.00</u>
3. TIF financing plan amount	<u>-0-</u>
4. School/Educational Appropriation	<u>\$16,262,656.34</u>
5. Overlay (Not to exceed 5% of Net Assessment)	<u>\$ 292,035.24</u>
6. Total Assessments	<u>\$36,176,065.08</u>

Deductions

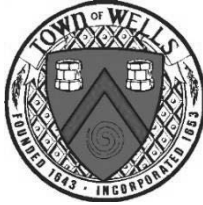
7. State Municipal Revenue Sharing	<u>\$ 300,000.00</u>
8. Homestead Reimbursement	<u>\$ 120,566.40</u>
9. BETE Reimbursement	<u>\$ 38,254.23</u>
10. Other Revenue	<u>\$9,354,397.00</u>
11. Total Deductions	\$ 9,813,217.63
12. <u>Net Assessment for Commitment</u>	<u>\$26,362,847.44</u> (includes \$.01 lost in rounding)

Tax Commitment	Taxable Valuation	Tax Rate
\$26,362,847.44	\$2,890,663,097	.00912

Supplemental Taxes
\$32,292.21

Abatements
\$124,440.15

Year	Taxable Valuation 5 Yr. History Real Estate & Personal Property	Tax Rate per thousand
2008-2009	\$2,902,019,055.00	\$ 8.22
2009-2010	\$2,929,174,323.00	\$ 8.33
2010-2011	\$2,976,032,721.00	\$ 8.43
2011-2012	\$3,006,525,404.00	\$ 8.63
2012-2013	\$3,039,040,053.00	\$ 8.63



REPORT FROM THE TOWN CLERK'S OFFICE

One of the most significant obligations of my job is that of assisting our town residents. I am always happy to help you in any way I can. I make it a priority that each and every one of you leaves here with the answers you came looking for. Often this goal comes with many challenges but it also comes with great pride. In my 36 years working in the Town Clerk's Office (15 as Town Clerk) you have entrusted me with responsibility and have expected accountability. I have worked diligently to serve you, to make certain your voices are heard. No matter how big our community grows, I hope it will always have a small town feel.

This office is comprised of four full time staff members: Jessica Keyes, CCM, Town Clerk, Brenda Layman, Office Manager/Deputy Town Clerk, Michele Stivaletta-Noble, Deputy Town Clerk & Kerri Van Schaack, Registrar of Voters/Deputy Town Clerk. The staff assists members of the community with many different tasks, including but not limited to: business licenses (including lodging licenses), marriage licenses, shellfish licenses, certified copies of vitals, dog licensing, hunting & fishing licenses, recreational vehicle registrations and Elections. Each member of this office continues to pursue educational opportunities and training that benefit the daily operation of our office. Continuing to stay well-informed regarding ever-changing State laws and legislation is a daunting task.

From July 1, 2013 to June 30, 2014 the clerk's office recorded:

BIRTHS	MARRIAGES	DEATHS
32	119	58

DOGS:

According to the laws of the State of Maine, each owner of a dog 6 months or older, shall annually, cause such dog to be licensed in the municipal clerk's office in the town where the dog is kept. Dog licensing ensures rabies vaccination which protects the health of your pet. Citizens should also know that by licensing their dog they are directly fighting animal cruelty and abuse. Most people do not realize that a percentage of the dog license fees go directly to the Maine animal welfare program.

The Clerk's Office issued 1762 dog licenses in addition to 8 kennel licenses. Applicant must provide proof that such dog has been immunized against rabies. A fee of \$11.00 shall be paid for each license issued on all dogs capable of producing young. When a spay/neuter certificate is presented the fee shall be \$6.00.

Kennel licenses are issued for a collection of dogs, kept in a single location, under one ownership, for breeding, hunting, show, training, field trials and exhibition purposes.

Dog licenses may be obtained through the mail. Simply send in the required certificates along with a check made payable to Town of Wells and self-addressed stamped envelope to the Town Clerk, 208 Sanford Road, Wells, ME 04090.

Report of dogs licensed:

MALES/FEMALES	SPAYED/NEUTERED	REPLACEMENT TAGS
162	1583	17

The Town of Wells has an animal control ordinance. It is unlawful for any owner to permit any dog to roam or run within the limits of the town. Dogs must be leashed or under voice control at all times. Any dog found roaming at large shall be impounded at the animal shelter in West Kennebunk. Owners may reclaim their dog by paying a fine of \$30.00 to the Town of Wells and will also be responsible for any additional cost incurred at the animal shelter.

Wells has a “pooper-scooper” regulation which requires owners to remove any feces left by their dog.

ELECTIONS:

For the past few years, The State of Maine’s Bureau of Corporations, Elections & Commissions researched, at length, new voting machines that would meet the 2002 HAVA Federal Law (Help America Vote Act).HAVA mandated that all states upgrade their election procedures, including their voting machines. The law requires the following: permits the voter to verify that their votes are cast & counted, provides the voter with the opportunity to change or correct their ballot before it is cast & counted. The DS200 machines selected by the State of Maine Elections Division will allow for uniformity throughout the State. The new voting machines take 3 seconds for each ballot to be counted and have an accuracy rate of 99.99%.

It is the voter’s responsibility to make any name or address changes with the registrar. This can be done in the Town Clerk’s Office Monday-Friday 8:00 to 5:00.

As of June 30, 2014, the Town of Wells had a TOTAL NUMBER OF **7992** REGISTERED VOTERS.

DEMOCRATS	REPUBLICANS	GREEN INDEPENDENT	UNENROLLED	INACTIVE
1933	2142	83	3687	148

HOUSE DISTRICTS: 4 & 7 COUNTY COMMISSIONER DISTRICT: 5 SENATE DISTRICT: 2

TOWN CLERK'S REPORT
FISCAL YEAR ENDING JUNE 30, 2014

Record of Receipts

Copies	\$ 8,898.55
Burial Permits	826.00
Filings	50.00
Marriages	4,680.00
Business	10,540.00
Vitals	1,921.20
Lodging	28,830.00
Permits (Junkyard, Solid Waste)	1,450.00
Background Check	550.00
Advertisements fees	3,430.00
Liquor/Amusement	1,950.00
Dogs	8,420.00
ACO (S/N)	3,148.00
Fines	2,701.00
Sportsmen/ Rec Veh. /Sales Tax/PMW	70,457.43
Agent Fee	2,619.25
Clams	4,962.00
Excise tax (Boats)	10,081.50
Kennels	256.00
Payport	344.92
Total Receipts	\$ 166,115.85

Record of Disbursements

STATE TREASURER

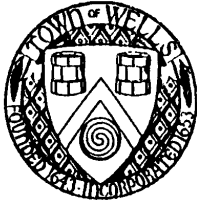
Inland Fish & Wildlife	\$70,457.43
Animal Welfare	6,740.00
Vital Records	1,921.20
LEGAL ADS /Liquor	3,430.00

TOWN of WELLS

ACO Account	5,849.00
Town Treasurer	62,674.72
Boat Excise	10,081.50
Shellfish Licenses	4,962.00
Total Disbursements	\$ 166,115.85

Respectfully submitted,

Jessica N. Keyes, CCM



Town of Wells, Maine Code Enforcement Office

JODINE A. ADAMS, CODE ENFORCEMENT OFFICER

208 Sanford Rd., Wells, Maine 04090

BARBARA B. GAGNON, CODE ENFORCEMENT OFFICER

Voice: (207) 646-5187

DAVID A. JOHNSON, CODE ENFORCEMENT OFFICER

Fax: (207) 646-2935

JAMES R. GENEREUX, CODE ENFORCEMENT OFFICER

Website: www.wellstown.org

Citizens of Wells,

The Code Enforcement Office continues to work hard to provide excellent customer service in the Office as well as out in the field to citizens and contractors.

The issuance of building permits, inspections and counter service to customers makes up a large part of the services the Code Office offers.

Below is the fiscal year end statics for July 1, 2013 to June 30, 2014:

Permits Issued

New Single Family dwellings: 152

Single Family addition, alterations & other: 337

New Commercial: 29

Commercial addition, alterations & other: 131

Flood: 49

Demolition: 28

Internal Plumbing: 295

Subsurface Plumbing: 70

Total permits issued: 1,064

Total estimated cost of construction: \$22,763,199.22

Inspections: 3,896

Complaints: 92

Stop Work Orders: 29

Respectfully submitted,

Jodine L. Adams

Code Enforcement Officer

Wells Fire Department



1563B Post Road
Wells, Maine 04090

Office (207) 646-7912

FAX (207) 645-0597

TDD (207) 646-7892

Daniel M. Moore
Fire Chief

Friends and families of the Town of Wells,

Greetings from the Fire Department. It is with our highest hopes that you and your families had a wonderful year and were safe in doing so. As I write my 12th annual report and give thought to how the past year has been for the Town and the Fire Department I can't help but smile and beam of how awesome the members of this department have served us all in our community.

Did you know the average of a volunteer in the fire service today is only 3 years? Do you know it takes about 2 years to get someone fully trained and certified? By that time, we begin to lose our most valuable investment and resource. Did you know that the whole country is short of firefighters who give back to their towns, cities and parishes? Did you know the average age of the members of the fire department is approximately 49 years old and the average age of the population of the State of Maine is 47 years old?

I share with you all these tidbits to offer a clearer picture of why sometimes we are not able to respond with enough responders, or are delayed as we go from one incident to another. In another words, we could really use some help.

In past reports I have mentioned the term regionalization and the sharing of resources. The fire service is the epitome of sharing. Since the beginning of time when the fire service was first created it was neighbor helping neighbor. If a neighborhood couldn't handle the emergencies, then they had other neighborhoods who would run to the aid of those in need. If you go back to a not too distant past, September 11, 2001, fire departments, police departments, firefighters, first responders from all along the eastern seacoast of this country made their way to either the Pentagon in Washington D.C. or the World Trade Center Towers in New York City. Our desire and yearning has no boundaries to lend a hand to our fellow human beings in need. We are limited to what we can do; to how fast we can do it and to what level of performance is expected of us.

So does regionalization change that for the betterment or for the image of saving money? As I look at our community, I see a chance to regionalize, to join resources and to improve upon our service to you the taxpayer. However, this vision is of tainted clarity as it appears to be a political move versus an improvement of service. We have a shortage of help, we have a shortage of trained responders who would and could make a difference. In today's day and age, we expect more with less. We expect cross training of similarities of tasks and job functions. You should expect to know that every first responder should be willing to do whatever it takes to ensure the relief of the stress of the emergency, or the worry and receive a calm notion that we

have the best. Unfortunately, the realization is that we can do better. In example, we can do better by joining resources with our sister agency in together providing both EMS and Fire Services. Sharing personnel, sharing training and having a common goal of not just providing one service over the other, but to join forces and work together as a family of members who will sacrifice their lives to ensure that each and every one of us goes home and your family is safe.

In April of 2014 we held a promotion ceremony for Jeffrey Nawfel and James Moore who both attained the position of Captain. Jeff and Jim are Career Firefighters that have shown exemplary examples of leadership to the departments' members.

During our annual banquet the department recognized Charles "Marty" Lautenschlager as our Firefighter of the year. Marty moved to Wells after retiring from Connecticut and joined our call force. Marty has been a huge asset to our department by always being happy and positive while willing to help out in any task requested. He is someone that the other members thoroughly enjoy working with. Marty can be seen walking along the beach during the summer almost every day.

Captain Jeff Nawfel was recognized as our Officer of the year, for the second year in a row. Captain Nawfel's leadership with our improvement of EMS, training and shift support has earned him a reputation with the members as someone that can be counted on in many types of situations. Jeff completed his Fire Officer Certification in January, 2014.

Each year we recognize our folks who attain their certifications for Firefighter and EMS. Joshua Hart received his national certification as an EMT. Wayne Ham received his Fire Instructor I certification. Captain Jeff Nawfel received his Fire Officer Certification.



Firefighters Training



Captains Jim Moore and Jeff Nawfel Recognized

Our call volume this year:

Building fire	14
Cooking fire, confined to container	4
Chimney or flue fire, confined to chimney or flue	2
Passenger vehicle / mobile property fire	6
Fire in a structure other than in a building	1

Off road vehicle or heavy equipment fire	2
Fuel burner/boiler malfunction, fire contained	1
Fire, Other / unauthorized burning	8
Natural vegetation fire, other	3
Forest, woods or wild land fire	3
Brush, grass or brush-and-grass mixture fire	8
Outside rubbish fire, other	1
Construction or demolition landfill fire	2
Outside equipment fire	2
Overpressure rupture, explosion, overheat	3
Lightning strike	1
Gas, chemical spill / leak	25
Electrical issues / power lines down	19
Service call	73
Good intent call	76
False alarm & false call	14
Alarm activations unintentional / malfunction	127
Citizen complaints	2
Water / smoke odor problem / removal	20
Surf water rescue / watercraft related incidents	2
Emergency Medical Service assistance	456
Motor vehicle incidents	70
Mutual aid cover assignment, standby, move up	19
Total Incidents	964

Lifeguard Report

The Wells Beach lifeguards serve to ensure the safety of the thousands of visitors that come to Wells Beach, Crescent Beach, and Drakes Island every summer. From Memorial Day to Labor Day, guards can be seen patrolling the beaches either by foot or from the lifeguard stands positioned throughout the beach. This year, we tried something new with our leadership positions by adding an additional sergeant to provide an officer on Drakes Island. We had a team of four individuals, Captain Gordon Merrick, Lieutenant Lucas Butterfield, Sergeant Katie Bordeau, and Sergeant Emily Bordeau all working together to ensure a safe and successful summer.

From Memorial Day until July 1st, returning lifeguards from the previous season patrol the beaches on foot over the weekends; however, the season formally begins at the end of June. The last two weeks of June are dedicated to training and classes to prepare new guards for the season ahead and to refresh returning guards on their responsibilities while on duty. Lifeguards begin guarding the beach daily on July 1st, and the last day of the season each year is Labor Day. Each day begins at 8:30 am with a workout, directed by one member of the leadership team, which lasts until 9:30 am. Guards then have until 10:00 am to get ready and arrive at their designated lifeguard stand. Guards remain on duty until 5:00 pm each day.

In order to qualify for the lifeguarding job, candidates must attend a tryout conducted by a member of the leadership team. This year, the Wells Lifeguards had to meet the USLA (United States Lifesaving Association) standards, which are completing a 550 yard swim and a one mile run in a combined time of under 18 minutes. This year the lifeguards held an accredited lifeguarding and CPR course through the American Red Cross for new guards without certifications and returning guards whose certifications had expired. This allowed us to hire an adequate amount of guards to monitor the beaches. Over the past few seasons we suffer from being short staffed; however this year, we had a fully staffed beach nearly every day.

The lifeguard training during the last two weeks of June is dedicated to in-service training. This training includes an intensive ocean rescue course put on by Joe Mokry of Ocean Rescue Systems International. Additional water rescue training is provided by the leadership team over the two weeks and throughout the season. The guards are also educated by the Maine Audubon Society on how to recognize and protect the endangered Piping Plovers found on Wells Beach. Lynda Doughty, from the Department of Marine Resources, teaches the guards about marine mammal stranding and how to manage those types of situations. Several of the guards are trained by the Maine Healthy Beaches staff on how to properly perform water testing. Additionally, Wells Emergency Medical Services (WEMS) talks to the guards about how to assist EMS if they need to respond to the beach for any emergency. The balance of training such as radio communication, demeanor while on duty, stand rotations, the general emergency action plan, dealing with missing persons, the shark plan, completing incident reports, etc. is provided by the lifeguard leadership.

Summary of the Incidents from the 2014 Lifeguarding Seasons:

- 36 Medical Rescues in which 3 required additional EMS attention
- 8 Water Rescues in which 3 required additional EMS attention
- 4 Incidents involving missing persons
- 2 Miscellaneous incidents

Medical Rescues

Most of the medical rescues performed by the Wells Beach Lifeguards are caused by the many rocks found along Wells Beach. Due to beach erosion, the rocks have become more prominent over the past few years. The jetties found on Wells Beach and Drakes Island offer great vantage points for fishing as well as scenic views of the beaches; however, these jetties create problem areas for the lifeguards. There were a total of 36 medical rescues this year, many of which were small cuts and abrasions caused by the rocks and jetties on the beaches. This year we had to call WEMS three times for medical related instances. One of these instances required the guards to keep a young boy with a broken leg comfortable, one required monitoring of a patron displaying symptoms of a stroke, and one required monitoring of a patron having a diabetic emergency.

Often times, the Wells Beach Lifeguards assist WEMS by controlling the scene before EMS arrives, and other times the lifeguards continue providing aid throughout the rescue. Due to the large volume of medical rescues made and the few times WEMS was needed, it is clear that the Wells Beach

Lifeguards are properly prepared to immediately deal with medical situations that occur on our beaches and respond appropriately to all common and life-threatening injuries.

Water Rescues

The eight water rescues made by the Wells Beach Lifeguards this year involved the use of rescue cans, rescue boards, and in one instance, using a patron's personal kayak. The majority of the rescues made by the lifeguards were caused by rip currents along the beach. Of the eight rescues, seven were caused by rip currents, and of the seven rescues caused by rip currents, six were caused by the prominent rip current on the south side of the Wells Jetty. The seventh rescue involving a rip current that was at public way #5, where the rip is known to the lifeguards but is much less active than the one along the jetty. In all instances, the guards spotted the problem and responded accordingly. We have a policy that any water rescue involving a minor requires a lung check by either an EMT certified lifeguard or by WEMS. This accounts for the three times WEMS was called for water related instances. The one instance involving a patron's kayak involved two paddle boarders that were struggling to make it to shore.

The leadership urges lifeguards to enact preventative measures to limit the possible dangerous situations for our patrons. We teach where the rip currents are located and from this, we are able to keep patrons from swimming in these areas. This limits the number of water rescues we have to make as a squad, and prevents the guards from putting themselves in harm's way any more often than necessary to protect the patrons of our beaches.

Missing Persons

During the 2014 season, Wells lifeguards responded to a total of 4 missing persons reported to the squad on the beach. There are 10 lifeguard stands found in Wells; 2 on Drakes Island, 6 on Wells Beach and 2 on Crescent Beach. When lifeguards are notified of a missing person, rotations are initiated by all double stands. All single stands are instructed to take out binoculars, all the while maintaining their duties of watching the patrons in the water, and search for the missing individual on the beach. The squad has an excellent record of finding the missing persons very rapidly with this technique, as it gives very high coverage of the beach.

Miscellaneous Incidents

We had two instances this year that required reports but did not necessarily fall into a category. In one instance, the beach was closed for swimming, due to the high surf and dangerous currents. We had one patron that refused to listen to guards when they told him that swimming was not permitted, because of this we had him sign a waiver saying he was swimming at this own risk.

The second instance involved a patron swimming from the end of the northern jetty to the end of the southern jetty. In both instances guards had to adapt and monitor the situations effectively.

Emergency Management:

Emergency Management began working on a Citizens Guide for emergency preparedness and updating our plans to handle the storms, events and strange occurrences. Barbara Wood has been a big help to us with her time and dedication to making Wells a more prepared community. We are

always looking for help and assistance. We are in need of volunteers during disasters. Please consider joining our team.

Respectfully submitted,

Daniel M. Moore

Fire Chief, EMA/Lifeguard Director and Healthy Beach Coordinator



New Pumper Engine 4



New Pumper Engine 2

GENERAL OFFICE/TREASURER

Fiscal year 2014 was a year of financial consistency for the Town. Property tax collections remained steady at a collection rate of 95.4%, and excise taxes paid were 12.5% over budgeted amounts. The property tax collection was up slightly by .2% compared to fiscal year 2013 while excise taxes paid were up 6.0% from fiscal year 2012.

The office consists of a staff of six full-time employees and one part-time employee. The staff assists taxpayers with their property taxes as well as their motor vehicle excise tax payments and registrations. Seasonal beach stickers and tokens are issued in this office. Funds are also collected for Code Enforcement permit fees, Planning Department fees, Mooring fees and trash bags for the Town's Pay-As-You Throw trash disposal program. Lien filing, tax lien foreclosure, payroll, accounts payable and general assistance are also handled by staff in this department.

To help save you time, most re-registration motor vehicle transactions may be renewed on-line by going to the Town's website: www.wellstown.org. Once there, go to Services, under Public Services select Vehicle Registration, Register my Vehicle and follow the instructions to renew your current registration. You will need your current registration, current insurance card, mileage and a checking account to complete the renewal on-line.

You may also review or pay your tax bills online by going to the Town's website: www.wellstown.org. Once there, go to Services, under Payments select Online Payments. At that point you can choose to create an online account or do a one-time payment.

To avoid long lines at the Town Hall during the early summer months, seasonal beach stickers are available after May 1st each year. Taxpayers are strongly encouraged to submit their requests by mail. Seasonal beach stickers are effective from the Friday of Memorial Day weekend through Columbus Day. The fees collected from seasonal beach stickers helps to defray the cost of keeping the beaches safe and clean during the summer months.

The General Office/Treasurer's Department acts as the accounting staff for the Town collecting and distributing Town funds. The department issued 15,357 property tax bills and collected \$25.1 million in real estate and personal property tax revenue. Forty-one percent of tax payments are processed by the department staff while Lockbox and online billing assists in processing the remaining fifty-nine percent of tax payments. The staff processed 330 real estate tax liens, 7,412 accounts payable vouchers and 7,604 payroll transactions. Staff also processed 12,550 motor vehicle transactions which amounted to excise tax collections of \$2,069,653 and State of Maine collections of \$1,104,579 for the fiscal year.

The staff accounted for \$416,016 in revenue from the beaches this year. The Pay & Display Meters contributed \$243,127 toward the total revenue. Department staff issued 4,962 seasonal parking stickers for the year.

The department successfully performed the General Assistance Administration for the Town by spending \$18,009 to assist 14 families and 16 single persons with general assistance for the year. The department also worked with The Outreach Committee, St. Mary's, the Messiah Christian Church, the Red Cross and York County Community Action to further assist families and individuals with programs that could be beneficial for them.

During fiscal year 2014 staff continued to attend required trainings. Staff members are currently in various stages of obtaining the necessary training to be either recertified or certified as Assistant Tax Collectors. Treasurer, Jodie Sanborn, received her recertification as Treasurer and Assistant Tax Collector while Accountant, Casey Welch, received her certification for Assistant Tax Collector.

We encourage you to review the Town's audited financial statements for fiscal year 2014 that are included in this report. A full set of financial statements with the auditor's report is available upon request and is also posted to our website in pdf format. Please call us at 646-5113 with any questions you may have.

Our thanks to the Board of Selectmen, Budget Committee, Town Manager and all Town staff members for their assistance and support this past year.

Respectfully submitted by the General Office/Treasurer's Staff,

Jodie L. Sanborn, Treasurer

Casey Welch, Accountant

Dori Randall, Deputy Treasurer

Deb Coady, Deputy Tax Collector

Tammi Hollins, Assistant Tax Collector/Accounts Payable

Diana Knight, Assistant Tax Collector/Assistant Motor Vehicle Agent

Laurie Lord, Part-Time Assistant Tax Collector/General Assistance Clerk

WELLS HARBORMASTER

2014 was an eventful year here in the Harbor! Most importantly we saw the completion of the Federal Dredge Project, which was successful in making the harbor fully operational, and we reinstalled our infrastructure with the addition of pilings on the eastern shore float system, which stabilized the system and made it much more safe and functional.

During the spring and early summer it was discovered that a major sand bar had formed at the mouth of the jetties which was causing hazardous surf conditions. Luckily after only a few minor incidents, the US Army Corp of Engineers sent their dredge ship Currituck to clear out the sand bar. Since then the jetty mouth has remained clear of sand.

This fall we were awarded a Small Harbor Improvement Program grant through the Maine Department of Transportation to renovate the aging hoist system and roof here at the Harbor. North Shore Construction completed the project and it has been put to good use.

It was a typically busy season for our boat launch too, which is utilized extensively throughout the spring, summer and fall. We have been awarded a Boating Facilities Fund Grant through the Department of Parks and Lands to rebuild our single lane boat launch into a modern double lane system. This project is slated for either the spring or fall of 2015.

We added quite a few new mooring and slip holders to our roster, and look forward to offering more spots to people on the waiting lists for this coming year.

Our Assistant Harbormaster Charlie Bashaw and I worked hard to be out and about assisting boaters and meeting all the users of the harbor. Unfortunately Charlie has decided to focus on a new project and will not be returning as Assistant Harbormaster this season. I'm sure we will see him around on his boat the "Susie Q" though.

I am looking forward to another busy and successful season in 2015, and I can be contacted via phone at 1 (207) 646-3236, or email at cmayo@wellstown.org.

Respectfully Submitted,

Christopher H. Mayo
Town of Wells Harbormaster

TOWN HISTORIAN

It has been my pleasure to serve as Wells' Historian since 1992. In that time many things have changed about the Town, but not its history. Wells has a significant history in relation to its families, homes, sections and occupations. Even in the past forty-five years, since I returned from acquiring an education as well as raising my family, the size of the community in relation to its people, businesses and visibility has increased considerably. It has been my pleasure to track these changes as well as promote the history of our past.

SCHOOLHOUSE – Div. 9

The process of opening our National Register noted school for the season involves:

1. Verification of the Town's opening of the site during July & August (First Thursday of 2013 was July 4th, so opening week was July 11th thru 8 weeks to August 29th).
2. Press releases to at least six sources.
3. Acquiring docents – acquiring two per week due to remoteness of site. (We've been fortunate to obtain former teachers and/or former one room school attendees. This particular year folks, who had served several weeks in the past, decided to serve only one week this year. This was due to the lack of visitor attendance in the past year.)
4. Checked with the town's Facility Manager, Clayton Boston, to determine if he still is available to attend to the building prior to its opening. Clayton did a remarkable job caring for the property over the years. His recommendation was repairs needed to be done before another season's (2014) opening.
5. At the end of the season attendance records and donations were given to appropriate persons.
6. Updated scrapbook with the list of all the teachers who taught there from 1900-1950.
7. Updated the procedure notebook with lists of previous docents, procedures involved and review of the history of the school.

Special thanks to the following docents, who served not only this year but for many prior years as well: Diana Abbott, Janice & Bill Dickerson, Sylvia Leath, Nadyne MacDonald, Charlotte Moody, Marion Noble, Helene & Bob Rutledge, Hope Shelley, Mary Soutier and Janet Tacy.

ADDITIONAL PROJECTS

Many years of personal research and documentation has led me to finally complete the list of Rev. War Patriots from Wells. (These include the town officials as well as those appointed to serve in various capacities necessary to the Town's operation during the war years of 1775-1783.) The list of these 302 Patriots with the location of their occupation, as recorded on pages of early Wells Town Meeting Record Book, was submitted to the Clerk's Office in the spring of 2014. (Individuals wishing to join the DAR can use both Patriots & Soldiers to access admission with source

documentation. The list of the 415 Soldiers from Wells who served has since been completed with copy to the Clerk's Office.)

Through phone calls, visits, letters and emails I've responded to individual inquiries relative to:

- Genealogy of individuals and/or families who once resided in Wells
- Dating, preservation & significance of Wells' buildings
- Location of burial lot of an individual veteran...update of veteran's burials in public and private Wells cemeteries
- With recent updating activities at Wells High School, an alumnus inquired as to the names of the architects for all past high schools in Wells

Fortunately, resources are available to answer most of the questions but considerable research time is often necessary. But I do welcome the opportunity to meet a new challenge.

A new Maine Law was passed in April of 2014 requiring towns to maintain private gravesites, not only of veterans but also including any cemetery with burials up through the 1880's. It includes that from May 1 to September 30th of each year private gravesites must be:

- Suitably cut & trimmed
- Grave markers free of grass and debris
- Burial sites free from fallen tree branches, vines & weeds

Wells' over 200 private cemeteries mostly fall into the 1880's category. Although documentation was begun most recently in 1970's not all have been completely documented. We are fortunate to have Judge Bragdon's 1939 records as he found them then. Locations now must be updated to current town maps etc. Wells hired two men to clean up the Veterans' cemeteries and their accomplishments to date show much improvement.

My involvement with Retired Services Volunteer Persons (RSVP) requires monthly volunteer hours to be reported to their office. My volunteer hours as Historian from July 2013 to June 2014 were 318 hours.

Many thanks to the folks in the Clerk's, Code and Manager's office and to all of you for your assistance in promoting and preserving the 361 years of history of our town.

Respectfully submitted,

Hope M. Shelley
Town Historian

HUMAN RESOURCES DEPARTMENT

The Human Resources Department provides support and consultative services in the recruitment, selection, hiring, and retention of Town employees. The Department provides ongoing information, assistance and compliance guidelines on issues involving Local, State, and Federal employment laws and/or regulations. Services additionally include compensation and risk management programs, along with benefit programs implementation and assistance with employee/labor relations.

The Human Resources Department assists department leaders in meeting their short and long term employment needs. This past year has seen replacement hiring activity in the Code Enforcement, Public Works, Library, and Police and Fire Departments, in addition to internal promotion activity in the Library, Police and Fire departments. The Human Resources Department also assisted the General Office with normal seasonal staffing.

Some of the additional activities in which the Human Resources Department was involved during this fiscal year include:

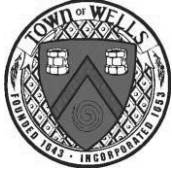
- Introduced a voluntary Roth retirement savings plan feature to complement retirement savings options available to employees, to enhance the flexibility and value of the Town's existing range of optional employee-paid benefits.
- Working with department leaders and the Town Manager and Personnel Advisory Committee, engaged a part-time Volunteer Coordinator to begin helping the Town formalize and enhance its volunteer programs which has as its foundation a base of committed and energetic citizen volunteers. The Town continues to be exceptionally fortunate to have an enthusiastic base of volunteers who generously donate their time to leverage the Town's resources. The initial engagement of a part-time Volunteer Coordinator helped this year with efforts to recruit and train additional piping plover volunteers, and the coordinator additionally helped to fill several vacant volunteer Board and Committee positions. A volunteer recognition event was held in September and successfully facilitated by the Town's leaders, department heads and Volunteer Coordinator.
- Continued to productively interact with the Maine Municipal Association Loss Control Specialists in analyzing work related injuries, accidents, and lost time records. Worked with other staff at the MMA, as well as with internal town staff, to promptly file and monitor Workers' Compensation cases to insure that they were accurately administered, and to facilitate training for staff as appropriate.
- Met with new employees to provide a comprehensive orientation and to review town policies and fully explain and implement applicable elements of the employee benefits package.
- Continued to meet regularly with a group of Southern and Central Maine municipal and county Human Resource professionals to discuss areas of mutual interest, and to share and exchange experiences and best business practices.
- Provided continuing educational opportunities to employees regarding their ICMA 457 Plans

- Worked with the town's Employee Assistance Program providers to offer supervisory training/educational opportunities.

Looking ahead, the Human Resources Department will continue to be accountable for partnering with the Board of Selectmen, the Personnel Advisory Committee, the Town Manager, Department Heads, Supervisors, and employee representatives to strive to create and sustain an effective, efficient, and enjoyable workplace that encourages all parties to work collaboratively to provide the Town with the exceptional delivery of public services that it deserves.

Respectfully submitted,

Susan Soto
Human Resources Director



Planning & Development
208 Sanford Road, Wells, Maine 04090
Phone: (207) 646-5187, Fax: (207) 646-2935
Website: www.wellstown.org

<i>Michael G. Livingston, Town Engineer/Planner</i>	<i>mlivingston@wellstown.org</i>
<i>Shannon M. L. Belanger, Planning Assistant</i>	<i>sbelanger@wellstown.org</i>

The Wells Planning Department Annual Report for the period of July 1, 2013 to June 30, 2014:

The Staff

Shannon L. M. Belanger continues to hold the Town of Wells Planning Assistant position.

Michael G. Livingston, P.E. continues to hold the Town of Wells Engineer/Planner position.

The Work

The Planning Office continues to provide staffing for the Wells Planning Board and Staff Review Committee. The Planning Office also works for and participates in committees and on projects at the direction of the Board of Selectmen and Town Manager such as the Lodging Committee and Ordinance Review Committee.

Subdivisions

The Planning Office has reviewed numerous new subdivision applications and subdivision amendment applications located throughout the Town. The following applications were approved during July 1, 2013 to June 30, 2014:

Burnt Mill Subdivision Amendment (Final) for conveyance of 14.70 acres from the Golf Course to the Residential Development located off of Hobbs Farm Road; Tidewater Landing Subdivision (Final) for a 17 lot/dwelling unit major residential cluster subdivision with road located off of Post Road; Compass Pointe Site & Subdivision Amendment #1 (Final) to relocate a hotel unit, make minor site changes, allow overhangs for egress platforms, and identify decks and patio areas; Keystone Lane Subdivision (Prelim. & Final) for re-approval of 2006 subdivision approval for a 3 lot standard subdivision with road located off of Ell Pond Road; Evergreen Residences Subdivision (Final) for a 7 dwelling unit Multifamily Development subdivision on 1 lot located off of Evergreen Drive; Depot Crossing Subdivision (Prelim) for a 16 lot/dwelling unit major residential cluster subdivision with road located off of Burnt Mill Road; Elsie Elizabeth Estates Subdivision Amendment (Final) for fire protection changes for the approved 8 lot/dwelling unit subdivision located off of Lindsey Road; Old Marsh Subdivision Amendment (Final) for relocation of mail building and associated parking located off of Clubhouse Road; Compass Pointe Subdivision Amendment #1A (Final) for re-approval of September 2013 Amendment #1 approval as the subdivision plan was not recorded within 90 days of approval; Julian Estates II Subdivision (Prelim & Final) for an 8 lot/dwelling unit standard subdivision located off of Littlefield Road and Kimberly Circle; Central Industrial Park Subdivision Amendment (Final) for utility easements and lot line adjustment located off of Willie Hill Road; Julian Huxley Subdivision

Amendment #2 (Final) for fire protection changes for the approved 13 lot/dwelling unit subdivision located off of Littlefield Road and Julian Huxley Lane; Sandy Brook Condominiums Subdivision Amendment (Final) for a conveyance of 319 SF from Gateway Drive to Kasprzak so that Gateway Drive would be 50' wide ROW; Seamist Estates Subdivision Amendment (Final) for lot #1 to convey 13,908 SF to an abutting parcel located off of Seamist Lane; Julian Huxley Subdivision Amendment #3 (Prelim) for a division of lot 13 to create a total of 18 lots/dwelling units off of Julian Huxley Lane; Storer's Pasture Subdivision Amendment (Final) for an adjustment to the lot line between lot 1-7 and 1-8 to rectify a mis-located dwelling and septic system located off of Meetinghouse Road; Littlefield Subdivision (Prelim) for an 11 lot/dwelling unit Multifamily Development subdivision on 1 lot located off of Littlefield Road; Riverwalk Subdivision (Prelim) for a 33 lot/dwelling unit residential cluster subdivision with roads located off of Branch Road.

Site Plans

Businesses that obtained Site Plan and Site Plan Amendment approval during July 1, 2013 to June 30, 2014 include the following applications which received approval by the Wells Planning Board:

"Buffum Hill" for a 5 unit Hotel/Motel and Dwelling off of Post Road was Denied; "Granite Ridge Gravel Amendment" to add 5.19 acres to the mineral extraction parcel – extraction area to remain 3.67 acres located off of Perry Oliver Road; "Seaglass Village" Amendment to locate an all purpose court to the front of the parcel, to remove 3 hotel units and construct 3 seasonal cottage units, to add a new seasonal cottage and a new hotel unit per consent agreement for a total of 203 lodging units, and to make other site changes located off of Post Road and Old County Road; "KKWWD Timber Harvest" for a timber harvest of 3 parcels located off of Jefferds Way, Harriseckett Road, and Sandy Lane; "Mariner Tower" for a 190' tall telecommunications tower and pad area located off of Chicks Crossing Road; "Bassrocks, LLC" for a new 100 seat restaurant, 2 dwelling units; 1,400 SF Office space, 2,816 SF Retail spaces located off of Post Road; "Molly Corporation" Amendment for utility easements and lot line changes located off of Willie Hill Road; "Willie Hill Contractors" Amendment for utility easements and lot line changes located off of Willie Hill Road; "Ocean View Cottages & Campground" for the removal of 3 cottages, the addition of 5 Park Model RV sites and internal access roads located off of Harbor Road; "Los Olas Tequira" for a 60 seat Restaurant at Wells Corner Plaza located off of Post Road; "Auto Spa Car Wash" for a 3,000 SF Business Service Use on a new .775 acre parcel at the Wells Plaza located off of Post Road; "Wells Plaza" Amendment to convey a .775 acre parcel at the Wells Plaza located off Post Road; "Wells Beach Burgers and Ice Cream" Amendment for a 48 seat restaurant and site changes located off of Post Road; "Harborview Cottages" Amendment for .497 acres of land acquired and to convert unit #10 from a cottage to a dwelling unit per ZBA approval located off of Ox Cart Lane.

Businesses that obtained Site Plan and Site Plan Amendment approval during July 1, 2013 to June 30, 2014 include the following applications which received approval by the Staff Review Committee and Code Enforcement Officer:

"Chase Construction" for a 3,040 SF Business Retail use and associated parking located off of Post Road; "Rebecca Gregoire" Amendment for a 30' x 40' seasonal Service Business use located off of Sanford Road; "Lighthouse Condominiums" Amendment for approval of a shed replacement for the existing Lodging Facility located off of Post Road; "Mamma J's Takeout" Amendment to convert grass parking into paved/gravel parking for the existing Fast-Food Restaurant located off of Post Road; "Ridge Runners Country Store & Deli" for a new 2,928 SF neighborhood convenience store located off of North Berwick Road;

“Petastastic Pet Supplies” for approval of various business uses and parking changes located off of Post Road; “Bread & Roses” for a 40’ x 50’ Business Wholesale use located off of Post Road; “Morse Forest Products” Amendment for a 5,000 SF Sawmill use within an existing building located off of Post Road; “Bears Den RV Park” Amendment for a 924 SF Laundry/Storage building for the existing RV Park located off of Bears Den Road; “Wells-Ogunquit Center at Moody” Amendment to located a shed on the lot, relocate the dumpster, depict future possible connect with abutter, and designate additional handicap parking spaces located off of Post Road; “Home Sweet Home” Amendment to depict a boundary line change and show a reduction to the Retail Business use from 4,768 SF to 3,500 SF located off of Sanford Road; “Aaron David Cloutier Chiropractor” Amendment for a change of use located off of Post Road; “Anthony Aiken Fine Gardner” Amendment for a 1400 SF Business Retail/Business Contractor use located off of Sanford Road; “Wells Elementary School” Amendment for a shed to be located behind the existing school located off of Sanford Road; “Willie Hill Contractor Sites” Amendment for a change of use for the 5 leasable units on the site located off of Willie Hill Road; “Footbridge North Resort” Amendment for after the fact approval of a pool and pool shed on the existing 12 unit hotel Lodging Facility with 6 dwelling units located off of Post Road; “Jo-Ann’s Gardens” for a Business Retail use approval with associated parking located off of Post Road; “Jam’s Variety & Beach Supplies” for a change of use of the 2,366 SF space located off of Post Road; “The Wells Professional Center” for a 2,192 SF Business use approval with associated parking located off of Post Road.

Ordinances

The Planning Office, at the direction of the Board of Selectmen, worked on various changes to Wells Ordinances. These Ordinances involved input from the public, Town staff, Planning Board, and Board of Selectmen.

The Ordinance proposals that passed at the November 5, 2013 Town Meeting included: Chapter 145 (Land Use) Eliminating Seasonal Cottage Complexes and Housekeeping Cottage Complexes as a permitted use within the Town of Wells; Chapter 145 (Land Use) Revise provisions regarding Hotel/ Motels / and Bed-and-Breakfast/Small Inns; Chapter 145 (Land Use) Establish procedures for Amendment Chapter 145 and Changing Zoning District Boundary Lines;

The Ordinance proposals that passed at the June 10, 2014 Town Meeting included: Chapter 145 (Land Use) Clarify when Site Plan Approval will be required in circumstances involving resumptions of discontinued uses; Chapter 245 (Land Use) to Modify Off-Street Parking requirements; Chapter 145 (Land Use) to Clarify Open Space and Density requirements for Multifamily Developments; Chapter 145 (Land Use) to Revise provisions regarding Disability Variances; and the Acceptance of Gateway Drive as a Town Road with contingencies.

Engineering Projects

Mike Livingston PE, the Town Engineer continues to work on municipal projects at the request of the Board of Selectmen and Town Manager regarding improvements to the Walter Marsh Recreation Facility; Town Facility conceptual plans for new building layouts and locations for the Town Hall, Police Department and Fire Department. Mike has worked on various easements and DEP resolutions on behalf of the Town.

Mike Livingston, PE continues to work closely with the Code Enforcement office during pre-construction and construction of subdivision and site plan projects. Mike has conducted various drainage and stormwater system inspections, FEMA and dune permit inspections, and roadway inspections. The Planning Office has also reviewed as-built plans for conformance to town approvals and coordinated with the Code Enforcement Office for violation notices or action to remedy violations.

Other Projects

The Planning Office continues their involvement with the construction and inspection phase of subdivision and site plan developments. The Planning Office keeps up to date records for Performance Guarantee Agreements and the status of Letter of Credits or Bonds for projects to ensure projects that are started can be adequately completed to Town standards.

The Planning Office continues to work with the Code Enforcement Office to inspect and issue reports on all Lodging Facilities in the Town of Wells including seasonal cottage facilities, housekeeping cottage facilities, hotel/motel facilities, and Bed and Breakfasts for compliance with lodging license and office requirements, length of stay restrictions, density, parking and lot coverage.

GIS Mapping continues to grow in use and application for the Planning Office and Code Enforcement Offices to the credit of a consultant the Code Enforcement Office contacted. ArcGIS will be used by both offices as an internal tool to better review and inspect properties.

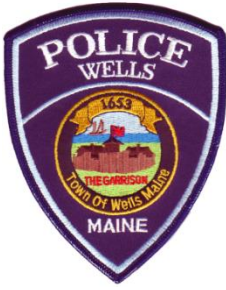
The Town through their participation with Southern Maine Regional Planning purchased 2011 aerial photography which is a significant tool for the Planning Office and is in use by staff and is located on the Town website.

The Involvement

The Planning Office continues to stay involved with various boards and committees throughout the state as a way to keep our office informed with what other communities are doing and how our municipality can benefit for the successes or failures others have experienced. The Planning Office continues to be a part of the Route One Corridor Commission, Southern Maine Regional Planning Office Executive Committee, Town of Wells Technology Committee which included many hours devoted to planning and assisting in the implementation of a new website for the Town of Wells, the Wells Reserve, and the Central York County Steering Committee. The Planning Office also participates in meetings regarding MDOT road improvements for Route One and Route 109.

Respectfully submitted,

Michael G. Livingston
Town Engineer/Planner



Wells Police Department

“Impartiality, Integrity, Courage”

2014 Annual Report

As the years pass we find ourselves here at the Wells Police Department getting busier and busier. There was a time when we looked to the fall and winter months to work on the many projects that we were not able to get to during the tourist season, but there doesn't seem to be an “Off Season” any more. Dispatchers and officers handled over 34,000 calls for service which included 498 arrest reports, including 76 for Operating Under the Influence, 470 reported accidents and conducted 7,263 traffic stops during 2014.

Personnel

After more than a 31 year career Lt. Ruth Farnsworth retired from the Wells Police Department on July 28, 2014. During her tenure at Wells PD Ruth worked in many different capacities serving as a patrol officer, detective, patrol sergeant, administrative lieutenant and many of you probably remember having her teach your D.A.R.E. class when she was the School Resource Officer. Ruth will be missed as she has been an integral part of Wells PD for many years.

Lt. Ruth Farnsworth with the gifts she received at her retirement luncheon at the Wells Activity Center on August 28, 2014.



Also retiring in June of 2014 was “Elli”, one of the department’s K-9’s. Ellie, a female German Shepherd was partnered with Sgt. Kevin Chabot. She retired after 8 years of service to the Wells Police Department.



**Sergeant Kevin Chabot training
with K-9 Elli**

One of her last significant finds was 20 grams of cocaine here in the Town of Wells. Ellie is enjoying retirement at home with the Chabot family.

Ellie's replacement K-9 "Jagger" has been doing very well in his training during the year and became certified as a patrol dog.

He has now started training to become a certified drug detection dog.

Three new officers joined the department during 2014:

- Officer Scott Perron comes to us after a 20 year career in law enforcement in Gilbert, Arizona. During his career at Gilbert PD Scott served as a patrolman, a Field Training Officer, a Firearms Instructor and armorer, a member of the Special Investigation Team, the Criminal Apprehension Team, and the Special Weapons and Tactics Team.
- Officer Jeffrey Galasyn graduated from Thornton Academy in Saco in 2009 and graduated from the University of Southern Maine in 2012 with a Bachelor of Arts in Criminology. He is also a graduate of the Maine Criminal Justice Academy Basic Law Enforcement Training Program. Jeff has worked as a full-time police officer and as a Deputy Judicial Marshall assigned to the Portland District Court. His first job in law enforcement was as a summer officer here in the Town of Wells.
- Officer Brett Tishim graduated from Douglas High School in Douglas Wyoming in 2003 and earned an Associate Degree in Criminal Justice in 2014 from Tiffin University in Tiffin, Ohio. Brett has worked for the Ogunquit Police Department as a reserve police officer for 6 months. He will graduate from the Maine Criminal Justice Academy Basic Law Enforcement Training Program in May of 2015.

Six different members of the department welcomed new children to their families during 2014, with three more officers expecting children in 2015.

Dispatch

Dispatchers are often the forgotten part of public safety and I can't say enough good things about our dispatchers here in Wells. They are usually the department's first and sometimes only contact with the public whether on the phone or a "walk-in" and I am proud to say they are very professional and compassionate.

Dispatchers dispatch all police, fire and ambulance calls for the Town of Wells and as of 2 ½ years ago the Town of Ogunquit. Besides dispatching the emergency calls, they answer all the phone lines for the Wells Police Department and periodically for the Wells Fire Department and the Ogunquit Police and Fire when they are out on calls.

**Dispatcher Saundra Skoczen
on duty in the Wells Public
Safety Center.**

The dispatchers here in Wells are EMD (Emergency Medical Dispatch) trained to assist you with your medical emergency when you call. They are trained to give instructions in many different emergency situations including bleeding, choking and CPR.

When you call dispatch with an emergency you may not understand why the dispatcher is asking you a lot of questions and confirming your answers but please be patient with them as it is all for getting the appropriate responders to you and their safety.

When dispatchers answer emergency calls they are tasked with calming the caller down so they can get the pertinent information from them. The information they get is extremely important as it determines who they send and how the appropriate public safety officials respond. In essence they have the officers, firefighters and EMS personnel lives in their hands while they are on the road and they need to get vital information to them while they are in route to calls so they can be prepared when they arrive at a location.

Animal Control

Animal Control is another area where I believe the Wells Police Department does an excellent job. Animal Control Officer Jackie LaLiberte is a young energetic officer who has a sincere passion for the safety of animals. She also has a Bachelor of Science Degree in Animal Behavior.



Jackie is a certified animal control officer and trapper with the State of Maine. Her duties involve dealing with both domestic and wild animals. The demographics of Wells requires the animal control officer to be trained in dealing with all types of animals as she can be dealing with stranded seals or injured seagulls on the beach, trying to assist homeowners with getting pesky raccoons or opossums off their property to trying to catch stray dogs and cats. In 2014 there were 695 animal related calls reported to the department.

Animal Control with the assistance of the Town Clerk's Office is tasked with making sure all dogs in the town have had their rabies vaccination and are licensed. This can be very time consuming for them so please try to remember to license your dog in December each year.

Jackie also enjoys passing on her knowledge of animals to children and adults so if you have a group interested in a presentation please contact her.

So as you can see it takes a unique person to do this job and I think we have one of the best in the state.

Events

The men and women of the Wells Police Department participated in several special events throughout the year:

- In June members of the department participated in the Maine Special Olympic Torch Run. Officers run the seven mile stretch of Route 1 from the Ogunquit town line to the Kennebunk town line. This event raises funds for several different events for Special Olympians throughout the year.
- In November the Wells Police Department partnered with the Wells Recreation Department to hold the 2nd Annual Pilgram Dash 5K road race. Monies raised were split benefiting the Maine Special Olympics and the Wells Recreation Department's Special Project Fund.
- Also in June the department took part again in the York County Community College for Kids Program holding a week long course entitled "CSI Camp". Fourteen campers completed the program which concluded with a full-scale crime scene investigation.

- The annual department meeting/training was held at York County Community College the last week of June. One of the blocks of instruction was Evidence Processing, Packaging and Preservation and DNA Collection which was presented by

Marlene Richards and Christine Waterhouse from the Maine State Police Crime Lab.



Members of the Wells Police Department prepare to be inspected by Town Manager Jon Carter and Chairman of the Board of Selectmen Karl Ekstedt at the annual meeting/training.

We also received training from Doug Bibber of Bibber

Memorial Chapel on “Chemical Suicide”. This method of suicide has become more common in the last year and is extremely dangerous to officers responding if not handled appropriately.

At the meeting Sgt. Adam Shaw received the traffic Officer of the Year Award and Officer Joseph LaBier received the Officer of the Year Award.

- In August the ever popular ALS Ice Bucket Challenge reached the Wells Police Department as we were challenged by the Kennebunk Police Department. Several members of the department including myself agreed to have a bucket loader filled with water and ice dumped on us. Even though it was a warm August day it was no match for that icy water. The only thing that matters is that money was raised for a good cause.



Members of the Wells Police Department receiving a cold shower of water and ice as part of the “ALS Ice Bucket Challenge”.

The department along with the Ogunquit Police Department, York County Community College Special Response Team and the Wells Emergency Medical Services held a joint training in August. The training included several scenarios that college staff may encounter from disruptive students and/or parents to unwanted subjects in the

building. Members of the ERT handled the situation until officers arrived, passed on information they had gathered to the officers and the officers took over the situation. While not involved in the scenarios college staff and officers practiced hands on restraint and compliance techniques and medical assessment training. This training was well received by all involved and there are plans to continue with more training in the future with the YCCC ERT.

- In October a train/bus disaster drill was conducted by the York County EMA here in Wells behind the old Spencer Press building. Area police and fire departments, local hospitals, the Red Cross, and other public safety organizations took part in the exercise. Officers from the department responded as if it were a real accident, assisting with the injured, calling the appropriate agencies in to help, crowd control and dealing with the media. I am proud to say that the officers involved did a great job and if we have an incident like this in the future I believe we are better prepared because of this training.
- In keeping with the holiday spirit in December officers, dispatchers and support staff went to the Barbara Bush Children's Hospital at Maine Medical Center in Portland. While there officers helped patients make Christmas cards for their parents and had their pictures taken with the kids. Sgt. Shaw and K-9 Proxy conducted a demonstration on how she finds hidden drugs. The employees of the department made a generous donation of Christmas presents to the hospital so that children hospitalized during the holidays will have presents to open. Smiles and laughter of children is the best medicine anyone could ask for.

Statistics

Calls For Service for the past 5 years:

YEAR	# of CFS
2010	31,367
2011	30,405
2012	27,395
2013	32,000
2014	34,090

Below is a partial list of different types of calls reported to the department in 2014:

TYPE OF CALL	NUMBER OF CALLS
Sexual Assault	12
Burglary	53
Theft	109
Criminal Mischief	60
Domestic Violence	85
Criminal Trespass	12
General Disturbances	223
Sex Offender Registrations	27

I would like to remind everyone to Like us on Facebook to receive timely information about ongoing emergencies and upcoming events. You can also visit our website at www.wellstown.org.

In closing, I would like to thank all our fellow town employees, residents and visitors who assisted us throughout the year. As always please feel free to give us a call with any comments, suggestions or concerns that you may have.

Sincerely,



Jo-Ann Putnam
Chief of Police

WELLS PUBLIC LIBRARY

“For Every Chapter of Your Life”

Annual Report for FY 2013-2014

As the new Library Director, I am honored and delighted to have the opportunity to write this report for the citizens of Wells. FY 2013-2014 was a wonderful year with many accomplishments. A new strategic plan was crafted and approved, schematic designs for a renovation and expansion were made, and many programs were done in partnership with other community members and organizations.

As we look towards the future, I hope to see the Library continue to be a warm, welcoming environment for citizens and guests to come and learn, create, and share. If you ever have any questions or ideas, please stop by to share them with me. My door is always open.

Please read below for more details.

Statistics

During the 2014 Fiscal Year over 67,000 people visited the Wells Public Library and checked out nearly 84,000 items, including books, DVDs, audio books, video games, and music. More than 4,800 children and adults attended programs, and over 10,000 visitors used our Internet computers. Another 3,750 visitors took advantage of our free Wi-Fi to connect to the Internet with their own devices.

Planning

A new strategic plan was created for 2014-2019. From this plan we are hoping to surprise and delight our patrons with our customer service. We will also be rolling out a comprehensive marketing plan, and start working towards a makerspace.

Promotion

We introduced a new quarterly newsletter mailed to all residents of Wells and Moody.

Adult Services

At the end of this fiscal year, our adult program attendance had *doubled* from 2011. Some of the programs and services we offered this year included a lawyer in the library for individual consultations, musical performances by Drowned Valley and Mac and Hutch, Holocaust Remembrance Day sponsored with Wells-Ogunquit Adult Education, a lecture by Dr. Erin Bishop about Abe and Mary Todd Lincoln, help with technology devices from the Maine State Library Tech Petting Zoo, childhood nutrition with a representative from Seacoast Eat Local, and many other interesting, informative, and entertaining events.

Youth Services

It was a busy and successful year in the children's department. Magician BJ Hickman returned for his 18th year this February, and we also had performances from Lindsey Bezich and her Puppet Pals, The Norman Ng Magic Experience, Tony Sohns (The Bug Guy), musician Rob Duquette, and the talented and amazing Matt Tavares. These programs are in addition to the events the librarians present including two weekly story times, our monthly Chillax program, chocolate chef, and more! These wonderful programs couldn't happen without the support of the Friends of the Wells Public Library.

Facilities

This year Scott Simons Architects completed a schematic design for a LEED certified silver renovation and expansion of the library. The plans were based on a building program compiled by an external consultant, and

went through several meetings with the trustees, the staff, the Friends of the Library, and the community. The plans have been on display in the adult services section of the library and are available for all to see.

Technology

We purchased three additional scanners to complement our existing one. Our computers and scanners are freely available to all visitors, and our solitary scanner wasn't able to keep up with the busy seasonal demand. Our guests use these items to upload pictures for their families, scan passports, real estate documents, and many other things. Due to the growing importance of wireless internet, we also installed a backup wireless access point in case our primary WAP goes down.

Friends of the Library

The Friends of the Wells Public Library had a busy year preparing for their two major fundraising activities – the Annual Book Sale in August and the Craft Fair in October. All of these fundraising activities directly benefit the library, and we are grateful for their support which makes all our programs possible.

Volunteers

All of these programs and services would not be possible without the dedication of our volunteers and the 1,219 hours of service they provided. Every day our volunteers come in to repair and reshelve books, process materials, pack up interlibrary loans, and so much more. In May we hosted our annual Volunteer Appreciation Luncheon as a way to thank this great group of people.

Staffing

This year there were several staffing changes. Cindy Schilling, the former Library Director and beloved library employee of 8 years retired, and Devin Burritt, the Assistant Director, was promoted to the position of Library Director. Library Assistant for Children and Teens, Kayla Miller, relocated, and, Cidney Mayes was hired fresh out of University of Maine Farmington to become the new Library Assistant for Children and Teens. While not strictly in FY 14, Allison Herman was hired to become the new Assistant Director/Head of Youth Services.

Unfortunately, Phillip LaPalme, our maintenance person of over 20 years, passed away unexpectedly. While I did not have the opportunity to know Phillip for long, his hard work, sense of humor, and dedication to his work was always appreciated. He will be missed by many.

Respectfully submitted,

Devin Burritt
Library Director
Wells Public Library
www.wellslibrary.org

WELLS PUBLIC LIBRARY BOARD OF TRUSTEES

This past year has been a very busy and exciting year for the Board of Trustees. We hired a consultant, Sandi Mitchell from York, to lead us through the Feasibility and Campaign process to raise funds for the renovation and new addition to the library. The results of the Feasibility Study prompted us to proceed to the Advanced Phase of the campaign. An astute numbers of members from the community agreed to be on the Leadership Committee with the goal of raising \$1,000,000 by the end of the Advanced Phase. The Community Phase shall begin following the Advanced Phase once our goal has been reached. We plan to raise \$500,000 in the Community phase.

In May of 2014, Cindy Schilling, Director of the Library resigned because she was going to be moving to Colorado. Cindy initiated many new programs including other initiatives related to the renovation and new addition to the library. She will be missed

Devin Burritt, the former Assistant Director of the Library applied for the Director's position and was selected to be the new Director of the Library. Devin is well qualified to work with us through this period of planning for the library. He has an excellent technology background and has facilitated changes to provide easy access to library services. Welcome Devin.

This past August, a new Assistant Director was hired, Allison Herman. She has proven to be an excellent addition to the library family.

The Board of Trustees will continue to work diligently with the Leadership Committee and Consultant to raise the \$1,500,000 for the library addition, which will generate additional programs and cutting edge technology.

Respectfully submitted,

Amy Anderson, Chair
Wells Public Library Board of Trustees

PUBLIC WORKS DEPARTMENT

FY 2014 has been a busy but rewarding year for the Public Works Department. The new Highway Garage was completed adjacent to the old highway garage, the old garage was converted to storage, and the old wooden sheds behind the old garage were removed. The employees are now enjoying their new environment.

Numerous projects were undertaken by the Highway crew and our subcontractors. Utilizing funds from the voter approved bond issue, 17.2 miles of road received drainage improvements and resurfacing. Nearly 5000 linear feet of new culvert of various sizes were installed prior to paving, ditches were cleaned, some grade improvements were made along with the installation of new guard rail.

Hilton's bridge on Tatnic Road was replaced. The concrete bridge supports were in serviceable condition but the steel beam supports between the concrete supports were rusted and the bridge had been posted for 3 tons. To reduce the inconvenience to the traveling public, the bridge was constructed inside in two sections during the early spring. It was then transported to Tatnic Road, the old bridge removed and the new one installed resulting in a road closure of two and one half days.

The winter saw above average snowfall which taxed men, equipment and budgets but in the end they all held up well.

Several projects were completed at the Walter Marsh Recreation Area. An irrigation pond was constructed, a large section of the ball field was excavated and backfilled to remove some buried stumps that were causing some dangerous settling, and some trail improvements were made.

Respectfully submitted,

Terry Oliver
Public Works Director/Road Commissioner

WELLS PARKS & RECREATION

When you ride by our facility or visit the Walter Marsh Recreation Area on Route 9A you will notice some changes and improvements that have taken place during the past fiscal year. You will notice our new flag pole erected near the tennis courts and two new sets of outdoor bleachers, which was made possible by donations given in Memory of Michael Dawson.

In the Fall of 2013 we started repairing the right center Softball field by pulling out stumps, putting in new sod and seeding the area because of the many large divots and sink holes in the field. In addition, we installed an underground irrigation system to both of our fields in order to keep the fields in excellent playing condition for all our sports programs.

We purchased 2 new 15 passenger vans for use during our Jr. Leadership Summer Camp Programs as well as for field trips during the school year. Our old 15 passenger was used during the year as a cargo van for equipment and camp supplies.

In November of 2013 the Recreation Commission held our First Annual 5K Pilgrim Dash. We had a lot of enthusiasm from the public and the event was well attended even though it was a bitter cold day. A special thanks to Bob Winn for his input into organizing a 5K race and for helping us with the timing of participants in the race.

Sadly, we lost an outstanding member of our Commission Board this past year with the passing of Ray LaFramboise. Ray seldom missed any of our meetings or events and was always willing to do whatever we asked of him. His passion was for tennis and he loved playing on our courts. He will be sadly missed.

Congratulations to our own Recreation Director, Tina LeBlanc for receiving the prestigious William V. Haskell Distinguished Professional of the Year presented by the Maine Recreation & Park Association.

In conclusion we had a successful year offering over 150 recreation programs and 7 special events including our 3 on 3 Basketball Tournament, Halloween Haunted Hayride, Visit Santa Night and Christmas Tree Sales, Easter Egg Hunt, Comedy Night and 5K Pilgrim Dash. We also would like to give a special thank you to Frank Higgins and Tom Perkins for the Roast Beef Dinners held at Wells Activity Center and the Activity Center Annual Yard Sale.

We invite the public to offer ideas for new Recreation Programming as well as to serve on our Commission Board. We appreciate all of our volunteers who give their time and energy throughout the year. This past year there were over 200 volunteers who helped with programs and special events. Thank you for all your assistance in the success of the department.

Respectfully submitted,

Wells Parks & Recreation Department

CONSERVATION COMMISSION

The Conservation Commission has continued its primary work of establishing and managing our Town's Conservation Lands. Our Conservation Lands preserve habitat for animals and provide a opportunities for our townspeople to carry on traditional outdoor recreation such as hiking, snowshoeing, fishing, hunting, dog walking, photography, and picnicking.

SPILLER FARM EASEMENT

Along with its primary work of establishing and managing our Town's Conservation Lands the Conservation Commission has advanced a new initiative aimed at preserving farmlands in the Town of Wells. The Commission has worked in partnership with the Great Works Regional Land Trust to purchase an agricultural easement on the Spiller Farm in Wells Branch. This means that regardless of who should come to own the property, the 130 acres of farmland will be used only in ways that allow it to continue to be farmed. The farm provides farm jobs and creates economic activity that helps the entire town. The farm provides a local source for fruits and vegetables --- healthful, nutritious food for us and our families, available at farm stands, at the farmers markets, and in the Wells schools. Bill and Anna Spiller will make a donation of \$125,000, the difference between appraised value and the purchase price. To preserve this farmland, the Conservation Commission worked with several partners: the Maine Farmland Trust, the Maine Coast Heritage Trust, and the Great Works Regional Land Trust, who will hold the easement and monitor uses of the land. At the polls in November, 2014, Wells voters approved the Town's share of the purchase, \$180,000, by a 3 to 1 margin. The Commission wishes to register its appreciation to the citizens of Wells for their strong support of this plan to safeguard local food production into the future.

HUTCHINS AND FENDERSON ACQUISITIONS

On behalf of the Town the Commission helped negotiate purchase of two small parcels that fill gaps in the Fenderson Wildlife Commons, first established in 1984. The first is a 5.75 acre parcel straddling Eaton Brook on the East side of the Commons. It was purchased as a bargain sale from Ms. Joyce Hutchins, who has long served as a volunteer for several Town programs. This parcel protects water quality in both Eaton Brook, a fishery for native Brook Trout, and the Merriland River, into which Eaton Brook empties.

The second is a 12.56 acre parcel near the trailhead on the west side of the Fenderson Commons. The seller, Mr. Tom Fenderson, is the brother of the late Moe Fenderson, for whom the Wildlife Commons is named. For nearly twenty years, Tom has allowed the Town to run its Horrace Mills Road trail across his property.

The Commission wishes to thank Tom Fenderson, Joyce Hutchins, and Anna & Bill Spiller for their contributions to the Town of Wells.

CHRISTMAS PARADE

The Commission is proud to announce that its float won **FIRST PLACE** in the Wells Christmas Parade put on by the Chamber of Commerce. Our theme was "Sustaining Forestland," and included a spruce tree running along the parade route (on two legs).



Conservation Commission Float that won First Place in 2014 Christmas Parade.



Walking Spruce Tree and Rocky Furman with chainsaw following behind Conservation Commission float.

PUBLICIZING RECREATION:

The Commission has updated our website so that citizens can view maps of all four Wildlife Commons. There are locator maps that show how to find the several Commons and how to find trailheads for walking. There are also maps of each Wildlife Commons on topographical as well as aerial bases. Please visit our website at <http://wellsconservation.org>. There you will find other features, including goals and history, and community conservation activities such as the Conservation Poster Contest in the schools, and the Compost Bin Sale that delivers composters to Wells residents at a big discount.

ENHANCING TRAILS:

Over the last year we have maintained and expanded trails at the Tilton Family Homestead Commons. (The trailhead lies on the Bragdon Road about .9 miles west from the Sanford Road.)

At the Perkinstown Wildlife Commons we have added approximately two miles to the five miles of trails that follow the old homestead's woods roads. These follow rolling terrain and skirt the Perkins Brook, a beautiful stream that cuts through gorges under a tall Hemlock canopy. You can access these trails at the Thompson Lane trailhead just off of the Perry Oliver Road.

At the Fenderson West trailhead, we have acquired the property over which the first leg of the trail runs after it begins at the Trailhead on Horrace Mills Road, just south of the Sanford Town Line.

All of these trailheads have adequate space to park ones car or bike. You should consider taking the dog, family member or friend for a walk on one of these fine trails and enjoy our Town's conservation lands and wildlife.

CREATING HABITAT:

At the Perkinstown Wildlife Commons we have enhanced the habitat for the New England Cottontail, a threatened species in Maine, by seeding the area and by creating additional "bunny bunkers"—piles of wood where the rabbits can escape from foxes and fishers. The habitat, which we have taken to calling "Rabitat," has now grown out well from its 2012 cut, providing emergent shrub-scrub plant communities, which the rabbits need to hide from predators, especially hawks and owls.

The Commission learned that biologists from the state Department of Inland Fisheries and Wildlife have found evidence of a population of NE Cottontails at the Great Heath Wildlife Commons. We are investigating how to enhance habitat at these locations.

BRIDGING THE MERRILAND

Last year we began investigating how to bridge the Merriland River to access both halves of the Tilton Family Homestead Wildlife Commons, rather than creating a trailhead on the busy route 109. We have found several funding sources for a bridge and will make grant proposals during the coming year. The site of the possible bridge is a scenic gorge above a very old dam site on the west side of the Sanford Road. If you know about the history of this dam, please contact the Conservation Commission!

PROTECTING A PRISTINE RIVER

Our Commission continues to research ways to care for the water quality of the Merriland River, a highly-rated Brook Trout fishery and a beautiful watercourse. More than that, it is an important economic factor when it runs into Wells Bay, where its clean water provides habitat for lobsters, clams, and ocean-going fish – as well as habitat for thousands of tourist visitors who drive the Town's summer economy. Our Commission has studied the impacts of two major residential subdivision projects and given testimony to the Planning Board about our concerns.

ANNUAL ACTIVITIES

The Commission has continued the following ongoing activities:

- Awarded scholarships to two youths to attend a week long session at the Maine Conservation School, where they study soil and water and wildlife conservation and learn orientation and tracking skills.
- Sponsored the Conservation Poster Contest for students in schools within the Wells-Ogunquit School District. The theme was "Food in Wells: Farming, Fishing, and Foraging." The kids loved it, and their parents were rightly proud of the art their children produced, which the Commission exhibited at the Town Office, the Library, and the Senior Center.
- Provided Composting Bins to Wells residents at a discount. We are continuing a program aimed at both conservation and helping residents save money by offering for sale home composting bins at wholesale prices to Wells residents so that they can recycle kitchen wastes rather than pay to have them taken to the Town Transfer Station to be incinerated. Individuals save the cost of disposing at the Transfer station, while taxpayers save the cost of the fee charged to the Town by the incinerator corporation. If you would like to obtain a composter, please call the Wells Town Office at 646-5113. This year we are also distributing lidded compost buckets for carrying kitchen scraps out to the garden.

COMPREHENSIVE PLAN, 2015

The Conservation Commission is fully involved in providing suggestions for inclusion in the Comprehensive plan. The Commission wishes to thank the Town Manager, Jon Carter, for his gracious invitation to us to assist on this project.

ACCESSING INFORMATION ABOUT CONSERVATION

Our Conservation Commission website continues to offer information about our Town's Conservation Lands, including maps and suggestions for visitation. Please feel welcome to visit us at: <http://www.wellsconservation.org>.

YOUR HELP IS NEEDED

Our Commission cordially invites Townspeople to help with the effort to keep the Town green and lovely. Some areas in which we could use help are:

- Taking photos of wildlife and landscapes and posting these on our website.
- Maintaining interpretive displays at trailheads, town office, library, and on our website.
- Helping construct, blaze, and maintain woodland trails.
- Researching and creating displays about how Wells ancestors used our rivers and forests.
- Leading tours on our Town's Conservation Lands.
- Researching ways to help save our Town and Townspeople money by conserving energy.

For all of these activities we will provide training, and you will be working with people who enjoy nature and each other's company. If you would like to volunteer please call the Town Manager's office at 646-5113.

On behalf of our Town, the members of our Conservation Commission welcome discussions with landowners who may wish to sell or donate land or easements to our Town. These types of donations may offer possible tax advantages to donors. As good neighbors we are always interested in speaking with landowners near the Wildlife Commons to communicate our goals and seek their support.

The Commission wishes to thank our Board of Selectmen, our Budget Board, our Town Manager, our Town Treasurer, our Town Assessor, and our Highway Department (for snow plowing trailheads) and above all, the residents of our Town of Wells, for their support in preserving green space in our Town.

Respectfully submitted,

Markus Diebolt – Trail Manager
Keith Fletcher – Grant Writer
Rocky Furman
Owen Grumbling - Chair
David Hardy
Carol Simpson
Bill Spiller
Emily Stauffer - Secretary
Michele Stivaletta-Noble



The Wells Information Center is located at the Wells Chamber of Commerce Building at the intersection of Route 1 and Kimballs Lane in Moody. The Center serves as a full-time, year-round service facility. In the winter months, the Center is open Monday through Friday 9:00am to 5:00pm. During the shoulder seasons in the early spring and late fall, the Center is open Monday through Saturday and from mid-May through mid-October, the center is open 7 days a week from 9:00am to 5:00pm.

The Wells community has long recognized the importance of a healthy tourist industry to its local economy, therefore, close cooperation between the public and private sectors is a necessity. Funding for the Information Center is shared by the Town of Wells (40%) and the Wells Chamber of Commerce (60%) dating back to a long-term agreement started in 1973. The Information Center is an invaluable economic development tool that our community could not afford to lose. It benefits everyone – residents, businesses and tourists. The Center has helped support tourism and strengthened the local economy which has directly benefited the town's bottom line and resident's tax rates.

The staff is comprised of five part-time employees all realizing the importance of tourism as it relates to the financial well-being of the Town of Wells. Their responsibilities include greeting visitors at the Center, answering telephone inquiries regarding lodging availability, fielding questions regarding town activities such as the Summer Concert Series at Harbor Park, Chamber of Commerce events, activities sponsored by the Wells Recreation Department, Wells Public Library, youth and school groups. In addition, the Information Center staff shares schedule information about the Downeaster Passenger Train and the Shoreline Explorer Summer Trolley service.

The Information Center displays hundreds of brochures which are divided by business category for easy access. Bulletin boards are available for displaying flyers for current social events. The Center also has courtesy telephones that can be used for inquiries by our visitors and a computer is available for our visitors to search the web.

We thank you for your ongoing commitment and desire to invite our visitors in to share our wonderful community. We look forward to continuing our working relationship.

Respectfully submitted,

Eleanor J. Vadenais
Executive Director
Wells Chamber of Commerce

THE HISTORICAL SOCIETY OF WELLS & OGUNQUIT, INC.

The Historical Society of Wells and Ogunquit was formed in 1954 by a group of local citizens. Its purpose was to foster an understanding and appreciation of local history for the enlightenment and education of local residents and visitors. Through the years, the Historical Society has grown. It has proven its worth to numerous individuals and families looking to know more about their heritage and local family ties.

In 1966, the Congregational Church in Wells, which had merged its two congregations, approached the Society. Their goal was to offer the First Church to the Society to utilize and implement its goals as well as to provide it with a home. In 1967, the Society agreed to the stipulations imposed by the Church, and in 1969, the deed to the current Meeting House was passed on to the Society. The building would be called the Historic First Church.

The Society is proud of its accomplishments in fiscal year 2014. The majority of the Meeting House windows were refurbished with a grant the Society was able to win. The Society is continuing to pursue grant funding to complete the windows and replace and repair other areas of the building that have fallen in disrepair. The largest event of the year, and annual biggest fund raiser for the Society, was the Societies "Woodies in the Cove" Car show in August. Over 300 people visited the event and over \$5000 was raised after expenses were met. The Society also provided a venue for 3 weddings, and became the stage for the "Coastal Capers", a local Theatre Company, for their production of "The Ghost's Bride". The Meeting House also was used for the "Do You Remember Wells" gatherings which brought together a number of Wells' Seniors to talk about the early days of the town and share their memories. Its popularity has sparked repeated "get togethers" of the townspeople to remember Wells in its early years.

The Historical Society of Wells and Ogunquit is a dedicated and visible community organization that is recognized as a principle repository of the historic past, a vital participant in the understanding of the present and a prism through which to shape the future.

The Historic Meetinghouse and Museum is open from Memorial Day to Columbus Day, Tuesday through Thursday 10:00 a.m. to 4p.m.; Winter Hours are Wednesday and Thursday 10:00 a.m. to 4:00 p.m. 207-646-4775 or wohistory@maine.rr.com or visit us on Facebook at [Facebook/historicalsocietyofwellsandogunquit](https://www.facebook.com/historicalsocietyofwellsandogunquit).



WELLS EMERGENCY MEDICAL SERVICES

"Team of Excellence"

Fiscal Year 2013/2014 was another busy year for Wells EMS. During the fiscal period WEMS responded to 1,500 calls for service averaging 4 responses per day, with a majority of emergency calls occurring between Memorial Day and Labor Day. Patients were transported to four area hospitals which are York Hospital, Southern Maine Health Care Biddeford, Southern Maine Health Care Sanford and Maine Medical Center. Depending on the nature of the call patients are transported to the hospital of their choice within our transport region. For certain situations Maine EMS protocols dictate that we transport directly to Maine medical Center due to the severity of the patient's condition and to provide specialized care for the patient.

Wells EMS employs 40 per-diem employees with service to the organization ranging from less than 1 year to over 20 years of service. Wells EMS is staffed with 27 paramedics, 9 Advanced EMT's and 4 Basic EMT's providing coverage 24 hours per day, 365 days per year with 3 ambulances equipped with the latest Advanced Life Support equipment. WEMS employees are all highly educated, skilled and caring employees with various career backgrounds with many working as professional firefighters and EMT's for departments such as the Ogunquit Fire Department, Portland Fire Department, Biddeford Fire Department, Saco Fire Department, Sanford Fire Department and the Wells Fire Department.

Wells EMS works very closely with the Wells Urgent Care providing specialty care transports to patients needing further care and intervention at area hospitals. All Wells EMS employees are trained and certified to provide the specialty care known as Paramedic Interfacility Transports or PIFT.

In August 2013 Wells EMS took delivery of a 2013 Ford ambulance that was the completion of a project that involved remounting the patient compartment of a 1998 Ford ambulance onto a 2013 Ford chassis. Once the remount was complete the ambulance was completely upgraded with the latest technology. Upon delivery the new ambulance was quickly placed into service to serve the community.

During the fiscal period the Wells EMS management team worked with the WEMS Board of Directors to ensure that Wells EMS was continuing to be fiscally conservative and continuing to provide an excellent service to the taxpayers and visitors. The Wells EMS management team and Board of Directors continuously evaluate our service to find ways to improve service delivery to our

customers. During the year many improvements were made in areas such as equipment and technology that allows WEMS to continue to deliver superior patient care.

The WEMS Board of Directors, all WEMS employees and I want to thank the taxpayers, visitors and all Town of Wells officials for their continued support and for allowing us to provide the excellent service we provide.

Respectfully submitted,

Brian Watkins
Director, Wells EMS



WELLS REGIONAL TRANSPORTATION CENTER

FISCAL YEAR 2014



The Maine Turnpike Authority (MTA) in cooperation with the Town of Wells and the Maine Department of Transportation (MDOT) built the Wells Regional Transportation Center (WRTC) on land opposite Exit 19 (Wells/Sanford) of the Maine Turnpike (I-95). This intermodal complex includes a 100 space lot for the MTA Park and Ride, an additional 96 spaces for longer term parking and six spaces for busses and RVs. Parking is FREE.

WRTC is a “transportation hub” for the region with daily Amtrak Downeaster service between Brunswick and Boston, scheduled bus services to Foxwoods, Oxford and Mohegan Sun Casinos, and year round daily service between Wells and Sanford on the Sanford Ocean Shuttle. The seasonal Shoreline Trolley provides connections to coastal communities from York Beach to Kennebunkport. Taxi service is also available. WRTC is popular with bicycle enthusiasts since it is on the Eastern Trail and is the starting point for three “loop tours” of the Maine Beaches Region promoted by Maine DOT. There is a brochure rack in the station building dedicated to bicycle information.

The WRTC building is leased by the MTA to the Town of Wells “rent free” and the Town has partnered with Marriner Marketing to provide a variety of traveler services. There is a comfortable lobby and waiting area, restrooms with baby changing stations, pay phone, Wi-Fi, ATM, vending machines, and information on transportation for Wells and surrounding communities.

Volunteer Station Hosts assist travelers with Amtrak tickets from the Quik-Trak machine, distribute brochures on Wells and surrounding communities and provide visitors with maps and travel directions. Station Hosts volunteered

2,609 hours during FY 2014 saving the Town of Wells an estimated \$26,000. We are always looking for additional volunteer station hosts. Call 646-2499 if you are interested.



Revenues from station sponsors, sale of brochure rack pockets, wall ads, and commissions from vending machines helped defray operating expenses by an additional \$14,000.

Traffic through the facility has increased steadily as the highly successful Amtrak Downeaster continues to set records (536,524 riders in FY 2014). Visitors are always welcome. Travel information on transportation, Wells, neighboring communities, and destinations along the Downeaster route is available daily from 5:30am-9pm. Bus schedules for Concord Coach (Portland) and C&J (Portsmouth and Dover) are also available.

FY 2014 TRAFFIC COUNT	
• Amtrak Downeaster	50,926
• Vehicles & Bicycles	53,908
• Bus (Scheduled & Charter)	11,256
• Shoreline Explorer Trolley, WAVE & Sanford Ocean Shuttle	<u>1,841</u>
TOTAL	117,931

Respectfully submitted,

Brent Marriner
Marriner Marketing

ZONING BOARD OF APPEALS 2014 ANNUAL REPORT

The Zoning Board of Appeals is a volunteer board of town residents comprised of 5 members and 3 associate members appointed to 3 year terms by the Board of Selectmen.

As of June 30 2013 there are no unfilled member or associate member positions.

The Zoning Board of Appeals provides a forum for residents, property owners, and other interested parties to present appeals when they believe that the Land Use Ordinance is not being fairly or properly enforced, or to request relief from some of the requirements of the Land Use Ordinance.

During the period of July 1, 2013 to June 30, 2014 the Zoning Board of Appeals heard 14 appeals, up from 3 appeals in 2012:

- 2 Variance appeals
- 2 Mislocated Building appeals
- 2 Variations in Nonconformance appeals
- 2 Administrative appeals of Code Enforcement Officer decisions
- 2 Administrative appeals of a Planning Board decision

On behalf of the entire Zoning Board of Appeals, I would like to thank the Code Enforcement Office and also Town Attorney Leah Rachin for their excellent support.

Respectfully submitted,

Wilber L. Gosbee, Chairman
Zoning Board of Appeals

UNPAID PERSONAL PROPERTY AND REAL ESTATE TAXES AS OF 6/30/14

A + L REALTY LLC	\$5,965.56		BEACHES, THE	\$85.50	*
A KOOL SOLUTION LLC	\$309.39	*	BEARDSLEY, ERIN A	\$526.40	*
A T + T	\$197.32	*	BEAUDET, JEFFREY R	\$6.36	*
A WEEK AT THE BEACH LLC	\$9,632.24	*	BEAUREGARD, JUSTIN	\$11.86	
ABELSON, NORMAN + DORIS	\$1,432.18	*	BEAUTEIOUS NAIL SALON	\$102.10	
ABEND, TOBY	\$781.08	*	BEERS, JANE	\$27.36	*
ADLAR LLC	\$3,160.11		BEERS, KIM	\$49.07	
ADMIRAL CONTRACTING COMPANY	\$294.48	*	BEFFORD, APRIL J	\$1,041.69	
ADT LLC	\$41.02		BELINSKAS, DANNY	\$61.65	*
ADT SECURITY SERVICES INC	\$41.02	*	BELLE OF ME VACATION VILLAGE	\$377.34	
AGORITSAS, JAMES W	\$1,393.51	*	BELLEROSE, LUC	\$129.05	*
AGOSTINHO, JAMES R	\$1,092.85	*	BELLEW, CHERYL	\$42.41	*
AKERSON, JOAN M	\$11.19	*	BELLVIEW, MARK	\$67.85	
ALFANO, ARTHUR D JR	\$780.87	*	BERGERON TRUSTEES, G J BERN	\$4,644.04	*
ALFREDOS ITALIAN PIZZERIA INC	\$164.11		BERLO, ROBERT	\$94.15	*
ALIE, R NORMAND	\$7.47	*	BERNARD, CHARLES	\$125.00	
ALLEN, KATHY	\$215.51	*	BERNECHE, REGINA A	\$713.14	*
ALLEN, THYRA E	\$118.02		BERNHEISEL, LINDA	\$662.58	
ALTIERI, LESLIE A	\$52.80	*	BERNIER, CHARLES	\$1,168.00	*
ANDERSON, ROBERT	\$107.28	*	BERNIER, HARVEY E JR + KAR	\$2.63	*
ANDRUS, JAMES G	\$2,421.04	*	BERNIER, JAIMIE	\$2,315.26	
ANOTHONY, S S + L S CO-TRUST	\$757.23	*	BESTCO	\$136.80	
ARDUINI, VINCENT J + JOHN V	\$1,684.56	*	BEYEA, MICHAEL G	\$1,664.40	*
AUBE, ROBERT W	\$1,131.06	*	BIANCO, KEVIN M	\$279.38	*
AUBE, ROBERT W	\$439.84	*	BICKFORD, GERALD H	\$397.22	
AUCIELLO, JEANNE	\$45.60		BILAK, DANIEL M	\$1,365.72	*
AUGER, SHIRLEY	\$46.96	*	BINDER, KURT L	\$1,079.66	*
B & D EQUITY PROP TAX GROUP	\$27.36		BISSONNETTE, ROBERT	\$187.64	**
BABB, STEVEN H	\$7.36	*	BLACKSMITH BROOK GROOMING	\$63.84	
BACHI, CHARLES	\$277.85	*	BLAIR, TIMOTHY E	\$3,114.02	*
BADOSA, JOHN	\$102.64	*	BLAKE, ROBERT	\$794.04	
BAILEY, LEIGH B	\$1,769.10	*	BLAKE, ROBERT S	\$1,127.94	
BAILEY, LOUIS L	\$1,643.22	*	BOCASAL INC	\$4,859.95	*
BAILEY, MARK DANIEL	\$573.79	*	BOIS, RICHARD J JR	\$279.45	*
BALD HILL CROSSING INC	\$1,024.26	*	BOIS, RICHARD J JR	\$378.31	*
BALLENGER, CAROLYN	\$294.26	*	BOIS, RICHARD J JR	\$1,053.06	*
BALON, MICHAEL	\$35.20		BOIS, RICHARD J JR	\$704.88	*
BALUTA, WALTER	\$87.73	*	BOISVERT, DIANNE	\$1,892.18	
BALUTA, WALTER + JEANNIE	\$27.36	*	BOREALIS BREADS	\$529.22	**
BANKS, DENIS	88.84		BOREK, CAROL A	\$465.87	*
BANKS, DONNA	\$205.70		BORRIELLO, STEVE	\$63.02	*
BARKER, CHRISTINE TRUSTEE	\$1,047.07	*	BOSTON, DAVID C	\$624.16	*
BARNARD, KEVIN M	\$1,590.02	*	BOUCHARD, PAULA A	\$105.31	*
BARRABOS, JEFFREY	\$39.40	*	BOULAY, TERRY L	\$1,594.99	*
BARRETT, BONNIE L	\$318.41		BOURASSA, ROBERT L	\$1,757.82	
BARRETT, BRUCE	\$94.44	*	BOURGEOIS, WAYNE	\$79.49	*
BATCHELDER, SHANE J	\$256.89	*	BOURGIN, YVON	\$32.97	*
BATCOMB PLANTATION II LLC	\$43,515.39		BOURNE, CHARLES JR	\$4,121.05	*
BATEMAN, EILEEN J	\$995.95	*	BOURNE, CHARLES JR	\$578.12	*
BATES, DAVID J	\$524.63	*	BOYLE, LAWRENCE A DDS	\$74.72	**
BATON, CARL	\$132.15	*	BRACY, SCOTT H SR	\$128.83	*

BRADY, KEVIN	\$55.45		BURNT MILL LAND COMPANY LLC	\$329.99	
BRAESE, KEITH A	\$684.40	*	BURNT MILL LAND COMPANY LLC	\$329.99	
BRAGDON ROAD LLC	\$594.71	*	BURNT MILL LAND COMPANY LLC	\$329.99	
BRAGDON ROAD LLC	\$1,030.56	*	BURNT MILL LAND COMPANY LLC	\$1,174.93	
BRANN, DANIEL M	\$826.76	*	BURNT MILL LAND COMPANY LLC	\$1,174.93	
BREAREY, DAVID M	\$2,595.05	*	BURNT MILL LAND COMPANY LLC	\$1,279.35	
BRENNAN, JOHN J JR	\$1,666.41	*	BURNT MILL LAND COMPANY LLC	\$1,279.35	
BRENNICK, STEVEN L	\$1,210.14	**	BURNT MILL LAND COMPANY LLC	\$1,207.89	
BRETON, CLAUDE G	\$1,392.93	*	BURNT MILL LAND COMPANY LLC	\$1,207.89	
BRETON, CLAUDE G	\$1,321.58	*	BURNT MILL LAND COMPANY LLC	\$1,207.89	
BREVIGLEIRI, JAMES	\$373.03		BURNT MILL LAND COMPANY LLC	\$1,207.89	
BREWED AWAKENINGS	\$101.74	**	BURNT MILL LAND COMPANY LLC	\$1,207.89	
BREWSTER, MARK F SR	\$1,088.52	*	BURNT MILL LAND COMPANY LLC	\$1,134.16	
BRIDGES, RALPH N	\$951.94	*	BURNT MILL LAND COMPANY LLC	\$1,134.16	
BRIDGES, SHANNON R	\$1,193.64	*	BURNT MILL LAND COMPANY LLC	\$329.99	
BRIER, GERALDINE	\$196.72	*	BURNT MILL LAND COMPANY LLC	\$3,231.86	
BRITCO, LLC	\$13,730.80	*	BURPEE, ROBERT D	\$5.00	*
BROCKWAY, JAMES E II	\$1,241.91	*	BURTT, SEAN	\$68.95	*
BROOKS, GREG S	\$3,490.41	*	BUSCH, LINDA	\$114.46	
BROWN, CALVIN	\$505.57	*	BUSHMAN, R + BEZANSON, E F TRSTES	\$588.94	
BROWN, CLAIRE L LLC	\$2,724.28	*	C + S ELECTRIC	\$1,255.80	*
BROWN, LAUREL L	\$13,496.32	*	CAFFREY, ELEANOR E	\$3,780.28	*
BROWN, MICHIEL D	\$1,162.71	*	CAISSEY, MICHAEL	\$105.55	*
BROWN, ROBERT J	\$1,050.34	*	CAMELIO, NICHOLAS	\$704.34	*
BROWN, WILLIAM	\$836.16	*	CAMOSSE, RAYMOND L	\$59.42	*
BRUELL, PETER	\$1,332.57	*	CAMPBELL, BERNARD	\$166.99	**
BRULE, DEBRA	\$173.92	*	CAMPBELL, CHERYL	\$588.94	
BULLARD, PETER M	\$276.61	*	CAMPBELL, PAUL	\$282.06	**
BULLOCK, BETTY M TRUSTEE	\$68.18	*	CANTIN, KEVIN F	\$4,163.35	*
BULLOCK, BETTY M TRUSTEE	\$723.38	*	CANTIN, KEVIN F	\$4,781.51	*
BUMFORD, CAROLE CM	\$835.30	*	CAPE NEDDICK MANAGEMENT GROUP LLC	\$3,826.60	
BUNKER, ELIZABETH	\$245.33	*	CAPRARO, JOSEPH A JR	\$1,684.05	*
BURBANK, ALDINE N	\$2,362.91		CARBONNEAU, JON	\$100.04	*
BURDICK, JAMES	\$168.36	*	CARBONNEAU, JON S	\$1,948.03	*
BUREAU, ROBERT	\$779.26	*	CAREY, NANCY	\$264.08	
BURGESS, D A + LESCAULT, M	\$5,087.19		CARIGAN, ALAN	\$120.34	*
BURGESS, MICHEL W	\$2,786.47		CARLETON K G + M H TRUSTEE	\$2,560.71	*
BURGESS, MIKE W BUILDER	\$53.97		CARLSON, CARL R	\$63.67	*
BURNS, RICHARD	\$49.07		CARON, RICHARD	\$89.47	*
BURNSBECKER, MADELYN	\$3.50	*	CAROTA, JOHN A	\$893.94	**
BURNT MILL DEVELOPMENT LLC	\$722.19		CARRIAGE HOUSE MOTEL+COTTAGES	\$86.32	*
BURNT MILL GOLF COMPANY LLC	\$2,304.63		CARRIER, JOSEPH T	\$172.73	*
BURNT MILL GOLF COMPANY LLC	\$4,843.58		CARRIGAN, CHRISTOPHER TRUST	\$20.07	*
BURNT MILL LAND COMPANY LLC	\$1,174.93		CARUSO, JOHN V	\$711.09	*
BURNT MILL LAND COMPANY LLC	\$1,174.93		CASAVANT, MARK J	\$267.91	*
BURNT MILL LAND COMPANY LLC	\$1,174.93		CASAVECCHIA, ANDREW	\$99.04	*
BURNT MILL LAND COMPANY LLC	\$1,174.93		CASHMAN, JAMES	\$66.90	
BURNT MILL LAND COMPANY LLC	\$1,174.93		CATALINA MARKETING CORP INC	\$5.58	**
BURNT MILL LAND COMPANY LLC	\$1,174.93		CAVARETTA, PHILIP J	\$142.73	*
BURNT MILL LAND COMPANY LLC	\$1,174.93		CECERE, ANNA G W/LIFE ESTA	\$500.94	*
BURNT MILL LAND COMPANY LLC	\$1,174.93		CHALMERS, MARY ELLEN S	\$1,603.70	*
BURNT MILL LAND COMPANY LLC	\$1,174.93		CHAMBLEE, LEON A III	\$585.75	
BURNT MILL LAND COMPANY LLC	\$329.99		CHANDLER, STUART	\$444.14	*
BURNT MILL LAND COMPANY LLC	\$329.99		CHARBONNEAU, NORMAN	\$215.37	*

CHASE, BARBARA J	\$2,110.55	*	CONDON, MARILYN K	\$2,840.52	*
CHASE, BRET JARED	\$1,511.37	*	CONNERS - TRUSTEES, JAMES M	\$30.50	*
CHASE, DANIEL TRUSTEE	\$38.12	*	COOMBS, ERLAND E	\$4.21	*
CHASE, DANIEL TRUSTEE	\$1,027.64	*	COOTS, DICK	\$17.03	*
CHASE, DANIEL TRUSTEES	\$290.24	*	COPYZ + GRAPHIX	\$136.80	
CHASE, PATRICIA M	\$1,528.05	*	CORBETT, THOMAS F	\$347.44	*
CHASE, REGINALD L	\$1,454.00	*	COREY, STEPHANIE A	\$636.29	*
CHASE, S CONSTRUCTION	\$45.60		CORKISH, CAROL	\$2,267.87	*
CHASE, SHIRLEY M W/LIFE ES	\$1,026.46	*	CORLISS, DEAN B	\$976.84	*
CHASE, STEPHEN HAROLD	\$1,090.91		CORLISS, JANE	\$19.06	
CHAVES, DAVID P JR	\$2,853.91	*	CORMIER, PHILIP E	\$1,049.12	*
CHEEVER, J ALDEN TRUSTEE	\$2,552.09	*	CORRIGAN, STEVEN J	\$1,567.86	*
CHERELLI, KIMBERLY A	\$559.70	*	COSKI, JOSEPH	\$132.15	*
CHEUNG, AMELIA	\$1,061.84	*	COSNEAU, PHILIPPE J	\$1,030.19	*
CHICK, CARL E	\$1,501.40		COTE, RICKY J	\$505.06	*
CILLEY, CHARLES S ETAL	\$3,444.85	*	COTE, YVETTE L W/LIFE EST	\$3.73	*
CILLEY, D G + C D JR TRUS	\$1,767.77	*	COUSINS, WARREN G JR	\$1,274.08	
CILLEY, WILLIAM	\$356.01	*	COVEL, GARY E	\$1,397.07	*
CLARK, IAN	\$88.11	*	COWGER, DAVID	\$181.71	*
CLARRAGE, MERRILL ROBERT SR	\$1,338.78		CRABTREE, JOHN A	\$1,031.48	*
CLEGG, ORRIN T	\$706.53	*	CRANTON, NORMAN W + ANN K	\$2.03	*
CLEMENTE, JOHN	\$276.78		CRANTON, NORMAN W + ANN K	\$4.77	*
CLINTON, DEWITT ETAL	\$1,925.73	*	CRAWLEY, MICHAEL	\$72.60	
CLUFF, LINDA LEE	\$1,928.63	*	CROSSLEY, ROY	\$211.49	*
COASTAL CANDLE	\$22.88	*	CROTHERS, HAROLD E JR	\$672.51	*
COBB, C F JR + M E TRUSTEES	\$1,098.32	*	CROWLEY, STEPHEN P	\$854.85	
COBB, C F JR + M E TRUSTEES	\$1,086.74	*	CULLINANE, PETER	\$77.88	*
COCHRAN, MICHELLE	\$39.05	**	CUMMINGS, KEVIN	\$1,167.59	*
COFFEREN, ARTHUR F SR	\$473.98		CUNHA, THOMAS S	\$7.80	*
COFFEY, KAREN	\$148.63		CUNNINGHAM, THEODORE	\$811.82	
COLANTONI, RICHARD	\$1,284.23	*	CUNNINGHAM, THOMAS W	\$1,249.48	*
COLBURN, GINETTE R	\$31.37	*	CURRO, BILLY J	\$928.98	*
COLBY, HELEN	\$717.11	*	D'AMBROSIO, ERICK	\$118.24	*
COLE, ROBERT S	\$1,057.78	*	DAIGLE, A ROBERT	\$930.48	*
COLE, ROLAND A	\$33.10	*	DAIRY QUEEN OF WELLS	\$148.11	
COLE, ROLAND A	\$31.78	*	DANNEWITZ, SCOTT W	\$86.54	*
COLE, ROLAND A	\$232.42	*	DAVID, DENNIS + PAULINE	\$217.97	*
COLE, ROLAND A	\$266.16	*	DAWSON, AGNES	\$75.19	*
COLE, ROLAND A	\$108.02	*	DAWSON, PAT	\$347.11	*
COLE, ROLAND A	\$17.42	*	DAY, DEBRA A	\$1,735.26	*
COLE, ROLAND A	\$54.35	*	DAY, JEFF	\$138.79	*
COLE, ROLAND A	\$56.40	*	DEBUS, JOHN H	\$808.99	*
COLE, ROLAND A	\$52.48	*	DEGENOVA, MICHAEL V JR	\$780.87	*
COLE, ROLAND A	\$50.25	*	DEGNAN, WILLIAM	\$156.07	
COLE, ROLAND A	\$35.71	*	DELAHAYE, DIANA A	\$327.17	*
COLE, ROLAND A	\$32.83	*	DELLE, CHIAIE, MARK A	\$231.35	*
COLE, ROLAND A	\$32.46	*	DELUDE, WILLIAM	\$208.39	*
COLE, ROLAND A	\$489.14	*	DEMARCO, RICHARD A	\$2,426.37	*
COLE, ROLAND A	\$2,739.01	*	DEMOPOULOS, JOHN P	\$1,898.67	
COLE, TINA L	\$219.49	*	DENIETOLIS, ANTHONY	\$71.57	**
COLLINS - TRUSTEE, BEVERLY	\$5,640.72	*	DENZEL, WILLIAM P	\$644.61	*
COLLINS - TRUSTEE, BEVERLY	\$23.34	*	DES CONSTRUCTION INC	\$1,841.42	*
COLLYER, LINDA J	\$55.40	*	DES CONSTRUCTION INC	\$553.13	*
COMPASS POINTE ACQUISITION	\$1,394.99		DESHLER, RICHARD A	\$724.73	

DESMARAIS, LEANNE	\$27.36		FAGNANT, GERARD	\$275.75	
DEVELLIS, STEPHEN F	\$1,461.76	**	FAHEY, JAMES	\$165.80	*
DEVLIN, GARY	\$37.38	*	FAHEY, JOHN	\$155.31	*
DICKENSON, ASHLEY	\$1,460.37	*	FANELLI, JAMES J	\$1,130.87	*
DIMANNO, MARJORIE	\$212.09		FARLEY, WILLIAM	\$1,930.29	
DIONNE, ROBIN	\$45.60	*	FARLEY, WM + JOAN	\$603.47	*
DIRECTV LLC	\$136.75	*	FARMER, KATHLEEN T	\$450.00	*
DISCIULLO, DOMENIC A	\$212.86	*	FARNSWORTH, LAURA	\$54.26	*
DISILVA, ALEXANDER & FAY D	\$2.25	*	FARRER, REX	\$10,308.70	*
DISTEFANO, RICHARD	\$573.78	*	FARRER, REX L	\$3,685.27	
DJ MORGANS	\$24.40		FELD, RANDALL G	\$863.25	*
DOBECK, DONALD R + PAMELA D	\$2,617.89	*	FENN, DONALD E	\$864.12	*
DOBROVICH, GEORGE	\$28.27	*	FIEDLER, MARY + LEE A TRUSTEES	\$1,462.53	*
DONAHUE, TIMOTHY J	\$2,681.13	*	FILGATE, SUZANNE	\$31.28	*
DORAN, DENNIS R	\$260.92	*	FINCH, COLLEEN P	\$962.88	
DORAN, DENNIS R	\$151.94	*	FINGLETON, RICHARD	\$259.58	
DOUCETTE, JEREMY J	\$292.66	*	FIRST COAST REALTY + DEVELOPMENT	\$844.32	
DOWNEAST ACCOUNTING SERVICE	\$57.63		FIRST COAST REALTY + DEVELOPMENT	\$1,333.34	*
DOWNES, ALLEN R JR	\$1,591.89		FIRST COAST REALTY + DEVELOPMENT	\$2,810.85	
DRAKE, ARTHUR	\$45.60		FIRST COAST REALTY + DEVELOPMENT	\$2,810.85	
DRESSER, ROSALIE	\$48.24	*	FISHER FAMILY LTD PARTNERSHIP	\$6,971.47	*
DRISCOLL, JOYCE A TRUSTEE	\$3.32	*	FITZPATRICK, KATHLEEN	\$121.41	*
DRISCOLL, JOYCE A TRUSTEE	\$1,277.94	*	FLORENCE NIGHTINGALE CORP T	\$3,066.73	
DRISCOLL, MICHAEL	\$814.18	**	FOLEY, MARYANNE ETAL	\$9.10	*
DUBOIS, JAMES	\$2.49	*	FORD, MARK + CAROLYN TRUSTEES	\$4,066.29	*
DUCHARME, MICHAEL	\$62.73	*	FOSSA, ARTHUR J	\$1,474.38	*
DUFORT, ZACH	\$466.81	*	FOSTER, DEBORAH	\$78.52	*
DUFOR, NORMAN C III	\$627.87		FOX, JOANNE C	\$2,153.09	*
DULEY, BRIAN R	\$522.39	*	FRAMERS WORKSHOP	\$36.95	*
DUNLEVY, JOHN T	\$682.86	*	FRANCIS, PAULA	\$1,329.20	*
DUNN, ZORA A TRUSTEE	\$6,189.56	*	FRANK, GARY	\$267.47	*
DUNNE, GRACE M + TRACY J S	\$563.15	*	FRAZIER, ROBERT	\$195.44	*
DUNNE, GRACE M + TRACY J S	\$1,585.89	*	FREEMAN, DANA W	\$503.63	*
DURFEE, JAMES E	\$1,253.50	*	FREEMAN, RICHARD ETAL	\$1,787.04	*
DUSTIN, CRAIG M	\$1,238.50	*	FREEMAN-SAUER TRUST	\$1,051.90	*
DUVAL, DOUGLAS R	\$5,201.04	*	FRIGON, TERRI L	\$3,466.71	
EAGAN, THOMAS P JR	\$710.45	*	FRONKO, GRACE C	\$1,775.07	*
EASTMAN, ANDY	\$26.40	*	FURS A FLYN'	\$45.60	
EASTMAN, ANDY	\$27.54	*	GADOMSKI, THADEUS	\$85.73	*
EATON, JEFF	\$195.62	*	GAFFNEY, MATTHEW	\$121.40	
EDES, WAYNE	\$407.94	*	GAGLIARDI, MELISSA	\$42.32	*
EDMONDS, HOLLIS M	\$260.78		GAGLIARDI, UGO O	\$1,610.04	*
EIGHT NINE NINE POST ROAD L	\$4,725.16	*	GAGLIASTRE, MICHAEL A	\$1,365.72	*
EIGHT NINE NINE POST ROAD L	\$818.88	*	GAGNON, MICHAEL	\$2,280.14	
ELDREDGE, BOB	\$106.84	*	GALLAGHER, PETER JASON	\$298.22	*
ELLIS, WILLIAM R	\$1,485.87	*	GALLAGHER, TODD	\$24.48	*
ELLIS, WILLIAM R	\$844.60	*	GALLANT, GEORGE	\$137.07	*
EMERSON, MARY N	\$2,380.77	*	GALLUCIO, DOMINIC	\$384.42	*
EMERY, FRANK M III	\$3,241.37		GARAFALO, PETER N	\$1,335.07	*
ERESSY, MICHAEL E	\$548.10	*	GARFIELD, KEVIN S	\$2.44	*
ERICKSON, THOMAS	\$394.59	*	GARRETT, MARGARET	\$56.90	*
ERPENBECK, JUNE	\$2,577.04	*	GARRITY, KATIE E TRUSTEE	\$4,507.65	*
EWERTS, MICHAEL	\$622.84		GARTHWAITE, DALENE R	\$4,026.24	
F + T REALTY NORTH LLC	\$2,384.33	*	GASHLIN, LISA	\$887.10	*

GAUDET, JOHN P JR	\$1,808.77	*	HARDING, CASEY M	\$118.90	*
GAUTHIER, GARY	\$242.87		HARDING, DOUGLASS N	\$1,933.16	*
GAUTHIER, STEPHEN A	\$543.01	*	HARDING, DOUGLASS N	\$2,089.44	*
GEDUTIS, PAUL	\$112.22	*	HARER, HEATHER L M	\$450.39	*
GELETKA, MICHAEL C	\$917.42	*	HARKNESS, SCOTT A + ANGELA	\$1,979.57	*
GELETKA, RICHARD	\$1,244.23	*	HARMON, ELEANOR F TRUSTEE	\$2,612.50	*
GENERATION FIFTH APPLICATION	\$1,312.18	*	HARNEY, EDWARD	\$62.65	*
GEORGIA, ROBERT	\$102.00	*	HAROUTUNIAN, THOMAS P	\$324.61	*
GEORGIOU, ANGELOS	\$922.54	*	HARRIMAN, BARRY L	\$1,894.17	
GEROW, THEODORE D	\$1,148.03	*	HARRIMAN, BARRY L	\$661.45	
GIBBONS, DANIEL P	\$1,241.12		HARRINGTON, JAMES P	\$559.48	*
GIBBS, JEFFREY L + NANCY J	\$741.96	*	HARRINGTON, SHAUN G	\$263.41	
GILES, MARION W	\$4,579.53	*	HARRIS, VIRGINIA	\$1,093.65	*
GILES, STUART C	\$685.28	*	HASKELL, EDWARD W III	\$1,198.10	
GILES, STUART C	\$316.42	*	HAWKEYE LLC	\$149.87	**
GILES, STUART C	\$915.19	*	HAYES, WALTER + MYRTLE ETAL	\$350.99	
GILLIS, LAWRENCE D III	\$1,078.60		HAYES, WALTER + MYRTLE ETAL	\$1,104.03	
GILPATRIC, ROBERT M	\$1,120.02	*	HAYNES, PATRICIA A	\$971.73	
GLASS, ELAINE M	\$4.47	*	HEALY, CORINNE J	\$25.64	**
GLENN, KEVIN	\$180.67	*	HEANEY, JOANNA M	\$1,236.16	*
GONYNOR, ROBERT	\$707.07	*	HEAVEY TRUSTEES, NICOLETTE	\$2,328.38	*
GOODWIN, NEIL	\$1,942.65	*	HEBERT, WAYNE E	\$2,453.19	*
GOODWIN, ROBERT	\$50.97	*	HEINES, DENNIS T	\$1,092.85	*
GOSSELIN, WILLIAM	\$98.40	*	HENNE, JAMES	\$91.66	*
GOULD, PATRICIA E W/LIFE EST	\$1,957.07		HERSOM, KAREN	\$121.16	*
GRADY, JAMES	\$101.78	*	HEYLAND, DOREEN A	\$2,746.38	*
GRAF, ANN H TRUSTEE	\$1,998.68	*	HILTON, DONALD R	\$704.77	
GRAHAM, WILLIAM R	\$782.27	*	HISSONG PROPERTIES LLC	\$248.75	*
GRAVES, ROBERT C	\$311.04	*	HISSONG PROPERTIES LLC	\$235.25	*
GRAY, ROBERT	\$118.87		HISSONG PROPERTIES LLC	\$999.23	*
GREELEY, JOHN	\$92.43	*	HISSONG PROPERTIES LLC	\$233.20	*
GREEN, PAMELA J	\$326.81	*	HISSONG PROPERTIES LLC	\$224.03	*
GREENE, DONALD M	\$1,044.51		HISSONG PROPERTIES LLC	\$273.32	*
GREENLEAF, DAVID	\$258.05		HISSONG PROPERTIES LLC	\$265.66	*
GREGOIRE, GLENN	\$1,763.46		HISSONG PROPERTIES LLC	\$229.05	*
GRENIER, DONALD L	\$3,170.02	*	HISSONG PROPERTIES LLC	\$262.47	*
GRUDINSKAS, GINA F	\$1,114.74	*	HISSONG PROPERTIES LLC	\$235.34	*
GUERTIN, ROBERT	\$76.97	*	HISSONG PROPERTIES LLC	\$223.98	*
HABAS, DEBORAH G	\$1,393.81	*	HISSONG PROPERTIES LLC	\$260.10	*
HADDAD, HELEN	\$392.07	*	HISSONG PROPERTIES LLC	\$224.85	*
HALASZ, STEPHEN E	\$1,290.75	*	HISSONG PROPERTIES LLC	\$265.66	*
HALL, STEPHEN A + CHERYL R	\$637.42	*	HISSONG PROPERTIES LLC	\$231.78	*
HAM, RICHARD R	\$558.63		HISSONG PROPERTIES LLC	\$230.69	*
HAMBURGER, MELVIN H	\$833.25	*	HISSONG PROPERTIES LLC	\$238.99	*
HAMEL, WAYNE P + PATRICIA J	\$2,378.04	*	HISSONG PROPERTIES LLC	\$234.75	*
HAMILTON, JOHN	\$79.11	*	HISSONG PROPERTIES LLC	\$237.57	*
HAMLIN, DAVID P	\$55.08	*	HISSONG PROPERTIES LLC	\$260.15	*
HANLEY, ROBERT W + LINDA M	\$1,185.86		HISSONG PROPERTIES LLC	\$227.18	*
HANNIGAN, ROBERT C	\$1,372.91	*	HISSONG PROPERTIES LLC	\$225.63	*
HANSBURY, DENNIS	\$175.38	*	HISSONG PROPERTIES LLC	\$263.84	*
HAPGOOD, DAVID	\$13.68		HISSONG PROPERTIES LLC	\$261.79	*
HARBOR LLC	\$572.83	*	HISSONG PROPERTIES LLC	\$266.48	*
HARBORSIDE HOSPITALITY LLC	\$3,994.33	*	HISSONG PROPERTIES LLC	\$206.79	*
HARDING, CASEY	\$320.53	*	HISSONG PROPERTIES LLC	\$214.64	*

HISSONG PROPERTIES LLC	\$218.01	*	HUTCHINS, CRAIG S	\$3,307.82	*
HISSONG PROPERTIES LLC	\$214.64	*	HUTCHINS, NORMAN E	\$908.83	
HISSONG PROPERTIES LLC	\$217.10	*	HUTCHINS, NORMAN E	\$1,091.42	
HISSONG PROPERTIES LLC	\$241.91	*	IRVINE, VALERIE P	\$1,385.16	*
HISSONG PROPERTIES LLC	\$213.27	*	J E & M K M LLC	\$606.36	*
HISSONG PROPERTIES LLC	\$208.07	*	JANELLE, PAULINE F	\$361.47	*
HISSONG PROPERTIES LLC	\$214.41	*	JEFFERS, RICHARD F	\$9.35	*
HISSONG PROPERTIES LLC	\$1,047.66	*	JEFFERSON, GWEN E	\$1,260.29	*
HISSONG PROPERTIES LLC	\$965.21	*	JENKINS, D C III + M TRUSTEES	\$141.70	*
HISSONG PROPERTIES LLC	\$106.92	*	JENKINS, D C III + M TRUSTEES	\$141.70	*
HITCHINGS, MICHAEL	\$94.89	*	JENKINS, D C III + M TRUSTEES	\$141.70	*
HOLLAND, CYNTHIA G ETAL	\$1,715.72		JENKINS, D C III + M TRUSTEES	\$141.70	*
HOLLAND, MICHELE	\$2,585.15	*	JENKINS, D C III + M TRUSTEES	\$141.70	*
HOOPER, KAREN	\$52.10	*	JENKINS, D C III + M TRUSTEES	\$141.70	*
HOPKINS, CHRISTOPHER TRUSTEE	\$4,486.40		JENKINS, D C III + M TRUSTEES	\$1,004.29	*
HOPKINS, CHRISTOPHER TRUSTEE	\$35.57	*	JENKINS, D C III + M TRUSTEES	\$1,004.29	*
HOPKINS, CHRISTOPHER M	\$1,002.51		JENKINS, D C III + M TRUSTEES	\$1,597.72	*
HOPLER, DAVID	\$87.78	**	JENKINS, D C III + M TRUSTEES	\$1,597.72	*
HORNE, CHARLES A	\$1,648.21	*	JEWETT, MARTIN H	\$231.10	*
HORNE, MARIANNE E	\$1,401.70	*	JEWETT, MARTIN H	\$74.23	*
HOUDE, DAVID	\$17.27	*	JEWETT, MARTIN H	\$24.85	*
HOUDE, DAVID P	\$7,221.46	*	JEWETT, MARTIN H	\$233.70	*
HOULE, BRYANT	\$125.95	*	JO ANNS GARDENS INC	\$182.40	
HOVEY, KEVIN P	\$2,874.53	*	JOAKIM, ANDREW	\$1,744.81	*
HOWARD, SHELLEY M	\$623.61		JOEY PARTNERS LLC	\$3,138.60	*
HOWARD, DAVID	\$98.08		JOHN NORMAND ASSOC INC	\$466.07	
HOWARD, JOACHIM H TRUSTEE	\$1,294.63	*	JOHN NORMAND ASSOC INC	\$481.22	
HOWARD, KEVIN M	\$935.40	*	JOHNSON, BRIAN	\$277.26	
HOWARD, RITA R	\$20.00	*	JOHNSON, MERIDITH A	\$138.84	
HOWE, RANDY O	\$1,435.96		JOYNER, GAIL	\$1,188.96	
HOXIE, JOAN A TRUSTEE	\$1,127.59	*	JUBINVILLE, SUSAN	\$2.51	*
HOYT, LINWOOD	\$60.92	*	JUDD, ROBERT	\$276.79	*
HS + RW LLC	\$1,024.77	*	KAHER, ESTELLE	\$2.86	*
HUBBARD, BESSIE M TRUSTEE	\$1,285.95		KARAMANOS, MICHAEL N	\$200.42	
HUBBARD, MARK R	\$516.83	*	KARR, BENJAMIN	\$33.93	*
HUBBARD, MONA L	\$290.20	*	KATIS, CHARLES W JR ETAL	\$5.77	*
HUBBARD, PATRICK JOHN	\$364.78	*	KATZ, ELENA MALIN	\$1,360.33	
HUBBARD, SHAWN D	\$840.27	*	KEANE, WILLIAM	\$1,610.99	*
HUCKNALL, JULIA	\$2,259.98	*	KEARNEY, JANE E	\$67.03	*
HUDON, DENNIS A ETAL	\$318.23	*	KEAVENEY, BRIAN G	\$391.64	*
HUFF, HOWARD	\$1,143.47	*	KEENAN, THOMAS D	\$1,016.93	
HUFF, RAYMOND P	\$224.03	*	KEIM, CORNELIUS J IV	\$1,906.99	*
HUGHES, DANIEL G + PATRICIA	\$2,204.38	*	KEIRSTEAD, GAIL	\$172.47	
HUGHES, DANIEL G + PATRICIA	\$526.38	*	KEIRSTEAD, TARA	\$199.27	
HUNTER, JENNIFER M	\$924.63	*	KELLEY, DARLENE	\$107.15	*
HURD, CHRISTOPHER J	\$3.82	*	KELLIS, MICHAEL A	\$4,914.30	
HUTCHINS, C CO INC	\$696.31	*	KELLY, JANN K + RYAN, LYNN K	\$4,383.03	
HUTCHINS, C CO INC	\$552.12	*	KELLY, JUNE	\$285.83	
HUTCHINS, C CO INC	\$553.77	*	KELLY, MICHAEL	\$327.06	*
HUTCHINS, C CO INC	\$550.76	*	KEOUGH, BILL	\$97.78	*
HUTCHINS, C CO INC	\$550.21	*	KILLIM, ROGER D	\$818.15	*
HUTCHINS, C CO INC	\$554.31	*	KIMBALL, CALEB	\$1,596.09	*
HUTCHINS, CRAIG S	\$1,439.77	*	KIMBERLY REALTY TRUST	\$5,119.82	*
HUTCHINS, CRAIG S	\$664.57	*	KING, RONALD E ETAL	\$275.69	*

KIST, LORETTA J	\$3.80	*	LITTLEFIELD CONCRETE FLOORS	\$64.29	
KLEIN, WILLIAM	\$1,251.72	*	LITTLEFIELD, ZANA M TRUSTEE	\$627.73	*
KLEVISHA, DANIEL R	\$670.41	*	LITTLEFIELD, ZANA M TRUSTEE	\$838.49	*
KNEELAND, JOYCE	\$292.62		LITTLEFIELD, ZANA M TRUSTEE	\$657.73	*
KNIGHT, KURT	\$1,867.40	*	LOCKE, GAIL	\$3,160.02	
KNIGHT, KURT R	\$669.11	*	LOONEY, THOMAS	\$80.16	
KORDANA, BERNADETTE	\$60.96	*	LOTHROP, ANNA	\$1,007.39	*
KOSMES, GEORGE	\$419.43	*	LOVELL, RICHARD	\$1,135.12	*
KOZLOSKI, GARY	\$211.68	*	LOWE, RUSSELL	\$62.06	*
KREPPEIN, CAROL J	\$408.91	*	LUDY, THOMAS F	\$269.82	*
LACEY, JOHN J	\$548.19	*	LUSH, JOHN K	\$99.32	*
LACOUTURE, DONALD	\$142.88		LUTHER, ROBERT	\$116.61	
LAFLEMMME, LESLYE	\$72.60	*	LYNCH, JOHN	\$1,013.69	*
LAFRANCE, BEVERLY M	\$917.06	*	MACDONALD, COLLEEN MARY EIL	\$2,361.62	*
LAJEUNESSE, MARTIN	\$509.67	*	MACDONALD, RICHARD D	\$1,192.03	*
LAMBERT TRUSTEE, RICHARD O	\$681.22	*	MACK, MARYFRANCES	\$4,965.44	
LAMBERT, GEORGE A ETAL	\$1,885.69		MACKAY, DANIEL W	\$1,414.29	
LANE, LESLEY E	\$1,324.31	*	MACKINNON LAND + PROP MGT CORP	\$1,804.29	*
LANGILL, CLAYTON G JR	\$869.93		MACKINNON LANDSCAPING + PROPERTY		
LANGILL, CLAYTON G JR	\$586.49		MGT COR	\$879.98	*
LAUREL HILL PARTNERSHIP	\$3,855.71	*	MACLEAN, ELAINE K TRUSTEE	\$532.51	*
LAURIN, MATTHEW	\$208.48	*	MACNUTT, BRETT E	\$3,150.60	*
LAVALLEE, PAULA A	\$344.55	*	MADE IN ENGLAND LLC	\$2,997.38	*
LAVALLEE, PAULA A	\$396.72	*	MAINE RSA1 INC DBA US CELLULAR	\$40.73	*
LAVALLEE, PAULA A	\$610.13	*	MAINE STATE HOUSEING AUTHORITY	\$893.49	*
LAVALLEE, PAULA A	\$1,926.87	*	MAINIAX RESTAURANT	\$202.04	
LAVIGNE, MAURICE	\$30.64	*	MAJESTIC REGENCY LLC	\$225.22	**
LAVIGNE, STEPHEN T	\$972.35	*	MANNING, JAMES R	\$2,625.34	*
LAYTON, EDWARD	\$100.23		MANNINO, BRENDA L	\$1,371.51	*
LE, HANH	\$2,855.65	*	MANSUR, DANIEL J TRUSTEE	\$2,245.48	*
LEBLANC, BEVERLY M	\$3,117.64	*	MANZELLO, JANICE	\$38.48	*
LEEMAN, DONALD J	\$829.23	*	MARBLE, DAVE	\$95.12	*
LEES, DAVID	\$163.08	*	MARCHAND, JEFFREY	\$173.37	*
LEJEUNE, PETER L ETAL	\$72.05	*	MARCHIANO, CATHERINE	\$108.36	*
LEONARD, KEVIN R	\$16.32	*	MARKLAND, JEFFREY R	\$398.40	*
LEVASSEUR, LINDA A	\$929.24	*	MARLEY, ROBERT	\$141.40	*
LEVENTAL, ALEXANDER	\$524.99	*	MARLEY, ROBERT	\$251.16	*
LEVIRTE, GARY	\$409.54	*	MARLEY, ROBERT C	\$141.40	*
LEWIA, EILEEN M	\$2.14	*	MARSHALL, JACK	\$109.74	*
LEWIS, DOUGLAS K	\$670.74	*	MARTELL, ROBERT B SR	\$85.92	
LEWIS, SALLY W TRUSTEE	\$4.38	*	MARTIN, PAUL E	\$2,996.08	**
LEWIS, SCOTT	\$26.42	*	MARTINEZ, GREGG J	\$4,706.06	
LEWIS, TOM	\$85.73		MARTINEZ, RICK	\$272.55	
LHEUREUX, DEBRA J	\$1,208.20		MASCOTT-ROSEN, HOPE E	\$783.95	*
LIBBEY, BRYAN R	\$2,169.74	*	MASTERS, MICHAEL H C	\$6.84	*
LIBBEY, JAMES A	\$178.71	*	MATTSON, DAVE	\$141.40	*
LIBBEY, JAMES A	\$173.53	*	MAYNARD, RONALD	\$17.92	**
LIBBEY, JAMES A	\$176.81	*	MAYNARD, RONALD	\$13.68	*
LIBBEY, JAMES A	\$174.13	*	MAYO, DANNY W	\$947.46	*
LIBBY, RICHARD J	\$69.40	*	MCAFEE, VALERIE	\$87.23	*
LIFE FAMILY CHIROPRACTIC CTR	\$69.82		MCALLISTER, RONALD	\$34.38	*
LINDGREN, JOAN A TRUSTEE	\$2,914.07	*	MCATAMNEY, HUGH A	\$569.24	*
LITCHFIELDS BAR + GRILL	\$343.61	*	MCAULIFFE, DANIEL J	\$407.84	*
LITTLE, DEANNA	\$191.65	*	MCCARTHY, JOHN	\$103.84	*

MCCARTHY, JOSEPH A	\$2,514.11	*	MOORE, JOHN T	\$415.28	*
MCCARTHY, KEVIN M	\$583.30	*	MORAHAN, JOE	\$55.55	*
MCCORKINDALE, ROSAMOND	\$399.71	*	MOREST, RONALD W	\$1,613.74	*
MCCLARY, STEPHEN S	\$4,595.18	*	MORGAN, PATRICIA A	\$1,165.86	*
MCCRELLIS, PAULINE M W/LIFE	\$588.89	*	MORGAN, PHYLLIS A	\$315.07	*
MCCULLOUGH, SUSAN	\$248.91	*	MORGRAGE, MALCOLM JR	\$1,312.27	*
MCDONOUGH, PAUL ETAL	\$1,384.42	*	MORIN, ROBERT J	\$504.88	*
MCDONOUGH, THOMAS J	\$1,784.31	**	MORNEAU + COUGHLIN	\$2,550.07	*
MCEVOY, DENNIS J	\$5,023.73	*	MORONEY, RONALD	\$322.34	*
MCEVOY, MAUREEN T	\$1,990.02	*	MOROWITZ, EVAN	\$4,354.38	*
MCGUIRK, WILLIAM THOMAS III	\$56.00	*	MORRILL, JENNIFER M	\$277.32	*
MCKENZIE, JEWEL P	\$774.83	*	MORRIS, THOMAS F JR	\$1,355.87	*
MCKINNON, JESSICA	\$219.91	*	MORTENSEN, MARY	\$65.58	*
MCKINNON, PATRICIA	\$246.69	*	MORTON, JOHN	\$1,298.32	*
MCLAUGHLIN, JAMES	\$158.80	*	MORTONS LANDSCAPING	\$91.09	**
MCLEOD, SCOTT D	\$23.44	*	MOTYKA, GLORIA J	\$1,480.08	*
MCMAHON, DENNIS SR	\$67.21	*	MOULTON, CARL G	\$392.86	*
MCMANUS, ROBERT	\$527.04	*	MOYNAHAN, MICHAEL J	\$451.31	*
MCNAMARA, RAYMOND	\$223.62	*	MRJ LLC	\$11.19	*
MCNULTY, LUCIE G	\$872.38	*	MULLARKEY, FAY F	\$919.39	*
MCPHERSON, DONALD	\$544.69	*	MULLEN, MARIE	\$3,571.20	*
MCQUINN, PATRICIA	\$1,611.27	*	MULLINS, WILLIAM P ETAL	\$662.15	*
MCREEL, NANCY	\$815.28	*	MURACH, MATHEW JR	\$421.46	*
MCVEY, ROBERT J + ROBIN M	\$1,245.15	*	MURPHY, JOSEPH E	\$2,426.69	*
ME + D'S DINER	\$45.60	*	MYERS, FLORA	\$907.51	*
MEALEY, MADELINE ETAL	\$960.04	*	NADEAU, DAVID	\$210.44	*
MECAP LLC	\$1,881.02	*	NADOLSKI, JOHN	\$249.25	*
MELANSON, GAIL A	\$1,995.67	*	NAIL CREATIONS	\$36.48	*
MELENDEZ, JUDITH C	\$505.11	*	NAULT, LEE A	\$713.68	*
MERRIFIELD, CALVIN + JEANNE	\$5,924.17	*	NER BEACH MOTEL INC	\$168.85	**
MERRIFIELD, CALVIN + JEANNE	\$85.07	*	NEWELL, GARY	\$275.47	*
MERRIFIELD, MAURICE	\$55.49	*	NEWTOWN, ELEANOR A	\$180.28	*
MERRIFIELD, MAURICE A	\$77.47	*	NEXTEL COMM OF THE MID ATLANTIC	\$291.57	*
MERRIFIELD, MAURICE A	\$1,319.30	*	NEXTEL COMM OF THE MID ATLANTIC	\$277.83	*
MERRILL CLIN OF CHIROPAC PA	\$60.11	**	NICKERSON, JAMES J	\$821.16	*
MERRILL, STEPHEN H	\$457.20	*	NILES, SUSAN O	\$336.57	*
MERWIN, JULIE J	\$869.53	*	NOLAN, DENNIS M	\$2,311.12	*
METRO, DENNIS	\$60.93	*	NOLET, MICHAEL W	\$139.81	*
MILLER, FREDERICK J	\$1,362.51	*	NOLIN, FRANCOIS	\$55.72	*
MILLER, GEORGE	\$169.54	*	NORBERT, MARGARET F	\$1,938.00	*
MILLER, JANET	\$143.55	**	NORTHEAST KBS INC	\$922.94	*
MILLER, NANCY	\$450.98	*	NORTHEAST KBS INC	\$1,408.13	*
MONTROY, PAULINE W/LIFE ES	\$6.37	*	NORTHEAST KBS INC	\$924.40	*
MOODY GROUP LLC	\$421.98	*	NORTHEAST KBS INC	\$967.27	*
MOODY, ELINOR ETAL	\$2,759.53	*	NORTHEAST KBS INC	\$884.00	*
MOODY, JASON H	\$2,189.34	*	NORTHROP, DALE A	\$641.41	*
MOODY, JOSHUA R	\$4,642.26	*	NOURY, JEFFREY	\$142.70	*
MOODY, JOY-LYN	\$4,888.23	*	NTAPALIS, JOHN N JR	\$334.20	*
MOODY, KEVIN	\$493.30	*	O'BRIEN, KELLY A	\$5.57	*
MOODY, PATRICK J	\$3,150.82	*	O'BRIEN, MICHAEL J	\$1,114.74	*
MOODY, RICHARD & SONS			O'BRIEN, MICHAEL J	\$854.10	*
CONSTRUCTION	\$11,916.74	*	O'BRIEN, SCOTT A	\$5,762.73	*
MOODYS COTTAGES	\$68.40	*	O'BRIEN, TERESA L	\$231.60	*
MOOERS, JOHN B	\$2,690.67	*	O'BRIEN, TERESA L	\$670.41	*

O'BRIEN, TIM	\$433.88	*	POLIZZI, NANCY	\$1,208.45	
O'DONNELL, LAURA	\$100.32		POLLINI, DIANA J	\$3.68	*
O'DRISCOLL, DONNA	\$3,867.43	*	POP, MIHAI	\$697.76	*
O'LEARY, BRUCE	\$3.59	*	PORCARO, FRANK	\$85.36	
O'LEARY, TIMOTHY J	\$5.82	*	POST ROAD SURVEYING INC	\$100.70	*
O'NEIL, A T + J H TRUSTEES	\$8,208.55	**	POWERS, WILLIAM	\$5.67	*
O'NEIL, MICHAEL F TRUSTEE	\$4.76	*	PRATT, ELIZABETH LASSIE	\$3.74	*
O'NEILL, MICHAEL	\$61.47	*	PREFONTAINE, GARY	\$39.12	*
O'REILLY, JAMES P	\$1,401.21		PRENDERGAST, WILLIAM J	\$22.20	*
O'TOOLE, JOEL	\$48.15	**	PROCKER, PHILIP R	\$2,922.25	*
OCEANSIDE PRINTERS	\$67.84		PROVENCHER, ROGER D	\$283.58	*
OLD MARSH COUNTRY CLUB	\$3,166.77		PUCCIARELLI, GARY	\$1,566.72	*
OLMSTEAD, RICHARD	\$140.00	*	PUCCIARELLI, ROBERT F	\$920.71	*
OLSON, GEORGE	\$165.80	*	PYNN, WILLIS GRAFTON	\$5,193.88	**
OLSON, KIMBERLY	\$27.36		QUIRK, JOSEPH	\$22.93	*
OLSON, MATTHEW	\$155.31	*	QUIST, DAVID R	\$104.24	*
ONLINE TRANSPORT INC	\$1,441.46	*	RABIDEAU, STEPHEN A + MARY A	\$325.16	*
ORAM, MARK	\$17.09	**	RAKIP, BROBERT D	\$1,580.29	*
OTT, DAVID N	\$689.93	*	RAMAH, JAMES C	\$368.41	
OUELLETTE, KAREN	\$28.73	*	RAMAH, JAMES C	\$195.52	**
PALMER, BRENDA	\$89.07		RAMSDELL LANDSCAPING	\$228.00	
PALMER, SCOTT	\$201.09	*	RAMSDELL, DARCY P	\$3.50	
PAPAMECHAIL, ED	\$68.22	*	RAYMOND, RICK	\$188.33	
PARADIS, DONALD	\$3.10	*	RBEB LLC	\$4,814.31	*
PARILLO, FRANK A	\$1,629.79	*	RBEB LLC	\$179.66	*
PARKER, STEPHEN + PATRICIA	\$5,307.43	*	RBEB LLC	\$178.89	*
PARROTTA, MICHELE	\$561.97	*	RBEB LLC	\$382.13	*
PATENAUDE, R J + D E TRUSTEE	\$1,208.64	*	RBEB LLC	\$170.41	*
PAULSEN, KENNETH L	\$604.49	*	RBEB LLC	\$174.92	*
PECHNIK, DAVID	\$101.56	*	RBEB LLC	\$175.92	*
PECK, JEAN A	\$355.26	*	RBEB LLC	\$174.92	*
PELLEGRINO, NICOLE	\$112.95		RBEB LLC	\$174.92	*
PELLETIER, ALDEN R	\$1,036.50	*	RBEB LLC	\$174.92	*
PELLETIER, PATRICK JOHN	\$2,628.48	*	RBEB LLC	\$174.92	*
PENNELL, CHARLES D	\$978.21	**	RBEB LLC	\$163.88	*
PEOPLE'S UNITED BANK	\$3.76	*	RBEB LLC	\$169.04	*
PEPIN, EDWARD P	\$2.54	*	RBEB LLC	\$198.40	*
PEPPES, WILLIAM H	\$2,735.82	*	RBEB LLC	\$216.10	*
PERKINS, AARON C	\$2,083.87	*	RBEB LLC	\$184.40	*
PERKINS, JASON F	\$614.09	*	RBEB LLC	\$227.31	*
PERKINS, ROBERT	\$1,115.79	*	RBEB LLC	\$300.27	*
PERKINS, SHARON L	\$882.54		RBEB LLC	\$300.27	*
PERLA, JAMES	\$6.32	*	RBEB LLC	\$192.16	*
PERRO, KEN	\$84.32	*	RBEB LLC	\$192.16	*
PETRILLO, HENRY	\$474.91		RBEB LLC	\$216.32	*
PHELPS, ALEX	\$127.98	*	RBEB LLC	\$204.79	*
PHILLIPS, ROBERT	\$189.47	*	RBEB LLC	\$298.18	*
PICCOLO, LISA M	\$714.50	*	RBEB LLC	\$292.93	*
PIECHOTA, KATHERINE D	\$631.22		RBEB LLC	\$292.93	*
PINE NEEDLE PERFORMANCE	\$54.67		RBEB LLC	\$1,832.78	
PINE TREE PLACE HOME + GARDEN	\$45.17	*	RBEB LLC	\$322.17	
PINO, NANCY C	\$2,417.35	*	RBEB LLC	\$291.71	
PITNEY BOWES GLOBAL FINANCIAL	\$11.17	*	RBEB LLC	\$241.15	
POIRIER, JEREMIAH	\$26.54	*	RBEB LLC	\$324.11	

RBEB LLC	\$247.34	*	SEACOAST MOTEL INC	\$1,229.56	*
RBEB LLC	\$229.29		SEACOAST MOTEL INC	\$4,100.72	*
RBEB LLC	\$318.65		SEACOAST PIZZA + PASTA	\$114.00	*
RBEB LLC	\$256.02		SEACOAST PIZZA + PASTA LLC	\$1,928.88	*
RBEB LLC	\$268.10		SEAGULL OFFICE PROPERTIES LLC	\$2,158.94	*
RBEB LLC	\$268.10		SEAL HARBOR LLC	\$919.27	
RBEB LLC	\$268.10		SEAL HARBOR LLC	\$1,175.12	
RBEB LLC	\$268.10		SEAL HARBOR LLC	\$1,425.41	
RBEB LLC	\$275.55		SEAL HARBOR LLC	\$251.57	*
RBEB LLC	\$275.55		SETH, ANAND K	\$925.78	
RBEB LLC	\$269.72		SEVERO, DEBRA	\$497.27	*
RBEB LLC	\$276.85		SEVIGNEY, WILLIAM	\$595.95	*
RBEB LLC	\$313.60		SEYMOUR, NICHOLAS	\$1,554.55	*
RBEB LLC	\$313.60		SHACKFORD, DENNIS	\$3,370.09	
RBEB LLC	\$286.48		SHACKFORD, DENNIS	\$500.06	
RBEB LLC	\$313.60		SHACKFORD, DENNIS	\$1,240.37	
RBEB LLC	\$877.66		SHACKFORD, MARGARET	\$550.90	
REED, GEORGE	\$232.47	*	SHACKFORD, MARGARET	\$1,213.07	*
REMEMBER THE MAINE INC	\$21.03	*	SHADY GROVE MOB HOME COMMUNITY	\$3.48	*
RICARDI, JOSEPH	\$210.85	*	SHAIKH LLC	\$8,611.29	*
RICE, PAUL D	\$1,262.30	*	SHARRY, DONALD R	\$275.29	
RICH, JOHN	\$262.77		SHAW, JOHN	\$56.78	*
RICH, W F + FOWLER M J TRUSTEE	\$1,479.49	*	SHAW, NANCY	\$901.12	*
RICH, W F + FOWLER M J TRUSTEE	\$1,024.68	*	SHEEHAN, GEOFFERY E	\$3,962.28	*
RICHARDSON, DOROTHY L	\$1,148.89	*	SHEEHAN, RICHARD J JR	\$2,509.14	*
RICHELSON, BRADLEY L	\$1,317.56	*	SHEEHY, CARYN MARIE	\$274.01	*
RIGHT STYLES HOME LLC	\$520.20	*	SHEEHY, JOHN F	\$1,193.94	*
ROBERGE, TODD W	\$1,424.09	*	SHELLBACK ARTWORKS	\$38.77	**
ROBERTS, RANDY	\$431.04		SHIELDS, LAWRENCE T	\$3.70	*
ROBINSON, CHARLES A	\$344.19	*	SHIRLEY, VIVIAN L	\$646.24	*
ROGERS, GERALD F	\$549.16	*	SHUGRUE, JOHN J SR TRUSTEE	\$5,988.73	
ROSE, EILYANA P + JOHN D	\$1,274.77	*	SHUPE, THOMAS E	\$1,787.66	*
ROSSI, DINA	\$116.18	*	SIX NINETY THREE POST ROAD LLC	\$1,545.66	*
ROY, PIERRE	\$27.36	*	SKEATS, JAMES M	\$18,383.09	*
ROY, RONALD	\$211.18	*	SLADE, MARION D A ETAL	\$2,220.97	*
RUSCIO, FRANK	\$566.92	*	SLEEPER, JUDITH E	\$650.71	*
RUSO, ANN	\$269.04	*	SMITH, ANNIE ETAL	\$243.45	
RUSO, JOSEPH A	\$655.91	*	SMITH, DONALD	\$92.85	*
RYAN, EDWARD	\$1200.16	*	SMITH, ROY	\$1,492.27	
RYDER, SUSAN M	\$1,111.52	*	SMITH, SHARON L	\$924.11	*
S + D PROPERTIES LLC	\$90.16	*	SMITH, STEPHEN H	\$1,813.15	*
SAINT JACQUES, MARIE D	\$549.20	*	SMITH, WAYNE	\$5,193.24	*
SALEM ADVISORY GROUP	\$141.87	*	SNOOK, WALTER A III	\$1,020.79	
SALON BY THE SEA	\$28.86		SOLARI, CHERYL	\$342.27	*
SARGENT, SHARON C	\$492.29	*	SOULARD, ROBERT G	\$525.59	*
SASSU, GREG	\$308.14		SOUTH HALLOW TRUST	\$3.69	*
SAWYER, LISA A + STEVEN E	\$751.17	*	SOUZA, MANUEL	\$236.57	*
SCHADLICK, HELEN	\$4,717.96	*	SPAUD-BERGERON, CAROL A	\$713.59	*
SCHIAVONI, PRISCILLA	\$3,090.08	*	SPEARIN, ROSEMARY	\$3,105.58	
SCHICKLE, ROBERT D	\$184.35	*	SPENCER, MAUREEN	\$63.76	*
SCHLICHT, MARY BETH	\$3,580.78	*	SPERANZA, SANTO F	\$1,104.25	*
SEA ASSOCIATES A NH PARTNER	\$753.99	*	SPOHRER, ALISON M	\$397.71	
SEACOAST MOTEL	\$84.77	*	SPRINT SPECTRUM LP	\$2,698.71	
SEACOAST MOTEL INC	\$145.83	*	SPRINT SPECTRUM LP	\$2,835.81	

SPURIA, WENDY	\$91.98	*	UNKNOWN	\$279.16	*
SRODA, CYNTHIA A T	\$381.60	*	VALENTINE, NORAH E	\$1,802.07	*
STANO, MATTHEW ETAL	\$1,653.57		VALERA, KATHY	\$198.35	
STEELE, EMILE F	\$1,758.18	*	VANGUNDY, GREGORY A	\$2,888.17	*
STEEN, A DELORES	\$1,736.26	*	VANNEST, CYNTHIA	\$349.48	
STEFANINI, JOE	\$209.03	*	VAZQUEZ, RAMON	\$70.59	*
STEIGRAD, CAROLYN	\$1,959.82	*	VEALE, PATRICK J	\$2.82	*
STEVENS, BRUCE	\$152.80	*	VELLECO, VINCENT	\$1,780.45	*
STEVENS, BRUCE E	\$1,120.21	*	VIEIRA, MARCIA	\$1,842.70	*
STEVENS, DEXTER III + HOWARD B	\$66.13	**	VIENNEAU, DENNIS D	\$456.74	
STEVENS, ERIC M	\$1,998.78	*	VILLAGE DEVELOPERS LLC	\$512.39	*
STEVENS, MARK D	\$491.37	*	VIVIAN, ROBERT P	\$1,398.95	*
STEVENS, ROGER M	\$603.55		VON STEENBURG, KRIS D	\$27.36	
STONE, GUY D	\$939.27	*	VRETTOS, VALERIE I	\$1,724.38	
STONE, STEPHEN E	\$711.77	*	W + W ENTERPRISES INC	\$2,049.84	
STREETER, SAMANTHA	\$1,226.15		WAGNER, ROBERT A	\$6,982.63	*
SULLIVAN, DAVID A	\$2,275.53	**	WAKEFIELD, TERRANCE LEE	\$1,156.69	*
SULLIVAN, HELEN E	\$5,756.98	*	WALSH, JEAN M	\$616.33	*
SULLICAN, MARK A	\$533.22	*	WALSH, MARIE L TRUSTEE	\$2,474.54	*
SURETTE, ALAN	\$275.47		WALSH, STEVEN	\$282.81	*
SUTRYN, GARY E	\$1,386.51	*	WALSH, STEVEN M	\$1,521.03	*
SWEENEY, JOHN G + MARY LOU	\$2,304.48	*	WALZ, TRACEY M	\$3,469.34	
SWENSON, NANCY	\$1,807.64		WASER, LORI L	\$947.38	*
SZAJNER, ED	\$211.40	*	WEAVER, DWIGHT P	\$394.62	*
TALLWOOD MOTEL	\$133.05		WEBBER, JONATHAN	\$177.42	
TANGUAY, DONNA	\$98.63	*	WEBBER, JONATHAN L	\$1,639.07	
TARDIFF, RICHARD C	\$1,072.42	*	WEEKS, M A + S A TRUSTEES	\$30.00	*
TAYLOR, MELODY J	\$1,899.60	*	WEINSTEIN, NEAL L	\$758.47	*
TEERATAMPITUK, VEERAWAT	\$7.43	*	WELCH, GEORGE	\$865.03	*
TERNULLO, JOHN	\$769.32	*	WELCH, JEAN L	\$88.74	*
THAKONG LLC	\$1,267.91	*	WELLS AUTO CARE	\$125.80	*
THOMPSON, B	\$216.21	*	WELLS BEACH COTTAGE INN	\$19.00	*
THORNTON, KATHLEEN M	\$1,301.46		WELLS BEACH HOSE COMPANY ETAL	\$7,939.06	
THORNTON, KATHLEEN M	\$851.78		WELLS BRANCH BAPTIST CHURCH	\$1,003.56	*
TIMMONS, TED	\$70.68		WELLS PAINT N WALLPAPER PART	\$1,932.71	*
TOCCI, PAUL L JR	\$82.30		WELLS PENTECOSTAL CHURCH	\$340.72	*
TOLLIS, IVANA	\$7.29	*	WELLS S + J COLLISION	\$912.00	
TONELLI, ANTONIO	\$65.89	*	WELLS SUPER WASH	\$276.58	*
TOOMEY, JOHN M	\$1,001.37	*	WESTERN UNION FINANCIAL SVCS	\$5.66	*
TORTORA, MICHAEL	\$27.63	*	WESTI, CAROL V	\$676.10	*
TOWNSEND, MIRANDA	\$297.67	*	WHATS LEFT LLC	\$797.96	**
TRACY, DAVE	\$224.35	*	WHEELER, RAYMOND F	\$1,425.18	*
TRAVERS, TOM	\$28.70	*	WHIPPLE, TAMMY	\$54.17	*
TREE WORK + EXCAVATION	\$96.08		WHITE, EDWIN C	\$918.02	*
TRIDER, MATHEW J	\$3,148.18	*	WHITEMAN, WILLIAM JR	\$146.50	*
TUCKER, KATHRYN E	\$7,317.29		WHITNEY, SHAWN	\$133.25	**
TUFTS, CHAS WM JR W/LIFE EST	\$1,267.22	*	WIGGIN, JAMES	\$903.61	*
TUFTS, MARCUS T	\$53.08	*	WIGGIN, JAMES L + MARY L TRUSTEES	\$1,886.56	*
TUFTS, MARCUS T II	\$251.66	*	WILLEY, CHRISTOPHER D	\$933.02	
TWENTY ONE THIRTY FIVE POST RD LLC	\$2,586.29	*	WILLIAMS, ANDREA D	\$2,359.33	
TWO WALNUT ST LLC	\$1,447.64	**	WILLIAMS, DICK	\$64.91	*
ULEVICIUS, CHRISTINA M	\$1,237.38	*	WILSON, BARBARA KOWAL	\$1,431.38	*
UNICA INVESTMENTS LLC	\$64.27	*	WILSON, FRANCIS	\$201.95	*
UNITED PARCEL SERVICE	\$293.00	*	WOLFE, FRANK M	\$5777.13	

WOLTERBEEK, JACOB C	\$738.54	*
WOODBURY, RUTH	\$385.37	
WOODMAN, HAROLD E	\$5,071.17	
WOODWARD, JOSHUA T	\$37.61	*
WORCESTER, RICHARD	\$1,311.68	*
WORMWOOD, CURTIS G TRUSTEE	\$5.05	*
WRIGHT, DONALD	\$66.43	
WRIGHT, ELEANOR M	\$559.19	*
WRIGHT, JUDITH ELLEN	\$1,352.95	*
WRIGHT, KENNETH	\$837.16	*
WYMAN, GEORGIA A W/LIFE ESTATE	\$403.06	*
YARID -TRUSTEES, JOSEPH + J	\$1,305.04	*
YLONEN, ROBERT	\$256.09	*
YORK BUILDING+DESIGN CENTER INC	\$4,256.85	*
YORK, HARRY B ETAL	\$3.05	*
YOUNG, THOMAS G	\$1,616.11	*
ZBITNOFF, SASHA A	\$2.61	*
ZMUDA, JOHN J	\$2,245.59	*

* PAID IN FULL BEFORE 12/31/2014

** PARTIAL PAYMENT MADE BEFORE 12/31/2014

2014 REPORT OF THE KENNEBUNK, KENNEBUNKPORT AND WELLS WATER DISTRICT

The Kennebunk, Kennebunkport and Wells Water District is a quasi-municipal public water utility that was established in 1921 by an act of the Maine State Legislature. The District serves an area that encompasses the Towns of Kennebunk, Kennebunkport, Wells, Ogunquit, Arundel and small portions of Biddeford and York. The area includes a population which varies seasonally from about 30,000 to over 100,000. It is directed by a four-member Board of Trustees, one each elected from the Towns of Kennebunk, Kennebunkport, Wells and Ogunquit.

From a financial perspective, 2014 represented an average but healthy year for the District. Compared with the prior year, 2014 saw a 2% decrease in water production, a \$216,000 increase in revenues and a \$50,000 increase in operating costs (which do not reflect depreciation, regulatory fees and debt service). All of this contributed to a projected net income for 2014 of approximately \$357,000, as compared to a net income of \$204,000 in 2013. Such net income fluctuations from year to year are normal, as certain periodic maintenance items, such as water storage tank painting, are charged off in the year they occur.

The somewhat sluggish economy of the past six years has, at least on a local level, maintained an inconsistent but reasonable growth rate, with the District experiencing slightly below average growth (138 new customers, as compared to 195 in 2013 and 190 in 2012), resulting in a customer growth rate of about 1%. This compares to the typical 1.5% to 2% annual growth rate experienced prior to the recession of 2009. The District's total number of metered customers now stands at 13,352.

Precipitation during 2014, as measured at our Branch Brook Filtration Plant, was only slightly less than the 10-year average (54.3" vs. 57.5"). This average precipitation, coupled with this winter's snowy weather should help maintain healthy water levels in local aquifers for the upcoming summer. This year's seasonable weather, combined with a relatively stable local economy, resulted in a total annual water production of 1.053 billion gallons (the third highest in District history), as compared to 1.073 billion gallons produced during 2013 (the second driest year of the past decade) and 1.026 billion gallons in 2012. The District's recently-developed groundwater sources were once again instrumental in helping the District meet customer water demands without the need for purchasing additional water from neighboring utilities. These groundwater sources produced 324 million gallons (31%) of all of the District's water production for 2014.

As previously reported, the District has developed an additional high-quality groundwater supply in the Alewife area of Kennebunk. During 2014, the new Kennebunk River Well produced 40 million gallons of groundwater. In late 2014 the final phase of this new source was placed into service. The Herman and Sallie E. Cohen Water Treatment Facility is now treating all water from the Kennebunk River Well in order to assure a consistent high quality drinking water that is compatible with the District's other sources. To this end, the facility adds chlorine for disinfection (Federally mandated), a food grade polyphosphate for corrosion control (Federally mandated) and fluoride (as voted by the

public in 2002). As usual, this facility was designed and built primarily by District staff, assuring an efficient, low cost design and quality workmanship.

This was the fourth year in a row that the District has been successful in being awarded a low-interest SRF (State Revolving Loan Fund) financing package. Since 2008, through SRF financing, the District has installed \$6.3 million of infrastructure to date at a total bonded cost of \$5.8 million, at an average bond interest rate of only 0.91%.

With all of the recent discussion relating to the poor condition of America's infrastructure, the District is pleased to report that for the past 30-plus years, it has averaged replacing nearly 0.9% of its distribution system per year. This falls squarely within the desired water industry goal of 1% per year, based upon an expected 100-year usable life for water mains. Very few other water utilities have maintained such an aggressive (yet appropriate) replacement schedule. The District has accomplished this task while keeping its water rates below the average of those of all other water utilities in Maine.

The following is a partial list of distribution projects funded and installed by the District during 2014. These projects typically relate to our goal of coordination with State and Town roadway projects, optimizing water quality, enhancing fire suppression capabilities and improving system reliability by replacing outdated and substandard facilities with an eye toward accommodating anticipated growth.

- Maine and Union Streets, Kennebunkport: Replaced 1000 feet of 12-inch and old 6-inch cast iron main with 12-inch ductile iron (DI) and 8-inch polyethylene (PE) main. (In conjunction with a Town of Kennebunkport drainage project.)
- Boothby Road, Kennebunk: Replaced 1,850 feet of old 6-inch cast iron main with 12-inch PVC main. (In conjunction with a Town of Kennebunk road rebuilding project and for system reliability.)
- Parsons Beach Road, Kennebunk: Replaced 2,600 feet of old 2-inch galvanized steel seasonal main with 3-inch PE main. (For water pressure and system reliability.).
- Route 1, Ogunquit: Replaced 1,700 feet of old 10-inch cast iron main with 20-inch DI main. (In conjunction with a Maine DOT drainage and road reconstruction project).

In addition to the above projects, individuals and developers funded several water main extensions totaling 2,000 feet in length.

Drinking water quality remains a top priority. We are pleased to report that in addition to making significant water quality improvements with our unique blending of groundwater and surface water, all State and Federal water quality standards were met during 2014. By maintaining a dedicated, well-trained staff and continually upgrading our process equipment and control systems, we continually assure the highest degree of reliability in the quality of drinking water for our customers.

District customers and all other interested parties are welcome to contact us at our business office at 92 Main Street in Kennebunk or visit our website at www.kkw.org. Electronic bill notifications, reminders, as well as online payment options are all available and tailored to suit our customers'

needs. Current and past issues of the District's popular semi-annual newsletter *What's on Tap* are also on our website. As always, we welcome your input, as the District's mission is *to provide the best quality of water and customer service at the lowest reasonable cost.*

The Trustees of the District appreciate the continuing effort and dedication of their employees, as well as the support and cooperation of their customers, area contractors and State and local municipal officials.

Respectfully submitted,

Thomas P. Oliver, **President**

Robert A. Emmons, **Vice President**

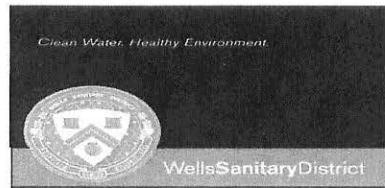
Richard H. Littlefield, **Trustee**

James E. Burrows, **Trustee**

Normand R. Labbe, P.E. **Superintendent**

Scott J. Minor, P.E. **Assistant Superintendent**

Wayne A. Brockway, MBA **Treasurer**



Financial Report
December 31, 2014

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Accessible
Approachable
Accountable

Independent Auditors' Report

To the Board of Trustees
Wells Sanitary District
Wells, Maine

Report on the Financial Statements

We have audited the accompanying financial statements of Wells Sanitary District (the District), as of and for the years ended December 31, 2014 and 2013, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Macpage LLC

30 Longview Drive, South Portland, ME 04064-1000, USA
Phone: 207.281.1111, Fax: 207.281.1112, Email: info@macpage.com
www.macpage.com
macpage.com



To the Board of Trustees

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of Wells Sanitary District, as of December 31, 2014 and 2013, and the respective changes in financial position and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 3 through 6 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Maspag LLC

South Portland, Maine
February 17, 2015

WELLS SANITARY DISTRICT
P.O. Box 428
Wells, Maine 04090

Management's Discussion and Analysis

This section of the Wells Sanitary District's annual financial report presents the District's discussion and analysis of the District's financial condition and provides an overview of the District's financial operations for the year ended December 31, 2014.

Financial Highlights

- The District's total cash and investments, both restricted and unrestricted, was \$3,492,693 at December 31, 2014. This is approximately \$380,906 less than last year.
- The District's total operating revenue in 2014 was \$2,148,720. This is \$25,632 higher than last year.
- The District paid off \$563,376 of debt during 2014.
- The District's total assets decreased by \$303,086 in 2014 to \$20,088,752.

Audited Financial Statements

These audited financial statements are comprised of the following:

- Independent Auditors' Report – This report is issued by the District's independent auditors. In it, the auditors explain that they audited the District's financial statements in accordance with auditing standards generally accepted in the United States of America. It also expresses that, in the opinion of the auditors, the District's financial statements present fairly, the District's financial position and the results of its operations and cash flows for the years ended December 31, 2014 and 2013, in conformity with accounting principles generally accepted in the United States of America.
- Statements of Net Position – The statements of net position presents the assets, liabilities and net position of the District as of December 31, 2014 and 2013.
- Statement of Revenues, Expenses and Changes in Net Position – This statement reports the operating revenues and expenses and nonoperating revenues and expenses of the District for the years ended December 31, 2014 and 2013. It also shows how the District's revenues and expenses for the years affected the net position of the District.
- Statements of Cash Flows – The statements of cash flows reports the sources and uses of the District's cash from operating activities, investing activities and capital and related financing activities. Sources and uses of cash are netted on the statements to show the District's net increase or decrease in cash for the years ended December 31, 2014 and 2013.
- Notes to Financial Statements – The notes to the financial statements provide information about the District, its accounting policies, and additional information on amounts reported in other parts of the financial statements.

Summary of Financial Information

The District's financial condition as of December 31, 2014 and 2013 and the results of its operations for the years then ended is summarized below.

STATEMENTS OF NET POSITION DECEMBER 31,

	<u>2014</u>	<u>2013</u>
Current assets	\$ 4,102,895	\$ 3,736,561
Capital assets, net	15,985,857	16,655,277
Other assets	-	-
Total assets	<u>\$ 20,088,752</u>	<u>\$ 20,391,838</u>
Current liabilities	\$ 711,626	\$ 712,542
Long-term liabilities	<u>5,139,423</u>	<u>5,714,285</u>
Total liabilities	<u>5,851,049</u>	<u>6,426,827</u>
Net position		
Net investment in capital assets	10,271,572	10,377,616
Restricted	1,533,906	1,345,518
Unrestricted	<u>2,432,225</u>	<u>2,241,877</u>
Total net position	<u>14,237,703</u>	<u>13,965,011</u>
Total liabilities and net position	<u>\$ 20,088,752</u>	<u>\$ 20,391,838</u>

- At December 31, 2014 and 2013, the District had total assets of \$20,088,752 and \$20,391,838, respectively, of which \$15,985,857 and \$16,655,277 respectively, consisted of capital assets. Capital assets are comprised of the District's fixed assets such as property, plant, equipment, and furnishings. It also includes sewer lines and pump stations.
- At December 31, 2014 and 2013, the District's liabilities totaled \$ 5,851,049 and \$6,426,827, respectively. Of this amount, \$ 711,626 and \$712,542, respectively, represented amounts due in the short-term (twelve months or less) and \$5,139,423 and \$5,714,285, respectively, represented amounts due in the long-term.
- At December 31, 2014 and 2013, the District's net position totaled \$14,237,703 and \$13,965,011, respectively. Of this amount \$10,271,572 and \$10,377,616, respectively, represented the net investment in capital assets; \$1,533,906 and \$1,345,518, respectively, was restricted; and \$2,432,225 and \$2,241,877, respectively, was unrestricted.

STATEMENTS OF REVENUE, EXPENSES AND CHANGES IN NET POSITION YEARS ENDED DECEMBER 31,

	<u>2014</u>	<u>2013</u>
Operating revenues	\$ 2,148,720	\$ 2,123,088
Operating expenses	<u>2,012,233</u>	<u>2,019,428</u>
Operating income	136,487	103,660
Nonoperating revenues	23,600	37,265
Nonoperating expenses	138,283	165,725
Capital contributions	<u>250,888</u>	<u>211,221</u>
Change in net position	<u>\$ 272,692</u>	<u>\$ 186,421</u>

- The District's operating revenues consists primarily of sewer service charges, but also include permit and entrance fees, which are fees charged to customers connecting into the sewer system. For the years ended December 31, 2014 and 2013, total revenue generated from sewer and other service charges was \$2,148,720 and \$2,123,088, respectively.

Summary of Financial Information – (continued)

- In addition to sewer service charges and connection fees, the District receives capital contributions and reserve capacity fees. Capital contributions include sewer line extensions constructed by private contractors and accepted, after meeting specific conditions, by the District into the public sewer system. Reserve capacity fees are used to improve, enlarge or expand the District's sewer treatment system. Capital contributions and income from reserve capacity fees are reported as capital contributions in the Statements of Revenues, Expenses and Changes in Net Position and totaled \$250,888 and \$211,221, respectively, for the years ended December 31, 2014 and 2013.
- Other nonoperating revenue earned by the District is comprised primarily of interest and dividends and miscellaneous income and totaled \$23,600 and \$37,265, respectively, for the years ended December 31, 2014 and 2013. No nonoperating revenue was earned from disposals of capital assets in 2014 and 2013.
- The District's operating expenses, which includes depreciation expense, for the years ended December 31, 2014 and 2013 totaled \$2,012,233 and \$2,019,428, respectively, and consisted of the following:

	<u>2014</u>	<u>2013</u>
Operating expenses	\$1,211,728	\$ 1,214,282
Depreciation	\$ 800,505	\$ 805,146

- The District's nonoperating expenses for the years ended December 31, 2014 and 2013 totaled \$138,283 and \$165,725, respectively, and consisted of the following:

	<u>2014</u>	<u>2013</u>
Amortization and investment fees	\$ 2,400	\$ 2,698
Interest on bonds and notes payable	125,931	141,909
Investment return	<u>9,952</u>	<u>21,118</u>
	<u>\$138,283</u>	<u>\$165,725</u>

- For the years ended December 31, 2014 and 2013, the District's revenues exceeded its expenses resulting in an increase in its net position of \$272,692 and \$186,421, respectfully.
- For the years ended December 31, 2014 and 2013, the District issued no new debt and made principal payments on debt totaling \$563,376 and \$552,171, respectively.
- During the years ended December 31, 2014 and 2013, the District made net capital asset acquisitions totaling \$97,897 and \$274,438, respectively. These capital asset purchases/disposals are as follows:

	<u>2014</u>	<u>2013</u>
Sewer lines	\$ 62,500	\$ 56,154
Vehicles, equipment and furniture	(19,271)	645
Plant upgrade	33,447	140,515
Construction in Progress	<u>21,221</u>	<u>77,124</u>
Total Capital Asset Acquisitions	<u>\$ 97,897</u>	<u>\$ 274,438</u>

Summary of Financial Information – (continued)

- This year's change in capital assets includes the following: \$6,221 for the nearly completed HVAC upgrade project which was started in 2013 and is in the final stages, \$15,000 for the installation of the initial phase of the Wilson Street Sewer Extension, \$13,916 for plant and pump station equipment, \$33,447 for improvements at the plant and pump stations, and the acceptance of a sewer line extension valued at \$62,500 constructed by a private contractor.

Other Financial Information

As of the date of this report we are not aware of any facts, conditions, or planned decisions that will have a significant impact on the financial position and results of operations in the upcoming reporting period.

This financial report is intended to provide readers with a general overview of the District's finances and show accountability for expenditures related to its business-type activity. If you have any questions regarding this report or need additional information, please contact the Superintendent of the District.

Statements of Net Position

December 31,

	2014	2013
ASSETS		
Cash and cash equivalents	\$ 2,706,505	\$ 2,325,372
Certificates of deposit	641,768	325,858
Investments	144,420	460,557
Accounts receivable, users	525,592	526,895
Accounts receivable, other	50	4,325
Accounts receivable, impact fees	29,166	38,756
Inventory	22,437	21,791
Prepaid expenses	32,690	32,212
Accrued interest receivable	267	795
Capital assets - net	15,985,857	16,655,277
Total Assets	\$ 20,088,752	\$ 20,391,838
LIABILITIES AND NET POSITION		
LIABILITIES		
Current portion of bonds payable	\$ 574,862	\$ 563,376
Accounts payable	53,281	66,117
Accrued salaries	54,204	50,831
Accrued interest	29,279	32,218
Bonds payable	5,139,423	5,714,285
Total Liabilities	5,851,049	6,426,827
NET POSITION		
Net investment in capital assets	10,271,572	10,377,616
Restricted	1,533,906	1,345,518
Unrestricted	2,432,225	2,241,877
Total Net Position	14,237,703	13,965,011
Total Liabilities and Net Position	\$ 20,088,752	\$ 20,391,838

See independent auditors' report.

The accompanying notes are an integral part of these financial statements.

Statements of Revenue, Expenses and Changes in Net Position

Years Ended December 31,

	2014	2013
Operating Revenue		
Sewer services charges	\$ 2,137,514	\$ 2,102,734
Other services and charges	11,206	20,354
Total Operating Revenue	<u>2,148,720</u>	<u>2,123,088</u>
Operating Expenses	<u>2,012,233</u>	<u>2,019,428</u>
Operating Income	<u>136,487</u>	<u>103,660</u>
Nonoperating Revenue (Expense)		
Interest and dividend income	19,482	32,136
Investment loss	(9,952)	(21,118)
Miscellaneous income	4,118	5,129
Investment fees	(2,400)	(2,698)
Interest on long-term liabilities	(125,931)	(141,909)
	<u>(114,683)</u>	<u>(128,460)</u>
Change in Net Position Before Capital Contributions	21,804	(24,800)
Capital Contributions	250,888	211,221
Change in Net Position	272,692	186,421
Net Position - Beginning of Year	<u>13,965,011</u>	<u>13,778,590</u>
Net Position - End of Year	<u><u>\$ 14,237,703</u></u>	<u><u>\$ 13,965,011</u></u>

See independent auditors' report.

The accompanying notes are an integral part of these financial statements.

Statements of Cash Flows

Years Ended December 31,

	2014	2013
Cash flows from operating activities:		
Cash received from customers	\$ 2,163,888	\$ 2,186,135
Cash paid to vendors for goods and services	(814,939)	(812,471)
Cash paid to employees for services	(407,376)	(391,817)
Net cash flows from operating activities	<u>941,573</u>	<u>981,847</u>
Cash flows from investing activities:		
Proceeds from sale of investments	470,048	668,285
Purchase of investments	(166,263)	(366,532)
Interest and dividend income	20,010	34,260
Miscellaneous income	4,118	5,129
Net cash flows from investing activities	<u>327,913</u>	<u>341,142</u>
Cash flows from capital and related financing activities:		
Principal payment on bonds payable	(563,376)	(552,171)
Purchase of capital assets	(68,585)	(1,035,101)
Interest paid	(128,870)	(146,254)
Impact and reserve capacity fees received	188,388	155,067
Net cash flows from capital and related financing activities	<u>(572,443)</u>	<u>(1,578,459)</u>
Net change in cash and cash equivalents	697,043	(255,470)
Cash and cash equivalents - beginning of year	<u>2,651,230</u>	<u>2,906,700</u>
Cash and cash equivalents - end of year	<u>\$ 3,348,273</u>	<u>\$ 2,651,230</u>
Reconciliation of operating income to net cash flows from operating activities:		
Operating income	\$ 136,487	\$ 103,660
Adjustments to reconcile operating income to net cash flows from operating activities:		
Depreciation	800,505	805,146
(Increase) decrease in operating assets:		
Accounts receivable	15,168	63,047
Inventory	(646)	(6,436)
Prepaid expenses	(478)	(1,155)
Increase (decrease) in operating liabilities:		
Accounts payable	(12,836)	14,733
Accrued salaries	3,373	2,852
Net cash flows from operating activities	<u>\$ 941,573</u>	<u>\$ 981,847</u>

See independent auditors' report.

The accompanying notes are an integral part of these financial statements.

Statements of Cash Flows - Continued

Years Ended December 31,

	2014	2013
Noncash capital and related financing activities:		
Developer contributions of systems	\$ 62,500	\$ 56,154

See independent auditors' report.

The accompanying notes are an integral part of these financial statements.

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Notes to Financial Statements

December 31, 2014 and 2013

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of the Business

Wells Sanitary District (the District) is a quasi-municipal corporation organized under the Statutes of the State of Maine for the purpose of constructing and operating a system of waste disposal and sewage treatment for the Town of Wells. A certificate of organization was issued to the District in December 1970 by the Maine Environmental Improvement Commission. It is managed by a full-time superintendent and five trustees elected for staggered three-year terms by voters of the Town of Wells.

Reporting Entity

In evaluating how to define the District for financial reporting purposes, management has considered all potential component units. Based on the applicable criteria, there are no other entities within the District that should be included as part of these financial statements.

Basis of Presentation

The District complies with Governmental Accounting Standards Board (GASB) Statement No. 20, *Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities that use Proprietary Fund Accounting*. All activities of the District are accounted for within a single proprietary (enterprise) fund. The statements of net position and statements of revenues, expenses and changes in net position display information about the District's business-type activity. These statements reflect the financial activity of the District's governmental program. The governmental activity is generally financed through user charges.

Measurement Focus, Basis of Accounting

The District's financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. The District calculates the annual amount due from its customers based on the previous years' consumption. The annual amount due is billed in quarterly installments and revenue is recognized each quarter.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

For purposes of the statements of cash flows, the District considers all highly liquid debt instruments purchased with an initial maturity of three months or less, which includes certificates of deposit and money market accounts, to be cash equivalents.

Accounts Receivable

Trade accounts receivable are stated at the amount management expects to collect from balances outstanding at year-end. Based on management's assessment of the credit history with customers having outstanding balances and current relationships with them, it has concluded that the realization of losses on balances outstanding at year-end will be immaterial. The District has the ability to place a lien on property with past due balances.

Notes to Financial Statements

December 31, 2014 and 2013

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED

Investments

The District accounts for its investments at fair value.

Inventory

Inventory of materials and supplies are valued at the lower of cost or market. The cost basis is the most recent purchase cost.

Capital Assets

Capital assets are stated at cost if purchased or constructed. Assets acquired through contribution from developers or other customers are capitalized at their estimated fair market value. Maintenance and repairs, which do not significantly extend the value or life of property, plant and equipment, are expensed as incurred.

Depreciation has been provided over the estimated useful lives ranging from five to fifty years using the straight-line method.

Compensated Absences

The District reports compensated absences in accordance with the provisions of GASB No. 16, *Accounting for Compensated Absences*. Vacation and sick time benefits are accrued as a liability as the benefits are earned if the employees' rights to receive compensation are attributable to services already rendered and it is probable that the employer will compensate the employees for the benefits through paid time off or some other means.

Net Position

Net position comprises the various net earnings from operating and non-operating revenues, expenses and contributions of capital. Net position is classified in the following three components: net investment in capital assets; restricted net position; and unrestricted net position. Net investment in capital assets, consists of all capital assets, net of accumulated depreciation and reduced by outstanding debt that is attributable to the acquisition, construction and improvement of those assets; debt related to unspent proceeds or other restricted cash and investments is excluded from the determination. Restricted net position consists of net position for which constraints are placed thereon by external parties, such as lenders, grantors, contributors, laws, regulations and enabling legislation. Unrestricted net position consists of all other net position not included in the above categories.

Budgets

The District adopts an annual operating budget. The budget is adopted on a basis consistent with accounting principles generally accepted in the United States of America. The current operating budget details the District's plans to earn and expend funds for charges incurred for operation, maintenance, certain interest and general functions, and other charges for the fiscal year. All unexpended and unencumbered appropriations in the operating budget lapse at the end of the fiscal year.

Income Taxes

The District, being a quasi-municipal entity, is not subject to federal or state income taxes.

Notes to Financial Statements

December 31, 2014 and 2013

NOTE 2 – CASH AND INVESTMENTS

As of December 31, 2014, the District had the following investments and maturities:

<u>Investment Type</u>	<u>Fair Value</u>	<u>Investment Maturity</u>	
		<u>Less Than 1 Year</u>	<u>1-5 Years</u>
Government obligations	\$ 13,966	\$ 13,966	
Government bonds	<u>130,454</u>	<u>130,454</u>	\$ -
	<u>\$144,420</u>	<u>\$144,420</u>	<u>\$ -</u>

As of December 31, 2013, the District had the following investments and maturities:

<u>Investment Type</u>	<u>Fair Value</u>	<u>Investment Maturity</u>	
		<u>Less Than 1 Year</u>	<u>1-5 Years</u>
Government obligations	\$155,945	\$155,945	
Government bonds	<u>304,612</u>	<u>168,674</u>	<u>\$135,938</u>
	<u>\$460,557</u>	<u>\$324,619</u>	<u>\$135,938</u>

Interest Rate Risk

The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates; however, as a means of limiting its exposure to interest rate risk, the District coordinates its investment maturities to closely match cash flow needs and generally restricts the maximum investment term to less than five years from the purchase date.

Credit Risk

Maine statutes authorize the District to invest in obligations of the U.S. Treasury and Agency securities, repurchase agreements and certain corporate stocks and bonds. The District has no formal policy on managing credit risk; however, 100% of the District's investments in 2014 and 2013 were investments in U.S. Agencies (Federal Farm Credit Bank) and were rated AA+ by Standard & Poor's.

Custodial Credit Risk

Custodial credit risk is the risk that, in the event of bank failure, the District's deposits may not be returned to it. The District does not have a deposit policy for custodial credit risk. As of December 31, 2014, \$297,750 of the District's bank balance of \$3,374,026 was exposed to custodial credit risk as follows:

Uninsured and uncollateralized	<u>\$297,750</u>
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Notes to Financial Statements

December 31, 2014 and 2013

NOTE 3 – ACCOUNTS RECEIVABLE – RESTRICTED

The District charges a one-time reserve capacity fee to all new unanticipated residential or commercial users based on design flow impact on the District's reserve capacity. During 2014 and 2013, the rate per gallon per day was \$8.96. The District recognizes the reserve capacity fee as income from contributed capital. The receivable from the reserve capacity fees as of December 31, 2014 and 2013 was \$29,166 and \$38,756, respectively.

NOTE 4 – CAPITAL ASSETS

A summary of changes in property, plant and equipment, including construction in process, is as follows for the year ended December 31, 2014:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Disposal</u>	<u>Transfers</u>	<u>Ending Balance</u>
Land and easements	\$ 161,291				\$ 161,291
Sewer lines	14,564,821	\$ 62,500			14,627,321
Structures and clarifiers	6,731,576				6,731,576
Equipment	4,736,247	13,917	\$33,187		4,716,977
Office furnishings	24,701				24,701
Vehicles	79,402				79,402
Plant upgrade and pump stations	9,088,823	33,447			9,122,270
Construction in process	2,139,145	21,221	-	-	2,160,366
	<u>37,526,006</u>	<u>131,085</u>	<u>33,187</u>		<u>37,623,904</u>
Less: accumulated depreciation	<u>20,870,729</u>	<u>800,505</u>	<u>33,187</u>		<u>21,638,047</u>
Total capital assets, net	<u>\$16,655,277</u>	<u>\$(669,420)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$15,985,857</u>

A summary of changes in property, plant and equipment, including construction in process, is as follows for the year ended December 31, 2013:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Disposals</u>	<u>Transfers</u>	<u>Ending Balance</u>
Land and easements	\$ 161,291				\$ 161,291
Sewer lines	14,508,667	\$ 56,154			14,564,821
Structures and clarifiers	6,731,576				6,731,576
Equipment	4,735,213	7,199	\$ 6,165		4,736,247
Office furnishings	24,701				24,701
Vehicles	79,792	14,970	15,360		79,402
Plant upgrade and pump stations	8,948,309	140,514			9,088,823
Construction in process	2,062,022	77,123	-	-	2,139,145
	<u>37,251,571</u>	<u>295,960</u>	<u>21,525</u>		<u>37,526,006</u>
Less: accumulated depreciation	<u>20,087,108</u>	<u>805,146</u>	<u>21,525</u>		<u>20,870,729</u>
Total capital assets, net	<u>\$17,164,463</u>	<u>\$(509,186)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$16,655,277</u>

Notes to Financial Statements

December 31, 2014 and 2013

NOTE 5 – LONG-TERM DEBT

Long-term debt at December 31 consisted of the following:

	2014	2013
Bond payable to the Maine Municipal Bond Bank (MMBB) for \$750,000. Interest on the bond is payable at an annual rate of 2.27% and principal and interest payments are due in April and October. The maturity date of the bond is October 2023.	\$ 457,204	\$ 504,470
Bond payable to the MMBB for \$6,100,000. Interest on the bond is payable at an annual rate of 2.60% and principal and interest payments are due in April and October. The maturity date of the bond is April 2021.	2,744,267	3,097,586
Bond payable to the MMBB for \$2,300,000. Interest on the bond is payable at an annual rate of 1.00% and principal and interest payments are due in April and October. The maturity date of the bond is October 2027.	1,546,509	1,657,390
Bond payable to the MMBB for \$1,245,000. Interest on the bond is payable at an annual rate of 1.50% and principal and interest payments are due in April and October. The maturity date of the bond is October 2031.	<u>966,305</u>	<u>1,018,215</u>
	<u>5,714,285</u>	<u>6,277,661</u>
Less: current portion	<u>574,862</u>	<u>563,376</u>
Total long-term debt	<u>\$5,139,423</u>	<u>\$5,714,285</u>

The following is a schedule of maturities per year on bonds payable:

	Principal	Interest	Total
2015	\$ 574,862	\$117,116	\$ 691,978
2016	586,633	105,043	691,676
2017	598,700	92,697	691,397
2018	611,070	79,883	690,953
2019	623,755	66,881	690,636
2020-2024	1,926,649	162,095	2,088,744
2025-2029	670,270	57,202	727,472
2030-2031	<u>122,346</u>	<u>8,048</u>	<u>130,394</u>
	<u>\$5,714,285</u>	<u>\$688,965</u>	<u>\$6,403,250</u>

Changes in long-term debt during 2014 and 2013 are as follows:

	Beginning Balance	Additions	Reductions	Ending Balance
2014	\$ 6,277,661		\$563,376	\$5,714,285
2013	\$ 6,829,832		\$552,171	\$6,277,661

Notes to Financial Statements

December 31, 2014 and 2013

NOTE 6 – RESTRICTED AND DESIGNATED ASSETS

The District has various restrictions placed over certain revenue sources from state and local requirements. The District's Board of Trustees has also designated certain funds to be used for certain purposes. Restricted and designated assets at December 31, are as follows:

Restricted assets:	2014	2013
Sewer impact fees and reserve capacity fee receipts collected for the purpose to improve, enlarge, or expand the District's sewer treatment system from unanticipated growth.	\$1,504,740	\$1,306,762
Reserve capacity fees accounts receivable designated for the purpose to improve, enlarge or expand the District's sewer treatment system from unanticipated growth.	<u>29,166</u>	<u>38,756</u>
Total restricted asset	<u>\$1,533,906</u>	<u>\$1,345,518</u>

The District's Board of Trustees has designated portions of its cash and investments for the following purposes:

Debt service and retirement	<u>\$284,730</u>	<u>\$241,087</u>
Total designation of unrestricted assets	<u>\$284,730</u>	<u>\$241,087</u>

NOTE 7 – PENSION PLANS

The District has a non-contributory money-purchase pension plan covering all full-time and part-time employees who have attained the age of 20 and completed one year of service. Under this Plan, the District contributes on behalf of each participant an amount equal to 8% of the participant's annual salary. An eligible employee is 0% vested following the initial year of employment, 20% vested for each of the next five years of employment and is fully vested after obtaining six years of employment. The Plan is funded by insurance contracts and mutual funds selected by the individual participants. Pension plan expense was \$34,481 and \$29,419 as of December 31, 2014 and 2013, respectively.

NOTE 8 – COMMITMENTS

In 2012, the District entered into a contract with Penta Corporation for the HVAC systems upgrade project and odor control system. As of December 31, 2014, the remaining contracted amount totals approximately \$63,000 and is expected to be completed in February 2015.



Proven Expertise and Integrity

April 30, 2015

Board of Selectmen
Town of Wells, Maine
Wells, Maine

We were engaged by the Town of Wells and have audited the financial statements of the Town of Wells, Maine as of and for the year ended June 30, 2014. The following statements and schedules have been excerpted from the 2014 financial statements, a complete copy of which, including our opinion thereon, is available for inspection at the Town Office.

Included herein are:

Balance Sheet – Governmental Funds	Statement C
Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds	Statement E
Budgetary Comparison Schedule – Budgetary Basis – Budget and Actual – General Fund	Schedule 1
Schedule of Departmental Operations – General Fund	Schedule A
Combining Balance Sheet – Non Major Governmental Funds	Schedule B
Combining Schedule of Revenues, Expenditures, and Changes in Fund Balances – Non Major Governmental Funds	Schedule C

RHR Smith & Company

Certified Public Accountants

3 Old Orchard Road, Buxton, Maine 04093

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Fax: (207) 929-4609

TOWN OF WELLS, MAINE

BALANCE SHEET – GOVERNMENTAL FUNDS
JUNE 30, 2014

	General Fund	Nonmajor Funds	Total Governmental Funds
ASSETS			
Cash and cash equivalents	\$ 12,866,154	\$ 24,851	\$ 12,891,005
Investments	224,584	115,839	340,423
Accounts receivable (net of allowance for uncollectibles):			
Taxes	1,238,692	-	1,238,692
Liens	251,538	-	251,538
Other	28,976	-	28,976
Tax acquired property	51,545	-	51,545
Due from other funds	265,247	6,001,176	6,266,423
TOTAL ASSETS	<u>\$ 14,926,736</u>	<u>\$ 6,141,866</u>	<u>\$ 21,068,602</u>
LIABILITIES			
Accounts payable	\$ 77,757	\$ 96,484	\$ 174,241
Accrued expenses	173,798	-	173,798
Due to other funds	6,437,188	176,887	6,614,075
Escrows	310,753	-	310,753
TOTAL LIABILITIES	<u>6,999,496</u>	<u>273,371</u>	<u>7,272,867</u>
DEFERRED INFLOWS OF RESOURCES			
Prepaid taxes	20,311	-	20,311
Deferred revenues	1,097,208	-	1,097,208
TOTAL DEFERRED INFLOWS OF RESOURCES	<u>1,117,519</u>	<u>-</u>	<u>1,117,519</u>
FUND BALANCES			
Nonspendable	51,545	-	51,545
Restricted	-	2,569,404	2,569,404
Committed	-	3,342,953	3,342,953
Assigned	216,453	53,253	269,706
Unassigned	6,541,723	(97,115)	6,444,608
TOTAL FUND BALANCES	<u>6,809,721</u>	<u>5,868,495</u>	<u>12,678,216</u>
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES	<u>\$ 14,926,736</u>	<u>\$ 6,141,866</u>	<u>\$ 21,068,602</u>

See accompanying independent auditors' report and notes to financial statements.

STATEMENT E

TOWN OF WELLS, MAINE

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND
BALANCES – GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2014

	General Fund	Nonmajor Funds	Total Governmental Funds
REVENUES			
Taxes	\$ 28,379,857	\$ -	\$ 28,379,857
Intergovernmental revenue	641,405	72,000	713,405
Charges for services	608,692	1,328,070	1,936,762
Interest income	38,346	9	38,355
Other revenues	253,122	219,083	472,205
TOTAL REVENUES	<u>29,921,422</u>	<u>1,619,162</u>	<u>31,540,584</u>
EXPENDITURES			
Current:			
General government	3,861,126	1,329,766	5,190,892
Public safety	3,673,385	131,510	3,804,895
Recreation and culture	323,476	131,212	454,688
Education	16,262,656	-	16,262,656
Public works	1,218,611	647	1,219,258
Beach and harbors	227,913	857,442	1,085,355
Library	376,053	29,282	405,335
County tax	1,544,617	-	1,544,617
Unclassified	947,515	223,414	1,170,929
Capital outlay	129,601	3,968,218	4,097,819
Debt service:			
Principal	615,000	-	615,000
Interest	54,516	-	54,516
TOTAL EXPENDITURES	<u>29,234,469</u>	<u>6,671,491</u>	<u>35,905,960</u>
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	<u>686,953</u>	<u>(5,052,329)</u>	<u>(4,365,376)</u>
OTHER FINANCING SOURCES (USES)			
Proceeds from debt	-	3,000,000	3,000,000
Operating transfers in	10,311	2,583,670	2,593,981
Operating transfers (out)	(2,262,338)	(494,519)	(2,756,857)
TOTAL OTHER FINANCING SOURCES (USES)	<u>(2,252,027)</u>	<u>5,089,151</u>	<u>2,837,124</u>
NET CHANGE IN FUND BALANCES	(1,565,074)	36,822	(1,528,252)
FUND BALANCES - JULY 1	<u>8,374,795</u>	<u>5,831,673</u>	<u>14,206,468</u>
FUND BALANCES - JUNE 30	<u>\$ 6,809,721</u>	<u>\$ 5,868,495</u>	<u>\$ 12,678,216</u>

See accompanying independent auditors' report and notes to financial statements.

TOWN OF WELLS, MAINE

BUDGETARY COMPARISON SCHEDULE – BUDGETARY BASIS
 BUDGET AND ACTUAL – GENERAL FUND
 FOR THE YEAR ENDED JUNE 30, 2014

	Budgeted Amounts		Actual	Variance
	Original	Final	Amounts	Positive (Negative)
Budgetary Fund Balance, July 1	\$ 8,374,795	\$ 8,374,795	\$ 8,374,795	\$ -
Resources (Inflows):				
Taxes	28,202,843	28,202,843	28,379,857	177,014
Intergovernmental revenue	710,566	710,566	641,405	(69,161)
Charges for service	459,376	459,376	608,692	149,316
Investment income	50,000	50,000	38,346	(11,654)
Other income	254,000	254,000	253,122	(878)
Transfers from other funds	-	-	10,311	10,311
Amounts Available for Appropriation	<u>38,051,580</u>	<u>38,051,580</u>	<u>38,306,528</u>	<u>254,948</u>
Charges to Appropriations (Outflows):				
General government	3,975,749	4,071,612	3,861,126	210,486
Public safety	4,017,853	4,075,205	3,673,385	401,820
Recreation and culture	302,297	319,511	323,476	(3,965)
Education	16,262,656	16,262,656	16,262,656	-
Public works	1,165,881	1,209,631	1,218,611	(8,980)
Beach and harbors	223,731	228,397	227,913	484
Library	358,991	388,817	376,053	12,764
County tax	1,544,617	1,544,617	1,544,617	-
Unclassified	1,435,287	1,354,413	947,515	406,898
Debt service:				
Principal	615,000	615,000	615,000	-
Interest	54,516	54,516	54,516	-
Overlay	292,035	292,035	129,601	162,434
Transfers to other funds	<u>2,236,677</u>	<u>2,262,338</u>	<u>2,262,338</u>	<u>-</u>
Total Charges to Appropriations	<u>32,485,290</u>	<u>32,678,748</u>	<u>31,496,807</u>	<u>1,181,941</u>
Budgetary Fund Balance, June 30	<u>\$ 5,566,290</u>	<u>\$ 5,372,832</u>	<u>\$ 6,809,721</u>	<u>\$ 1,436,889</u>
Use of unassigned fund balance	\$ 2,660,505	\$ 2,682,166	\$ -	\$ (2,682,166)
Use of assigned fund balance	-	160,850	-	(160,850)
	<u>\$ 2,660,505</u>	<u>\$ 2,843,016</u>	<u>\$ -</u>	<u>\$ (2,843,016)</u>

See accompanying independent auditors' report and notes to financial statements.

TOWN OF WELLS, MAINE

SCHEDULE OF DEPARTMENT OF OPERATIONS – GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2014

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
General government:					
Administration/personnel salaries	\$ 444,403	\$ (19,467)	\$ 424,936	\$ 330,675	\$ 94,261
Code enforcement salaries	269,995	1,933	271,928	264,641	7,287
Assessing salaries	154,946	2,261	157,207	158,137	(930)
Town clerk salaries	110,483	59,209	169,692	158,448	11,244
Town manager salaries	153,268	5,247	158,515	157,382	1,133
Office of planning salaries	101,043	8,914	109,957	110,387	(430)
Building department salaries	60,679	-	60,679	58,363	2,316
Benefits/insurances/taxes	1,634,426	9,105	1,643,531	1,607,795	35,736
Property/liability insurance	349,000	-	349,000	367,665	(18,665)
Hydrant rental	130,000	-	130,000	133,788	(3,788)
Town manager expenses	124,088	-	124,088	108,965	15,123
Office of planning expenses	20,956	4,220	25,176	15,831	9,345
Administration expenses	62,400	-	62,400	54,587	7,813
Town clerk expenses	105,722	4,979	110,701	105,579	5,122
Assessing expenses	16,000	7,600	23,600	16,610	6,990
Conservation committee	3,140	-	3,140	3,291	(151)
Code enforcement expenses	17,400	-	17,400	15,843	1,557
Building department	181,700	11,862	193,562	161,952	31,610
Personnel department	36,100	-	36,100	31,187	4,913
	<u>3,975,749</u>	<u>95,863</u>	<u>4,071,612</u>	<u>3,861,126</u>	<u>210,486</u>

TOWN OF WELLS, MAINE

SCHEDULE OF DEPARTMENT OF OPERATIONS – GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2014

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
Public safety:					
Police department salaries	1,767,303	8,210	1,775,513	1,611,488	164,025
Fire department salaries	878,708	3,114	881,822	795,268	86,554
Dispatch center salaries	311,750	-	311,750	289,376	22,374
Animal control salaries	43,484	-	43,484	34,434	9,050
Police department operations	398,525	27,328	425,853	358,825	67,028
EMA	16,010	-	16,010	16,010	-
Ambulance service	220,000	-	220,000	220,000	-
Fire department operations	266,216	-	266,216	257,915	8,301
Dispatch operations	101,354	18,700	120,054	75,387	44,667
Animal control operations	14,503	-	14,503	14,682	(179)
	<u>4,017,853</u>	<u>57,352</u>	<u>4,075,205</u>	<u>3,673,385</u>	<u>401,820</u>
Recreation and culture:					
Recreation salaries	205,071	17,214	222,285	228,704	(6,419)
Recreation operations	74,150	-	74,150	75,543	(1,393)
R Jorgensen activity center	23,076	-	23,076	19,229	3,847
	<u>302,297</u>	<u>17,214</u>	<u>319,511</u>	<u>323,476</u>	<u>(3,965)</u>
Education	<u>16,262,656</u>	<u>-</u>	<u>16,262,656</u>	<u>16,262,656</u>	<u>-</u>

TOWN OF WELLS, MAINE

SCHEDULE OF DEPARTMENT OF OPERATIONS – GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2014

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
Public works:					
Highway salaries	516,110	25,883	541,993	543,591	(1,598)
Highway operations	460,000	-	460,000	498,218	(38,218)
Building	29,486	-	29,486	31,010	(1,524)
Information technology	160,285	17,867	178,152	145,792	32,360
	<u>1,165,881</u>	<u>43,750</u>	<u>1,209,631</u>	<u>1,218,611</u>	<u>(8,980)</u>
Beach and harbors:					
Lifeguard salaries	120,410	-	120,410	118,526	1,884
Harbor master salaries	60,945	4,666	65,611	67,369	(1,758)
Harbor master operating	27,876	-	27,876	28,022	(146)
Lifeguard operating	14,500	-	14,500	13,996	504
	<u>223,731</u>	<u>4,666</u>	<u>228,397</u>	<u>227,913</u>	<u>484</u>
Library	<u>358,991</u>	<u>29,826</u>	<u>388,817</u>	<u>376,053</u>	<u>12,764</u>
County tax	<u>1,544,617</u>	<u>-</u>	<u>1,544,617</u>	<u>1,544,617</u>	<u>-</u>
Debt service:					
Principal	615,000	-	615,000	615,000	-
Interest	54,516	-	54,516	54,516	-
	<u>669,516</u>	<u>-</u>	<u>669,516</u>	<u>669,516</u>	<u>-</u>

TOWN OF WELLS, MAINE

SCHEDULE OF DEPARTMENT OF OPERATIONS – GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2014

	Original Appropriations	Budget Adjustments	Total Available	Actual	Variance Positive (Negative)
Unclassified:					
Info center	39,798	-	39,798	39,798	-
Warrant articles - net	1,302,874	(82,874)	1,220,000	822,746	397,254
Outside agencies	92,615	2,000	94,615	84,971	9,644
	<u>1,435,287</u>	<u>(80,874)</u>	<u>1,354,413</u>	<u>947,515</u>	<u>406,898</u>
Overlay	<u>292,035</u>	<u>-</u>	<u>292,035</u>	<u>129,601</u>	<u>162,434</u>
Transfers to other funds:					
Special revenue	33,295	25,661	58,956	58,956	-
Capital projects	2,103,382	-	2,103,382	2,103,382	-
Enterprise funds	100,000	-	100,000	100,000	-
	<u>2,236,677</u>	<u>25,661</u>	<u>2,262,338</u>	<u>2,262,338</u>	<u>-</u>
Total Expenditures	<u>\$ 32,485,290</u>	<u>\$ 193,458</u>	<u>\$ 32,678,748</u>	<u>\$ 31,496,807</u>	<u>\$ 1,181,941</u>

See accompanying independent auditors' report and notes to financial statements.

TOWN OF WELLS, MAINE

COMBINING BALANCE SHEET – NONMAJOR GOVERNMENTAL FUNDS
JUNE 30, 2014

	Special Revenue Funds	Capital Project Funds	Permanent Funds	Total Nonmajor Governmental Funds
ASSETS				
Cash and cash equivalents	\$ 21,026	\$ -	\$ 3,825	\$ 24,851
Investments	-	115,839	-	115,839
Due from other funds	3,288,217	2,712,959	-	6,001,176
TOTAL ASSETS	<u>\$3,309,243</u>	<u>\$2,828,798</u>	<u>\$ 3,825</u>	<u>\$ 6,141,866</u>
LIABILITIES				
Accounts payable	\$ 33,729	\$ 62,755	\$ -	\$ 96,484
Due to other funds	63,993	112,894	-	176,887
TOTAL LIABILITIES	<u>97,722</u>	<u>175,649</u>	<u>-</u>	<u>273,371</u>
FUND BALANCES				
Nonspendable	-	-	-	-
Restricted	2,565,579	-	3,825	2,569,404
Committed	683,199	2,659,754	-	3,342,953
Assigned	53,253	-	-	53,253
Unassigned	(90,510)	(6,605)	-	(97,115)
TOTAL FUND BALANCES	<u>3,211,521</u>	<u>2,653,149</u>	<u>3,825</u>	<u>5,868,495</u>
TOTAL LIABILITIES AND FUND BALANCES	<u>\$3,309,243</u>	<u>\$2,828,798</u>	<u>\$ 3,825</u>	<u>\$ 6,141,866</u>

See accompanying independent auditors' report and notes to financial statements.

SCHEDULE C

TOWN OF WELLS
 COMBINING SCHEDULE OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES
 NONMAJOR GOVERNMENT FUNDS
 JUNE 30, 2014

	Special Revenue Funds	Capital Project Funds	Permanent Funds	Total Nonmajor Governmental Funds
REVENUES				
Intergovernmental revenue	\$ 72,000	\$ -	\$ -	\$ 72,000
Charges for services	1,328,070	-	-	1,328,070
Investment income, net of unrealized gains/(losses)	-	-	2	2
Interest income	9	-	-	9
Other income	101,598	117,483	-	219,081
TOTAL REVENUES	<u>1,501,677</u>	<u>117,483</u>	<u>2</u>	<u>1,619,162</u>
EXPENDITURES				
General government	1,329,766	-	-	1,329,766
Public safety	131,510	-	-	131,510
Recreation and culture	131,212	-	-	131,212
Public works	647	-	-	647
Beach and harbors	857,442	-	-	857,442
Library	29,282	-	-	29,282
Unclassified	223,024	124	266	223,414
Capital outlay	-	3,968,218	-	3,968,218
TOTAL EXPENDITURES	<u>2,702,883</u>	<u>3,968,342</u>	<u>266</u>	<u>6,671,491</u>
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	<u>(1,201,206)</u>	<u>(3,850,859)</u>	<u>(264)</u>	<u>(5,052,329)</u>
OTHER FINANCING SOURCES (USES)				
Bond proceeds	-	3,000,000	-	3,000,000
Operating transfers in	1,043,632	1,540,000	38	2,583,670
Operating transfers (out)	(494,519)	-	-	(494,519)
TOTAL OTHER FINANCING SOURCES (USES)	<u>549,113</u>	<u>4,540,000</u>	<u>38</u>	<u>5,089,151</u>
NET CHANGE IN FUND BALANCES	(652,093)	689,141	(226)	36,822
FUND BALANCES - JULY 1	<u>3,863,614</u>	<u>1,964,008</u>	<u>4,051</u>	<u>5,831,673</u>
FUND BALANCES - JUNE 30	<u>\$ 3,211,521</u>	<u>\$ 2,653,149</u>	<u>\$ 3,825</u>	<u>\$ 5,868,495</u>



DATES TO REMEMBER

December	1	Dog Licenses Due Hunting/Fishing Licenses Available Boat Registrations Available
February	1	Dogs Not Licensed / Assessed a \$25.00 Late Charge
February/ March		Abatement Appeal Deadline (185 days after commitment - Depending on actual day of Commitment)
April	1	All Property, both Real and Personal, Assessed to Owner of Record, based on completion and condition of Property as of April 1 st .
May	1	Beach Passes on Sale ATV Registrations Available Absentee Ballots Available 30 days prior to an Election Business License Renewals Due
June		Annual Town Meeting 2 nd Tuesday of June Fiscal Year Ends June 30, Municipal Books Close
July	1	Fiscal Year Begins
September/ October		Clam Licenses Available 4 th Tuesday in September Tax Bills Committed and Mailed
October/ November		Interest Begins 46 th day after Commitment Snowmobile Registrations Available Absentee Ballots Available 30 days prior to an Election General Election Day 1 st Tuesday of November

Helpful Hint: When you get your new calendar at the beginning of the year, try writing down the first of the month when you need to license your dog, register your vehicle, and dates to obtain hunting, fishing and clam licenses.